

31f: 2: .; 32:3:M-vm-Q

wamgggESEmszDMINISTRA Ion . - m.fgggtjw? :gg\$:lj

kuihority rests in the handa-of the Regional Treasurex, Who auperviseyL
advises and anthOTiSES all activity in respect of Logigtics,#\$uppliaa,
AgriaulLure, The Motor Vehicie Workshop, Clothing and Tailoring and #56
Leather workshop. In addition the Treasurer was respong\$bla to; all of
Ear -es6 Salaam, includigga iggort and docks.

Egg TEEASURER'SJOFFICE

mhe following Facts must be observed: j

62v Prcper Books and records have NOT been kept. Ledger, Gash 366kh3
not been kept. Statements have- to be prepared from daily expenditure \$hePV\$6
2))Eaccids were confiaad to recordi dail recei ts and an\$a6gnowever :

n: xecorda 6f actual

recei ts and a ents have been submitted in: the'
nonth of January and. gart of quguary 1982. No reasonable explanation
has been forthcomi as to w these cannot be roduced. This invalvggi
several million shillingg.

L? Further no records have been kept showing total cash receipts and dates
thereof and how they have been disbursed.

:41? Giperienced a similar situation when I could ndt prepare a_fihahcial
statement for 1981 because all the records were not available, I,rtpenef6x6&
could not carry out this mandate. No explanation has been n640666& the
neuessary information was not available. Further inveetiggtidn gtthe
highaat level is obviouslzinecessggz

5; Ho :y-stematic checks have been kept on the arithnential accurgpy 6f iuvnia6a
W now was any system instituted to verify that all goods lnvmic6d were pro6agay
accounted for. '

rf'v? m

L L

. W. " ' ' 71 ' . . . ' . _ ' _ _ , " _
 - - - - - _ - v
 H -- VV ' ' " " _ , . e . .

f
.fFULL CONFIDEYTIAL REPORT TO THE
. . . t . . . _ , . 1H _ .m .wamsgmm-H
v t ab 7 JK'JMAL -:'N. n. V .v . ,e '43
hi, . H 5

/
at
W _T
TWW 4m - cbmmw/s 53.158:
W
v

EXEQEE&t_tEEEE\$Et ,
Inadequate marking and description of goods. Bad packaging etc which leads to
pilforing. This makes identification difficult and causes unnecessary delays
and time wasting. Short deliveries and broken packages must be followed up.J
(London is a cuiprit in this cdnnection).

LEGISTICS

Long term planning - at least one year ahead, is essential. This wl;l assure
t an adequate supply of requirements, from support groups. Thus comprehensive
analysis of past purchases would be essential to establish a reasonqlge ehtimate
Of future requirements. In the meantime, to satisfy immediate needs, short term
purchases must be made from sources in for example Great Britain etc in view of
.tbh ;ack of \$upplies and the absence of an infrastructure in Tanzania:

OVERSEAS SUPPLIES CONTINUED iv 2M

The assessment of the position in Dxr-es-Salaam makes me conclude that th6f
provision of adequate storage under lock and key is an imperative necessity;t
F Gaods must be removed from the dock area expeditiously to minihisb theft. All
aupplies must be controlled and properly recorded. The present methods encourage
ilfering and misuse of ANC property. Theft has been taking place on a substantial
with 'idle' promises. My recent experience confirms that this is a common,
occt.;ance.

' I'M".

SUPPLIES:

50 activity in the whole cohplex is as wasteful and expensive. A complete
achedule of proposals have been submitted and it appeared that these would-l
tag implemented. Nothing was intimated that these proposals wduld not be atcgtded .
ut warnigg, cosmetic cgggges

W- '

7'

although resolutions of acceptance were passed. H;tho

xiyutn CONFIDENTIAL REPORT TO TthmREASURER GENERAL -'CQETIEUF' .,!tm7-15.1g83

. , . , m__h"w_ ,

M

gggPLIEs gcquluuEQ_1 '

At all times I made the position absolutely.oleara that I would pereenally supervise and be directly involved in all the steps necessary. Howevera all ttse has been prompted, obviously, with ulterior lotives. As very large sums of money are involVede the whole operation must be viewed with suspicion and alarmty

Efforts are obviously directed to keep me out at all costs. 5 WT,

TRANSPORT

A code of procedure has been prepared, but the effect thereof will be directly determined by the extent of implementation. It is important to meke an all out effort to reduce the present running costs. It may be necessary to reconsider the manner in which Vehicles are allocated and also the manner in which vehicles re aquired with a view to gstandardisation. The problems with maintenance and the availability of spares in Tanzania further conplioates the efficiency af the workahmn here. t

