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Guidelines for NEC Provincial Committee Annual Reports for 1999

AFRICAN NATIONAL CONGRESS

Deadline: 72 November 7999

(Please note that Provincial Secretaries have submitted state of their province reports.)

Operations of the Committee during 1999:

1.1

meet;

did

it

How often

performance;

Interactions with the province and what is the nature

relationship;

Problems (if any) with operations and reasons.

attendance

and

individual members

of the

1.2

1.3

2.2

State of the Province

2.1

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4.0

Political assessment of the province: mood, challenges, balance of forces, opposition, etc.

Internal assessment of the ANC in the province:-

°

Its standing amongst the masses including our support beyond our members;

Challenges facing the ANC in government

Functioning

of its structures, political

branch to PEC;

Relations with Alliance, MDM

life and activism from

4 Leadership's strategic capacity to lead and ensure implementation of our programme of action.

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Assessment of the Role of the Committee in relation to its mandate to:-

3.1

3.2

3.3

Contribute to the political life and development of the province;

Facilitate understanding of a national perspective and understanding;

Interventions made, if any, and the nature thereof, as well as outcomes.

Programme of Action

4.1

4.2

4.3

Assessment of program during first semester

mainly)

Assessment of program during second semester (accelerating change)

What are the priorities of the Committee for 2000 in the context of our Programme of Action .

(elections campaign

5.0

Recommendations to improve the work of the Committee.

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## 9.0 NWC ATTENDANCE REGISTER

The attendance record of the four (4) meetings is as follows:

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- . Mtintso T

Msimang, M  
Didiza, T  
. Gigaba, M  
. Ginwala, F

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10.Mabandla, B

- 11.Madikizela-Mandela, W
- 12.Maduna P.
- 13.Mbete, B.
- 14.Mufamadi, S.
- 15 . Myakayakaâ\200\224Manzini , M.
- 16.Netshitenzhe, J
- 17.Ngonyama, S
- 18.Nhlanhla, J
- 19.Radebe, J
- 20.Sisulu, M
- 21.8kweyiya, Z
- 22.Tshwete, S
- N
- 23.Zuma, N

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Recommendation to the NEC: The N WC and Secretaries Forum  
recommend that the Membership Fee be R50 across the board and R20  
for the unemployed and pensioners.

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4.0

## GOVERNANCE MATTERS

4.1 Deployment of Chairs of Portfolio Committees: The Ofĩ-\201cials and NWC  
discussed and decided on cdes to be deployed to serve as Chairpersons of  
Portfolio Committees in the National Assembly and NCOP.

4.2 Approach to Parliament: The NWC agreed to a recommendation by the  
Legislatures and Governance Committee to have a national workshop to develop  
a comprehensive strategy on our approach to the Opposition, within the context  
of how we use Parliament and the Legislatures to contribute towards the process  
of accelerating change.

4.3 Freedom Park Trust nominees: The Social Transformation tabled a pool of  
names of trustees, which was ratiĩ-\201ed by the NWC and recommended to the  
President.

4.4 Anglo Boer War: The main government event on the centenary of the War  
will take place in Bloemfontein, organised by the DACST. Political Education  
was asked to prepare a discussion paper for ANC members on the War.

4.5 Public Sector negotiations: The NWC received regular brieĩ-\201ngs on the  
processes from the Secretary General who has been convening meetings with  
Cdes in government and public sector unions.



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BRIEFING ON THE GOLD CRISIS

The meeting received a brief¬\201ng from cdes T. Manuel and P. Mlambo-Ngcuka on the



gold crisis and the steps being taken to deal with it, including lobbying other gold producing nations, international bodies and the UK.

7.0

#### LOCAL GOVERNMENT

Cde S. Mufamadi gave a brief on the processes to establish the new Local Government structures and systems, leading up to the Elections towards the end of 2000. The report, together with recommendations on our Campaign phases for Local , government elections, was distributed as part of NEC Documentation Vol. 4.

The NEC discussed the report and the perceptions emerging from our election campaign for National and Provincial elections, that local government may be our Achilles heel. Cde N. Pandor also highlighted the fact that the NCOP is dealing with a number of instances where provinces have to take over local municipalities due to their financial difficulties.

