

The Urban Foundation
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 National Office 1:) C (,2 (//
 1-lth Floor. 76 Juta Street. Braumfontein. Johannesburg 200i ' M v -
 PO. Box 1198. Johannesburg 2000
 Telephone (011)403-5500 Teletlax 101 I) 339-3909
 13th September 1993
 Ms Frene Ginwala
 ANC
 P O Box 61884
 MARSHALLTOWN 2107
 Dear Ms Ginwala
 THE KAGISO TRUST AND THE URBAN FOUNDATION
 invite you to a
 NATIONAL WORKSHOP ON POLICY SKILLS FOR SOUTH AFRICA
 19 to 23 January, 1994
 The development of good public policy is of critical importance to all South Africans. For this
 reason the Urban Foundation and the Kagiso Trust have decided to focus on this issue and
 are seeking to play a constructive role in the facilitation of national debate and discussion
 about policy
 formulation, analysis and implementation.
 In January 1994, we will be working with Harvard University's Kennedy School of Government
 to present a workshop ,on Policy Skills for South Africa. The Kennedy School team will be
 led
 . by Professor Herman Leonard, Academic Dean for Teaching Programs and Baker Professor of
 Public Finance. A number of eminent South African policy experts will reflect on South Africa's
 experience, needs and priorities.
 Themes addressed during the workshop will include :
 . What is public policy ?
 . Policy challenges in South Africa
 - Elements of policy analysis
 - Policy and advocacy
 - Policy and democracy
 - Institutionalising policy capacity
 Board of Governors
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 eacon M () Xundu.

We would like to invite you to the workshop, which will take place at a venue close to Johannesburg between 19 and 23 January. The workshop is scheduled to start at 17h00 on Wednesday 19th, and to end at 14h30 on Sunday 23rd. Invitees include key policy actors from major political groups, the government, labour, community organisations, policy institutes and development organisations. An objective of the workshop is to increase contact between people involved in policy work across many different sectors in South Africa. We do hope that you will be able to join us for what promises to be a very useful and exciting workshop. Note that all workshop expenses will be covered, but delegates will need to cover travel costs to and from Johannesburg. Please RSVP to Ms Lindy Ndebele at (011) 403 5500 by 29 September 1993. Address any queries to Tim Hart at the same number.

Yours sincerely

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Eric Molobi Ann Bernstein

Executive Director: Executive Director:

Kagiso Trust Development Strategy and Policy Unit

The Urban Foundation

The Urban Foundation
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Telephone (011) 403-5500 Telefax (011) 339-3909

INVITATION

The Urban Foundation would like to invite you to attend a public lecture by Professor Myron Weiner, Ford International Professor of Political Science, Massachusetts Institute of Technology. The lecture is entitled

AFFIRMATIVE ACTION :

THE INTERNATIONAL EXPERIENCE

Professor Weiner is an internationally-known authority on political 'change in developing countries. particularly India. He is also the author of important books on ethnic issues including 'Sons of the Soil: Migration and Ethnic Conflict in India' and 'The State. Religion and Ethnic Politics : Afghanistan, Iran and Pakistan'.

VENUE : University of the Witwatersrand

Senate House SH6 (Map Attached)

DATE : Monday 29 March 1993

TIME : 19h30

PARKING: Parking is available in the Senate House basement, in the parking area east of Senate House. and in Jorissen Street. South of Senate House.

We hope you will be able to join us on the 29th. Please feel free to invite colleagues who might be interested to hear Professor Weiner.

RSVP : Shamima Saith (011) 403-5500

Please note that we are not able to reserve seats. However we would appreciate continuation of

attendance so that we can anticipate numbers.

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All other members are listed in the annual review

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5 March 1993

Dr Frene Ginwala
WOMEN'S COALITION
P O BOX 61884
MARSHALLTOWN
2107
FAX: 330-7242

Dear Dr. Ginwala

The Urban Foundation would like to invite you to a lunch on Tuesday 23 March 1993. The lunch is in honour of six international experts the Urban Foundation has brought to South Africa, to discuss the Asian and American experience of Affirmative Action (see attached information). Invited guests include leading figures in development, civic affairs, education and community-oriented business. VENUE: BALALAIKA HOTEL, MAUDE STREET, SANDOWN, SANDTON.

TIME: 12H45 FOR 13H00

DRESS : INFORMAL

I do hope you will join us. Please R.S.V.P. as soon as possible to myself or to Trevor Selebi at

(011) 403-5500.

Yours faithfully

Tlm Hart

Senior Magggr: Development Strategy and Pollicx Unlt

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Board of Govemors/Rnad van Goewerneurs

HE Oppenheimer (President). Dr A.E. Rupert (ViceNise-President), Mrs D.M. Mabilelsa (Vice Nise-Presidem).

All other members are lised in the annual review/Ander lede word venneld in die jaamorsi g.

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