POUL?RY AND PIGGERY

Sales have been authorised but a systematic disposal of surplus products muet still be implemented. In the meantime it is Quite apparent that a ezetematic propaganda campaigg is being engineered and Eromoted to reverse these dgggeienas hgtwithstanding that the movement would be the lmnggggtewhenegielary; The new proceeduree have obviously inconvenienced individuals who hate benefited from the chaotic manner ind lack of control with whthh these de artments functioned; Aevur own personhel are spreading malicious rumours that, I personally, have cut supplies of eggs to the community where in fact that quantity of eggs supplied have been calculated by themselves. Unfortunately the Directorate, itself, has lent credibility to the machinations of these individuals by unilaterally making decisions to deliberately undermine my authority.

AGhICULTURAL PROJECTS"

I have asked for details of all the discussions held as well as the ehpiea of the documents drawn - upon which the decision to embark on animhhghusbandry

g

, tl 5

_. ..g .7- 7., .WeW-vv wr'

FULL CONFIDENTIAL REPORT TO THE TREASURER-GENERAL

as well as dairy farming was based. This information is QeeeBSExy'te form ea objective assessment of the viability of this project. My requests have been lgb nored and I must, therefore, make my own judgement and draw my own coneluaiens.

OTHER ACTIVITIES

All ether projects including hoodwerking aed etreeturalfeiliibe3eeneidered" ' g in detail as soon as possible, but I am pesiniatic about the outcome.: V

CATERING - SCHOOL AND ogggg ' 5

This can gnlly be considered in relationship with the question of euptlies. The present arrangements are a source of discord and disaffection and all the people affected are frustrated and dissatisfied. Once supplies are placed on a rational basisa the catering problems can be tackled. But tkixx it f Re important to have hygienic conditions as well as all facilities. At preeemt there is no oven to cater for the requirements of the Secondary School, net have the premises been prepared. The present conditions for the school eatering are filthy and under any normal conditions would have been coedemned and the School closed. There is not even one fridge in operation to keep food under cool conditions in this extreme heat - and food is prepared there for ever 200 personst Preparation of food is left to the people uhilh who have no experience - but I have no doubt whateover that they are willing tu_lfernw as they have shown a great interest and have proved stoic inttheEQEEETEf all their present difficulties. Much greater use could he made of the food edplied. It is horrific that this state of affairs has been allowed to continue for such a long periodt

THE NEEDS OF THE DAY _ PREORITIES

The economic and political task of placing our activities on a viable baaie is becoming daily more urgent. It is obvious that change will not come easily and it has beeome ,abundentLy clear; that the views of the Directorate are not iv harmony with the need to effect change to ensure viability etc. In fact, l;

efforts are being directed to undermine any authority I may possess

(/gt has

x'J%tt ft

3

,

A

x

. . -e...e...- -y.-. ._.t e- - V...-...V_X.....
.. .7 -.-.....VW..-w-me -wm- w . "magma? :1-

been suggested that I should survey the scene, mete myquarh'gfroergeh

:

distance in order to have a more 'objeotive' view. I ;, ; E: - , _w ,: 1

Obviously this view is totally unacceptable; I hava reached the'firm_

conclusion that my presence hire will have no henefieieiffimheetE

unless my abilitya training and experience can be used te-the maximui.

My efforts can and "111 only be directed towards the benefiting. of the I7'

ANC to the fullest possible extent. In order to obtain reeuIts in all 7

the sections it is necessary that I be armed with '11 the necesaggy

authoritz which will be excercieed togetheg with the administerng achority

as set forth in the directive dated the 1th September 1280. This authorigg

not be abused. Monthl 1': It 11 b ub tt 1: 1: 9-189 1 nail. Tree. Se?

9:;

Secretariate. The Administrative bodies could form in time the nucleus

of the Sgeciel Representatives Secretariate. The present preoeduree meet be

halted at all costs as the lack of control is obviously being nismued re:

the benefit of some at the expense of the majority and the AFC.

GENERAL IMPRESSIONS AND CONCLUSIONS

1. Ho 'Community spirit' is evident and their response is NIL:

2. The Politics of the establishment can only be rated at a Zero level -

This is in regard to the General Community of the Complex. e. I

5. Contentious issues are not Ebnfronted and this leaves the field open
to the dissident elements.

4. Visitors and nven our own top officials are only shown what the 'diheetorete'
consider suitable for exposure. How many of our own people, fiom the'ExethIVeel
have seen the school catering area and facilities?