#### Decision

(a) Our Provincial leadership need to give a report on. each council, which should include amongst other things the council performance, relationship between provincial leadership and councils and performance of councillors. This Audit of Councils Should be ready by end of August

8.0

#### ADOPTION OF THE MINUTES

The Minutes of the meeting of 19â\200\22420 March 1999 was tabled.

Cde S. Mthembi-

Mahanyele moved for the adoption of the Minutes and was seconded by cdes A. Pahad and O. Bapela.

9.0

#### OFFICIALS AND NWC REPORT TO THE NEC

The report covered all matters arising from the last NEC meeting and was presented by the Secretary General. NEC Documentation Vol. I

NEC Documentation Vol. 1: 1-2 October 1999

A process of interaction with all political forces in the DRC to assist the process towards their national dialogue has also started.

There is agreement that we

should engage in bilateral talks with parties in Rwanda and Burundi to contribute to the peace process in these countries.

The ANC Youth League convened an All-Youth Renaissance Conference with fraternal youth and students organisations in the continent.

### 5.3

Other Bilateral meetings were held with a delegation from Sinn Fein on the Peace process in Ireland. We met with a representative of FRETELIN on the situation in East Timor and sent a delegation as part of preparations for the referendum.

## 6.0 THE ALLIANCE

6.1 Following the NEC, the delegation of the ANC to the Alliance Summit met on 4 August 1999 and recommended to the other Alliance partners that the Summit (scheduled for 5â\200\2246 Aug) be postponed due to inadequate preparations on our side. The partners, with some reluctance accepted this recommendation.

6.2 We sent a delegation to the COSATU Special Congress.

The delegation

reported to the NWC and an assessment of the Congress was made.

### 6.3

An ANC delegation also attended the Policy Conference of the SACP, discussing the approach of the Party on Socialism, the nature of capitalism today and the SACPâ\200\231s relationship to capital. The NWC agreed on the importance of our participation in this event, but decided that given the absence of an ANC position on Socialism, members of our delegation would participate in their individual capacity.

Rev. F. Chikane presented the document â\200\230 Programme of Action i-\202owing from the speech of the President to Parliamentâ\200\231. This document, as part of the planning program in government represents phase 1 of operationalising our immediate priorities and programme; with phase 2 incorporating inputs from ministries and phase 3 detailed plans for implementation.

The underlying principle is to achieve the integration of policies and programme and ensure a participatory approach.

5.0

#### DISCUSSIONS ON THE POLITICAL AND OTHER REPORTS

The NEC discussed the Political report, the Elections Evaluation and the Accelerating Change documents.

The discussion focused on our immediate programme and priorities and the organisational tasks arising from each section of the document presented by Rev. Chikane. The meeting concluded on-the following issues:

Decisions arising from the Political Report and Programme of Action

â\200\231 NEC Sub-committee on Peace and Stability should discuss

1.0

the matter and report to the NEC  
Interact with POPCRU and other relevant persons

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Transformation of the Police  
Services;  
Creation Of a special  
investigation unit to deal with  
priority crime, including  
police corruption.  
Gun control measures

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â\200\231 { Luthuli House (SGO) must lead the ideological campaign;  
â\200\231 NEC Sub-committee on Peace and Stability should receive  
a report from the relevant ministry on what is being done  
then formulate an ANC position and report to the NWC /  
NEC.

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Minimum sentences

Intervention in the areas of  
high crime concentration

Existing legislation needs to be revisited for potential

improvements.

There is also a need to look at the transformation of the Judiciary in relation to this matter.

â\200\231 NEC Subâ\200\224committee on Peace and Stability should get a report on the plans by Safety and Security to draw in other ministries,  
then look at a multiâ\200\224disciplinary approach.  
Deputy President must drive the process

â\200\231 SGO with Provincial Secretaries discuss on how to translate this into a programme of the movement and report to the next NEC.

