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I ' AFRICAN NATIONAL CONGRESS
Office of the Treasurer General
PROJECTS DEPARTMENT
PO BOX 31791, Lusaka. Zambia, Telephone: 247665, Telex: 40316 MATLA, Fax: 216334
MEMORANDUM
TO: NEC/ILC Secretariat
From: Mohammed Tikly, .
National Coordinator, ANC Conference for Donors
Date: let November 1990
AND CONFERENCE FOR DONORS
Please find herewith two memoranda.
MEMORANDUM A provides e' briefing to the NEC/ILC on the
forthcoming Donors Conference to be held in Arueha from Januaryqur
Elet to February 5th_1990.
Decisions are urgently requested on ITEMS 7, B AND 9 on page
MEMBRANDUM B addressee some of the ieeuee surrounding the
decision to continue with SDHAFCD and Dakawa fer a long-term
period. It eupplemente MEMORANDUM A because it highlights some of
the problems surrounding the continuation Of SDMAFCU and Dakawa.
These problems could affect our case for funding at the Donors
Conference.
The Office 'Df the Treasurer-General has done its best and
the Treaeurer-Beneral's own indefatigable efforts on behalf of
Mazimbu and Dakawa should be recognised. The Project Manager and
other workefe at Mazimbu and Dakawa have made a profound
Contribution to the Projects in Tanzania.
As Director of Projects, I have and will loyally implement
any NEC policy decisions but I feel that I should leain some of
the difficulties and dilemmas surrounding the continuation of our
projects on a long-term basis. I have consulted the Treasurer-
General about the submission of these memoranda.
In the Year of heee Action for a Democratic SA.
c.c. Treasurer-Beneral, AND, Johanneeburg.
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MEMORANDUM B
ZHPLICATIONS OF THE NEC'S POLICY STQTEMENT UN PROJECTS
A. B&CMGRDUND
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9.2.
9.4.
T 1-.
5MB NEG issued a Policy Statement on Projecte in April 1990.
Saeically. it says that the Movement'e external Projects
will remain in operation for some years to come after mass
repatriatibph because the education crisis in South Africa
neeeeeitatee education and training facilities externally.
F thermore, that it is important to keep rear bases because
the process towarde political irreversibility will be
prLtracted. The Statement goes on to appeal to donors to
: heir aesitance. (A copy Of the Policy Statement is
The NEE Policy Statement followed the recommendations of a
Commission on Projects set up after the legalization of the
ANC. Teachers. students and workere at Mazimbu and Dakawa
held discueeions and the consensus was that it was necessary
retain SDMQFCD and othet educational institutions but
their continuation Should be conditional upon better
autanomoue administration, more experienced South h teachers, international rates of pay with fringe
including an annual trip to Seuth Africa.
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H UNEECD-eponsored Consultancy Mission led by Humphrey Langa
came to eimilar conclusions and recommendations and
estimates that the recurrent expenditure for SDMQFCD and the
EDUCQTIDN ORIENTATION CENTRE at Dakawa to be US $ 41.5
million for g years.
The Revieede Dakawa Development Plan will require US $ 29.5
million by way of new capital costs and US $ 19.5 million
fur recurrent expenditure.
Thus, a total of US $ 90.5 million will be required to keep
em? educational institutions running for 5. years. It should
be noted that this figure does not include maintenance costs
or funds for other projectg, such as. the farms, small
industries and the Vocational training Centre.
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assuming we train and educate EUUU students. the per caplta cost per annum will be US \$ 9900. For this amount, three

students can be educated in South Africa.

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R. A. 10.

while donors are willing to continue funding some of our e;:ternal activities for a short period, they prefer to make :Jonations inside the country. especially capital exwp enditure. The comparative cost analysis will compel their palliaments not to approve huge amounts of assistance to Hazimbu and Dakawa, especially when ANC members do not qualify as "REFUGEES" when a general amnesty is granted by the South African Government. This has become clear in re: ent consultations with our traditional donors.

In addition to difficulties that we are likely to face from dcnors, there are problems worth noting on our side. Will sufficient cadres remain at Mazimbu and Dakawa to keep them going fully? Recent indications suggest that 902 of the working population will return to South Africa after indemnification is granted. There is scepticism about how many teachers will remain and students are pleading with '_heir parents to recall them to South Africa. Will SDMAFCO remain a viable school?

Since February this year there has been an outflow from South Africa of about 990 people, some have escaped from Inkathawcreated violence and others have been encouraged to leave for educational opportunities abroad. However, only a small number has ended up at Mazimbu and Dakawa. Efforts are at an advanced stage to place 600 in Nigeria and others in Henge and Zimbabwe. A few will go outside Africa for scholarships. It is clear that those coming out do not want to go to Hazimbu and Dakawa. Therefore, our enrolment pro jections for SDMAFCD and Dakawa are unrealistically high. Bur projected figure of 2,509 for Dakawa is also rather optimistic.

The Movement can be proud of Mazimbu and Dakawa. These Settlements provide excellent physical facilities and have some well- run departments but generally the administration and development of the schools, student ma-intenance and care and the qttality and quantity of South Hfrican teachers have be e unsatisTactory and below _ tandard. There is serious disillusionment among those that are there and prospective newcomers. The isolation of Tanzania, our maladministration and the "mapando" system, among others cause disenchantment. And it is unlikely that we can improve or change these as pests in less than two years. At Dakawa, the completion of the ptemaining construction programme, if funded, will take at least 3 to 4 more yeafs.

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A.11. Thus, we are not in a situation where we can make a new beginning at Mazimbu and Dakawa immediately. Even if we make a convincing case at the Donors Conference, donors are unlikely to come up with large donations for external projects, as stated above. Furthermore, visiting teachers from South Africa have said that only very attractive salaries and fringe benefits will entice teachers within the country to leave for service in Tanzania.

- B. CDQCLUSIDNS AND RECOMMENDATIONS
- 3.1. while our policy of retaining our external Settlements is correct and politically necessary, we should consider their msintehnace on a shoe-string basis by drastically reducing activities, utilising existing facilities to optimum effect and being as self-reliant as possible. This entails cutting down all 'new development plans and putting a halt to the deliberately created outflow of people from South Africa.
- B.2. It is unlikely that we will receive substantial extra funding for our external projects at the Donors Conference. There will be limited help for recurrent expenditure but hardly at all for capital expenditure.
- 8.3. Mazimbu and Dakawa will become depleted when mass repatriation commences and our educational, production and _other activities will be seribusly affected.
- E.4. The recruitment of new staff, students, administrators and skilled workers for Mazimbu and Dakawa will take time and will be extremely costly.
- 8.5. The NEC should reassess the situation with the help of those closely involved with our Settlements in Tanzania, including the Chief Representative, Director of Mazimbu, Coordinator of Dakawa, Project Manager, Head of Seturity and the Principals Of SDMAFCD and the VTC and EOC. In view of the forthcoming Donors Conference on February 3 to 5 1990. this reassessment should take place without delay. Mohammed Tikly

Projects Department 1st November 1990