5. The Directorate show no humanity. Human beings are only incidental to the
whole project - vie a vie the Students and the Charlettes etc.

6. Problems are not faeed honestly nor fearlessly as they maerxpese the
incompetence of those responsible. The Charlottes was a festering sets.

This has been 'reeolved' by rehoueing - which is a vast improvement - but
the basic problem remains. This represents another 0 etic ehanget

Mm - Letter from Comrade Enclosed 4/ " NhTHAN MARGUS

. . _ 7 _ _ -... _ , _ , _ ... -V, -v... _... _ e'.k'b%'w . - _ "mar . _ .Iv
1 . .

. I- e. . . _ , . um. - II_.I_...;-M._.____.W "3&5 . ,

J 3 ..v1-.3"- ' 2., '
P MW; '3: -L
' NI... 3. . r .
. .
I
r
4331:2335; 33:10am. 3303333332.;
(scum :aax-m)
mama 2333333233113 .
' ' L 312,53 33:43:13.1??? 53.34.35. " "
T9: H. TEEN? ' FROM: xa'rw mausy-.3.i;_ . ,
513359993? ' srmm' mmmw
wvwlm
2:0 16 time has now 9103662.. 3lmm recommuona were ma. 430 mpl.
x_wMaduron in regard to tw mm M amos5 mpw"; mm M
(:y'viox:
9lmm. These new gnaw: m 030th on' 'uali' W ..Li.. .-
altaraticna. 1100.30 mane whoa thou ohm. win 00 dmw lonihat 3
the 600101011 can be iuplmeniad. ' .3 ._ - 3%; :99 (3 3.22 3 23s .23.
Au yen are away, the 3:000:30 mama um 000:1; mwtw3 M
in the 0300 of applies, an usual snag" to bc dmlogiggg' sum
.. 3020:0230 coat muahl e 203M000.
Aa aduaod 3333;710:3911:
68 Pig- kept longer than nocnm out 6880/. per week .'
360 Fcultry kept: 101330;: than mum oogt 1113/. pg: 100:: '.
.r; :lilm-8 'Hglzt'va' w
' L ' 'i 45433.2."
Actual mmte cannot be eatbntad; But tam cm above 13,113 magnum ,; , ,
that the changes asked far: vault result in an immune mung" or,
3.000/-- a w a: and the ymoeeda at tho colon of 03333 and mi: 9023M.
M anlto mbstanual. Savings in thin me: am ammt t6 -
a. million shillings in one year. 33th apart Iran the 33% m3; mm.
b. crfootcd by the ranwwom of lame: and Mack amazing.
J 13 also important that m oranges oontcnplatcd in tag 305091 mum
'50 011000011 in tho rnadxam.m. a , , , 3 33 23..... 3;
if this 10 the metal 12:03:00,310?,j'f'.;;j
L ; 3 w. m: 4114:. Ql' . nun 5H;
8mm. wwww
(Inmmxpwaml
'3 git, ' "1'3

Primary School

16 January, , 1985.. ._'

The Treasury

Jiazimbu 0

Dear Comrades,

On the 18th December 1982, I was informed by Cda Yoliswa Ngidi that the supplies of eggs to the Supplies Department has been cut .1 down. This cutting down would make it impossible for the Department to supply 5 eggs per person every week as before. The alternative she said, was to alternate Town and Mazimbu (one week aae eggs would be supplied to Mazimbu and the following week to Town). She then added that an arrangement is being made by the Treasury General'e Representative in the Finance to sell the surplus eggs to the Tanzanians.

I am perturbed about the arrangement because I am having two kidsI' who are still very young and the youngest is still under five. Ten eggs per month is very little. Presently I am using my incentiveka buy extra eggs in town at 3.58hllllngs each to add on he present supplies.

I would further like to highlight on a comment made by Ode Lloyd when I asked him why he gave four people (our family) one pineapple. The comment was that I should go to ask the Finance Department. Since we arrived in Tanzania in 1980 we had problems with the supplies, but we endured. We were given all sorts 6f explanetions es. ehortagee of money, the difficulty of supplying individual children at Reeidencee, etc.

May you please give me a written Document orthow the General membexahip receive their supply.

I would else like to recommend that if it is really necessary for the eggs to he cut down as mentioned, the General Membership be given a chance to buy the eggs before going to the Tanzanians.

In the Year of United Action!

4/015? A N)

1' H; 1. "

/f,/571/

Uahe Dumeei.

cc. The Director

cc. The Supplies Dept.