Strengthening of the  
Community Policing Forums

â\200\231 SGO to look at the role the organisation needs to play in the

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Constitutional Committee to look at relevant legislation

implementation of this campaign

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NEC Documentation Vol. 1: 1-2 October 1999



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GUIDELINES FOR ANNUAL REPORTS

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1-2 October 1999

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stations around Pietersburg and in other minority areas we won all but two stations. The internal lack of unity had some impact on our campaign, resulting in us not responding in time to issues and lack of coherence and unevenness in our deployment.

3.2 E Cape: The votes we have lost to the UDM in the former Transkei area was mainly because of our style of work and because of traditional allegiances. We also had an absence of an "organizer cadreship" at provincial leadership level and a problem of sectarianism that alienates professionals who want to work with us.

3.3N Cape: The province did not have a problem of social alienation, due to its Campaign "Cabinet meet the People" programme throughout the five years. methods such as addressing the language factor in our deployment and the types of media we used, played a major role in our victory in the province. The province for the first time managed to raise funds from the private sector for the campaign.

mobilizing volunteers,

sectoral approaches,

3.4 Northwest: We had success in our focus on the rural and farm areas and on The main weakness of our traditional leadership; and we only lost two places. strategy in the province however, has been to underestimate the former homeland sentiment. We lost three voting stations around Mmabatho and some parts of Maikeng to the UCDP. Reasons for this include lack of focus on the old Bop elite, including civil servants, the police and teachers and the arrogance of our councilors in Maikeng. We also did not mobilize sufficiently amongst the religious community in the province.

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3.5 Freestate:

Although the campaign started late in the province, we did well. The 1; ) p M made inroads in Thaba Nchu and one colored area. We still need to analyze the shift to the DP amongst whites in the province. We 'did not do enough work amongst farm workers and did not use our constituency offices effectively. Lessons are that walk-about worked better than rallies and the training of our party agents helped a lot in circumstances where IEC officials were less knowledgeable about election procedures. Despite the changes to the lists, the leadership in the province was united during the campaign.

3.6 Gauteng: The fact that our research showed this to be a marginal province was an important wake-up call.

The campaign strategy focused on consolidating our primary support amongst Africans and we ran a secondary campaign aimed at other national minorities, using the two Presidents. Campaign methods such as Cabinet meet the people highlighting delivery, taking a message of assurance to farm areas and informal settlements, door to door and walk-about assisted with mobilization.

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4.6 Public Protectorâ\200\231s Report on cde NJ Mahlanguâ\200\231s Statements: The Ofi-\201cials and NWC considered the report and discuss an approach with the province.

5.0

INTERNATIONAL MATTERS

5.1

Socialist. International: As per decision of the NEC, we have submitted our application for membership of the Socialist International and this will be ratiï-\201ed by their General Assembly in November 1999. We have been participating in the SI African committee in preparation for this meeting. The NWC has asked International Affairs and POLED to prepare a discussion document for our membership on the history of the SI and the implications of our membership to -  
this body.

5.2

Party to Party Relations on the Continent: The International Committee is still working on Guidelines on our overall approach.

Work done thus far

include bilateral meetings with the MPLA (Angola) on the war in this country -

' and with Frelimo (Mozambique) on their coming elections, working towards a tripartite meeting.

We also had bilaterals with the BNF and BCP of Botswana, attended the Conference of the BDP; met with representatives from the Ethiopian embassy and the Ethiopia Peopleâ\200\231s Revolutionary Front; with a representative of the



Niger Party for Democracy and Socialism (NPDS); met with the Sudanese  
National Movement (UMMA) and attended the second leg of the South Africaâ\200\224  
Nigeria Dialogue organised by the Institute for Global Dialogue. .

NEC Documentation Vol. 1: 1-2 October 1999

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## Discussions on the Report

### 9.1

NEC Committees: The amendments to the committees were adopted, and it was noted that cdes J . Khasu, C. Masilela, N. Balfour and M. Shilowa still need to be deployed to Committees. The meeting agreed that the Leagueâ\\200\\231s participate in all committees, represented by members who are members of the NEC.

### 10.0 FINANCIAL REPORTS

The meeting decided to defer the Financial reports to be tabled by the Treasurer General to the NWC.

### 11.0 DEPLOYMENT CONIMITTEE REPORT

The Deputy Secretary-General tabled the report contained in NBC Documentation Vol. 5. The report covered activities of the committee as well as Guidelines on the Role of Premiers, On the Relationship between our Elected Representatives in Government and ANC Constitutional structures and on Accountability of our Public representatives.

### Decisions

' (a) Adopted the Report and Guidelines, with amendments.

(b) The practice of inviting MECâ\\200\\231s, Speakers and Chiefwhips to sit ex-ofi-\\201cio , as

observers should be extended to the Provinces.

(c) Noted that the NWC will deal with the matter of the deployment of Chairs of Portfolio Committees in Parliament.

## 12.0 PREPARATIONS FOR THE ALLIANCE SUMMIT

The Summit is scheduled to take place from 5-6 August 1999 and will consist of 30 persons aside. Issues for the agenda include the following: -

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Assessment of the Elections;

Implementation of the Job Summit decisions and the issue of job-losses

Decisions from last Summit and the two task groups which were suppose to have met (a) to rework the State and Transformation document and (b) to look at the Public sector wage negotiations and the Pension fund.

° Common programme towards Local government elections

Discussions and decisions

(a) The meeting raised concerns with

the inclusion of the public sector

NEC Documentation Vol. 1: 1-2 October 1999

(0 New Membership System: The new system is reaching its final stages of design and we will start piloting it in Mpumalanga this month. The new system will have the following main features:-

15

- a) Each member will be given one membership number which will be used throughout her/his life;
- b) A Membership fee will be paid, which will be renewed annually and may be paid for up to two years.
- c) Improvement of the allocation of the 1/3 portion to the branch;
- (1) A tighter management of Recruiter packs, with the appointment of local Recruiting committees comprising of ANC stalwarts and veterans, working in conjunction with the BEC;
- e) The capturing and transferring old membership data to the new system;
- 0 Implementation of the Constitutional amendments on membership as adopted at the 50th Conference, such as the grace period for the lapse of membership (Rule 14.20), etc.
- g) The extension of the Annual Levy (before only applicable to elected public representatives) to all members, which can either be paid annually or for 2, 3 or 5 years;

For the purposes of the pilot in Mpumalanga, the old recruiter packs have been withdrawn and Regional administrators and Organisers will be trained. The Joining fee should remain R12 for the purpose of the pilot. A process is already underway to capture the old membership data of the province.

A detailed report on this Pilot once completed will be presented

to

the NWC and NEC, for  
evaluation,

before

the

implementation of the system nationally.



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Mahâ\200\230ers arising from the 1998 Alliance Summit

24-25 October1998

Gallagher Estate

1.0

#### ECONOMIC ISSUES

The Summit adopted the consolidated document â\200\234 The Current Global Economic Crisis  
and the Implications for South Africaâ\200\235.

Arising from this document, the following

programme was proposed: -

a)

Building a more effective macro-economic consensus in the Alliance, by identifying the  
major areas of agreement such as:-

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Our approach to the structural transformation necessary in the economy;

The need for i-\201scal discipline, sustainability and predictability;

Aligning macro economic policy with our reconstruction and development objectives;

The need to investigate and implement contra-cyclical measures; and

~ -

Review of GEAR targets where necessary, directing resources so released to growth,  
development and sustainable transformation.

b) Taking forward speciï-\201c areas of i-\201scal and monetary policy with a view to exp  
lore '

alternatives, new measures and/or adjustments such as:-

-  
-  
-

Funding of the Civil Service Pension Fund;

Key challenges in terms of Tax Policy;

Progress made in the Job Summit process around Tariff policies



## ORGANISATIONAL PROGRAMME OF ACTION

a)

Regularizing meetings of the Alliance in our organisational calendars, making provisions for Secretariat, Officials and Summit meetings at regular intervals.

b) Programme and challenges outlined in the document presented to the Summit

â\200\230 Unity in

Actionâ\200\231, which include the following elements:

1999 Elections

Developing a mass base program of action around key community issues such as crime, school governance, defending marginal communities;

0

Building the ANC branch as a more civic orientated structure;

Uniting the tripartite alliance in action around issues such as policy development, implementation and monitoring; challenges in local government and uniting grassroots structures around common campaigns;

Re-affirm our joint Congress political culture through joint-political education programs;

Achieving greater organisational co-ordination;

Harnessing our collective cadreship resources; and

A common strategy towards the broader MDM. â\200\230

3.0

## STATE AND TRANSFORMATION

The document was tabled and discussed and the Summit agreed that a joint task team be set up to finalised

amendments to the document.



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We also utilized the negative campaign of the opposition to our advantage. The announcement around the Premier-candidate assisted greatly to change the mood and boost morale in the province.

The campaign revealed that our organizational structures and branches are very weak and there were complaints that we have neglected the hostels. We have yet to analyze why about 30 000 people voted for us nationally, but not for the province and address the issue of organizing black intellectuals in the province, the problems raised about our councilors and the move from the NP to the DP in Eldorado Park.

3.7 Mpumalanga: This province also started late with its campaign, but managed to set aside differences to focus as a united force on reaching at the least the same target as in the 1994 elections. The visit of the President changed the mood in the province and the fact that we had reliable statistics from our branches, meant that campaign activities such as door to door work, rallies, mandating forums and blitzes were successful. The DP made inroads into the NNP constituency in towns, but to a lesser extent in rural areas. The province will use the unity displayed during the campaign, to build on beyond the elections.

3.8W Cape: The province have yet to do a detailed analysis of the results, but preliminary analysis point to a consolidation of our African support - although the management of the elections by the IEC in African areas meant that many voters did not have the opportunity to vote.

In the metro we made inroads into Coloured working class areas and we won more than half of the rural vote. Our strategy of diffusing the traditional race tensions in the province helped in undecided areas and door to door work was decisive.

Sectoral work amongst farm workers and with the churches also helped with access to areas previously untapped. The uncertainty in the NNP about Marais position, our bold action with Operation Good Hope and the â\200\230i-\201ght blacksâ\200\231 interpretation of the DPâ\200\231s campaign also helped to sway things our

way. However, we did not pay sufficient attention, considering that we were not likely to get an outright majority, to the process of building a coalition post elections and were overtaken by events.

3.9 KwaZulu/Natal: The province made significant advances by consolidating our urban support and making inroads into rural areas, where we won three out of seven Regional council areas.

The report further focused on the process of forming a coalition in the province.

4.0

#### ACCELERATING CHANGE

The document â\200\230Accelemtng Change. Priorities for the nexti-\201ve yearsâ\200\231 was distributed

as NEC Documentation Vol. 3 and was tabled by cde J. Radebe.



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Ofî-\201cials to look at the suggestions made on these matters and report to the NWC

2.0

Rebuilding the moral fabric  
of society, Batho Pele,  
interaction with religious  
groups

3.0 The ANCâ\200\231s capacity to lead the  
revolutionary transformation of the  
country.

4.0 Transforming and Building the  
Economy

â\200\231 860 should prepare a report for discussion in the next NEC in  
consultation with Provincial Secretaries. The report should also focus  
on the FDA, building the ANC and on what is expected from the NEC.

' ETC must engage with the section in the document distributed by the

President's ofî-\201ce and other economic issues raised by the NEC.  
Controversial issues must be identiî-\201ed, processed for discussion and  
the Economic Transformation Committee to make recommendations on  
an AN C approach and the participation of ANC structures in economic  
issues. ill deal

4.1 Gold crisis and related matters

5.0 Outstanding matters on the FDA  
î-\202owing from the Presidentâ\200\231s speech in  
Parliament (those that the NEC did  
not discuss)

6.0 Education -â\200\224 Programme  
announced by Minister

Job losses: ETC to provide an overall approach to this matter,  
including the factual situation of job losses in each sector.  
Relevant sub-committees to deal with the outstanding matters in the  
document from the Presidentâ\200\231s ofî-\201ce, as the basis of our overall  
programme of action.

The Social Transformation Committee should table the programme on  
education and the role of ANC structures to- the NWC for decision and  
action.  
Ofî-\201cials need to look at how the movement should engage with this  
issue.

delivery;

What should our medium term approach be to the existing coalition?

Further work amongst the Coloured community (W. Cape and N.

Cape)

Need to develop an approach to the specifics of the province.

The NWC should interact with the PEC on:

â\200\231 How do we respond to the popular expectation that we will impact on

The provincial leadership should elaborate on a plan to address the issue and interact with the NWC

KwaZulu-Natal: unity of ,  
black people in the province.

- African -African & Africa-

Indian reconciliation

Western Cape: the ANC as

the Opposition Party

PROVINCES

1.0

3.0

N. Province: Ethnic question

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7.0 Debate on Racism

2.0

Decision

It was further agreed that the document will be referred to NEC Committees for further elaboration on their relevant sections and consolidated into an overall Programme of Action for the movement.

NEC Documentation Vol. 1: 1-2 October 1999

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S N gonyama  
S. Tshwete  
S Mufamadi  
J Netshitenzhe  
A Masondo  
M Msimang  
P. Maduna

Ndebele

Political Education  
J . Netshjtenzhe (Chair)  
S.  
J. Cronin  
P. Mokaba  
A. Masondo  
N. Mapisa Ngakula  
T.  
F. Potgieter

Makwetla

Bengu

Ginwala (chair)

Jordan  
Tshwete

ARCHIVES COMMITTEE

F .  
SME  
P.  
S.  
K. Asmal  
Sisulu  
L.  
T.  
Yengeni  
S. Ngonyama  
M Tickley  
M. Stoï-\2011e  
W.  
G.  
M.  
Chair of Education Portfolio committee

Serote  
Shape  
Ramdam'

(Chair)

Finance  
M Msimang  
N Mandela  
C Ramaphosa  
M Sisulu  
All provincial treasurers  
J.  
Stuart  
H. Makgoti  
G. Shape

Deployment Committee

J . Zuma (Convener)  
T. Mtintso  
M. Msimang  
Z. Skweyiya  
N. Zuma  
M. Shilowa  
M. Sisulu  
B. Nzimande

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Elections Committee

A Masondo  
S Macozoma  
C Ramaphosa  
P J ordan  
L Sisulu  
V Moosa  
E Pahad  
G Fraser-Moleketi  
C Ngakula  
S. Mufamadi  
M Shilowa  
J Radebe  
J Netshitenzhe  
S Ngonyama  
M Myakayaka-Manzini  
K Asmal  
J' Nhlanhla  
M Msimang

Radebe  
Ginwala

Policy Committee

Chairs of all Committees,  
except Disciplinary Committee

I  
F  
M Tshabalala-Msimang  
M Myakayaka-Manzini  
M Sisulu  
T.  
V Moosa

Didiza

(Chair)

(Chair)

AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

Draft Agenda

DAY 1:

FRIDAY, 1 OCTOBER 1999

Session \*1:

10h00-13h00

Apologies and Adoption of the Agenda

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Political Report - President Mbeki

Lunch: 13h00-14h30

Session 2:

Apologies

14h30-18h30

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Local Government

-

Report on Demarcation process

Supper:

19h00-22h00

Day 2:

Saturday, 2 October 1999

Session 3:

08h30-13h00

State of the South African economy

Apologies

Macro economic discussions

Lunch: 13h00-14h30

Session 4:

14h30-18h00

Draft Minutes of the last meeting?

Apologies

Officials and NWC Report

Supper: 19h00-22h00

19h00-22h00





AFRICAN NATIONAL CONGRESS

Draft Minutes of the National Executive Committee

30-31 July 1999

1.0

APOLOGIES AND ADOPTION OF THE AGENDA

Cde Terror Lekota, National Chairperson, opened the NEC and asked the meeting to observe a moment of silence in remembrance of Mahlathini, the sea workers from the W Cape and Mine workers from Freestate.

The Agenda was adopted as tabled, cde J . Cronin moved and was seconded by cde T. Manuel.

The Secretary General read the apologies (attached). A concern was once again raised about the number of apologies tabled. The Chairperson welcomed invited Observers to the NEC.

2.0

POLITICAL REPORT - PRESIDENT T. MBEKI

The President noted that this is the 201st NEC since the General Elections and thanked members of the NEC for their work in ensuring a landslide victory for the ANC. The President analyzed our election campaign and the response of the masses to our message and campaign methods.

Our victory is testimony that the masses of our people are ready to be led by the ANC and are convinced that the ANC can realize their aspirations. They are not driven by instinct to wait for something to come, but are willing to participate in the process.

We took a decision before the elections that as a new government, we must be able to hit the ground running, to sustain the mood of the campaign and the general expectation. As a result, the NEC Policy Committee was asked to prepare of faster change.

guidelines, which would inform planning in

On the basis of these

Guidelines, comrades deployed in government worked on an Action plan to give the detail to the framework and direction provided by the Committee.

this regard.

The speech of the President at the Opening of Parliament on 25 June 1999 - presenting a programme of action - therefore arose from the guidelines provided by the ANC and work done in government. In the speech, we placed emphasis on the issue of popular participation in the implementation of this programme of action, so that we give practical substance to a people driven process of change.

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ORGANISATIONAL MATTERS

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3.1

Co-option and Vacancies On the NWC and NEC:

(a) The NWC recommended that ode M. Tshabalala-Msimang i-\2011l the vacancy  
left by cde G. Marcus.

(b) Cde A. Masondo, given the conclusion of his brief as Election Manager, no  
longer attends NWC meetings.

(0) The NWC recommends that the vacancy on the NEC left by cde G. Marcus  
be

i-\2011lled by cde CandiÃ©Ã© Mashego.

The NWC in

making this

recommendation took in consideration issues such as provincial spread, gender and the results of 50th Conference.

((1) The NWC noted that another vacancy was left with the appointment of cde J . Duarte as ambassador to Mozambique. This matter is work in progress.

(e) Financial Reports: The Treasurer General tabled the reports referred to the NWC by the previous NEC:-

(a) Semester report of the ANCâ\200\231s Main Account for the six months ending 30 June 1999;

(b) IEC Audited Statements for the 1999 Elections; and

(c) Interim Income Statements for the ANC Election Fund for the 1999 Elections

The NWC discussed and adopted the i-\201rst two reports and noted the Interim report.

The NWC further adopted a resolution which grants authority to borrow to the Treasurer General, acting on behalf of the NWC.

The limit for such borrowing was referred to the Finance Committee for recommendation.

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negotiations on the agenda of the Summit, but Should be looked at in its wider context.

(b) The NEC agreed to the other matters raised on the agenda and that the delegation be finalised by the NWC.

#### 13.0 CLOSURE

The Closing remarks highlighted the point raised earlier about the seriousness with which members of the NBC take its meetings, with a number of apologies and cdes leaving the meeting before conclusion of its business. Finally, all indications are that the local government elections will be a major challenge to us and we need to start work in time.

The END

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NEC PROVINCIAL COMMITTEES

October 1999

WW

1. Mavivi Myakayakaâ\200\224Manzini

(Convener)

2. Sydney Mufamadi

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6.

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9.

10. Benny Boshielo

Peter Mokaba

Alfred N20

Collins Chabane

Susan Shabangu

J. Mabudafhasi

L. Mushwana

Ngoako Ramathlodi (Chairperson)

(Secretary)

Gauteng

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Nosiviwe Maphisaâ\200\224Nqakula

(Convener)

Max Sisulu

Amos Masondo

Mac Maharaj

Mbhazima Shilowa

Aziz Pahad

Joel Netshitenzhe

Frank Chikane

Mathole Motshekga(Chairperson)

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10. Chad Bapela(Secretary)

Mpumalanga

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Steve Tshwete (Convenor) â\200\230

Thabang Makwetla

Joe Modise

Phillip Dexter

Jay Naidoo

Che Masilela

Henry Makgoti

Mathews Phosa (Chairperson)

Solly Maseko

(Secretary)

NEC Documentation Vol. 1 : 1-2 October 1999

Brigitte Mabandla

Cyril Ramaphosa

Penuell Maduna

Jeff Radebe

Free State

1. Joe Nhanhla (Convener)

2. Limpho Hani

3.

4.

5.

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. Ivy Matsepeâ\200\224Casaburri

8

. W. Direko

9

. D. Du Toit

10. C. Gilwald

11. Ace Magashule

12. Paul Mahlatsi

(Chairperson)

(Secretary)

North West.

1. Essop Pahad (Convener)

2. Jabu Moleketi

3. Saki Macozoma

4. Sankie Mthembiâ\200\224Mahanyele

5. Ronnie Kasrils

6. Smangaliso Mkhathshwa

7. Jomo Khasu

8.

9. Pope Molefe (Chairperson)

10. Siphiwe Ngwenya (Secretary)

E. Surty

Northern Cap\_e

1. Derek Hanekom (Convener)
2. Thandi Modise
3. Phumzile Mlambo-Ngcuka
- 4.
5. Geraldine Fraser-Moleketi
6. Dipuo Peters
7. Manne Dipico
- 8.

Neville Mompoti (Secretary)

Jessie Duarte

(Chairperson)

The report from the delegation indicated high levels of debate at the Conference and a number of important resolutions were passed. The Conference also called for a bilateral with the ANC and for the speedy convening of the Alliance Summit.

6.4 The NWC proposed the date for Summit as from 10-11 December 1999 and agreed that preparations towards the Summit should include the following elements:-

a)

Internal ANC preparations looking at the objectives of the Summit, the NEC discussion on the state of the economy and our macro economic policy and other work in progress by the Economic Transformation Committee and other NEC committees;

b) Processing of Matters arising from the 1998 Summit (attached on page 22) and operationalize different task teams decided upon by the Summit;

0) Meetings of the Alliance Officials and NWC to discuss and process objectives and content of the Summit; and

(1) Evaluation of the implementation of the programme of action adopted at the last Summit.

#### 7.0 OTHER MATTERS ARISING FROM THE LAST NEC

7.1 Local Government Audit: Work is in progress on the audit as decided by the last NEC, but is not yet completed due to unevenness of reports submitted. The Forum on Local Government discussed the objectives and guidelines of the Audit and provinces were given another two weeks to complete the audit.

It will be

processed by the NWC and tabled at the next NEC.



## NEC COMMITTEES

October, 1999

Names in italics indicate members who are not NEC members.

## Legislature and Governance

F Ginwala

B Mbete

(Chair)

G Fraser\200\224Moleketi

T Yengeni

J Zuma

C Ngakula

S Mufamadi

N Ramathlodi

M Dipico

M Shilowa

E Pahad

P Jordan

P Dexter

All premiers as ex-officio members

N Pandor

T. Makwetla

ML Mushwana

E Surtee

G. Doidge

J Jeï\201crqs

## Gender Committee

M. Tshabalala\200\224Msimang (Chair)

M. Myakayaka\200\224Manzini

F. Ginwala

J . Masilela

K. Asmal

W. Madikizela-Mandela

B. Dlamjini

T. Modise

U. Abramse

L. Xingwana

P. Govender

W. Serote

F. Potgieter

T. Makwetla

M. Malumise

N. Routledge

(Chair)

## Ecogggic Twinrmation

M. Sisulu

T. Manuel

A . Erwin

J . Moleketi

T.

Didiza

J. Khasu

E. Godongwana

J . Masilela

P. Dexter

J . Moleketi

M. Shilowa .

P. Jordan

P. Mokaba  
V. Moosa  
S. Macozoma  
B. Mabandla  
S. Ngonyama  
S. Shabangu  
J.  
S.  
K.  
L. Ngwane

Mabudai-202zasi  
Mphalwa  
Mdladlana  
4

(Chair)

Infrastructure  
J Radebe  
S Sigcau  
S Mthembi-Mahanyele  
I Matsepe-Casaburri  
P Mlambo-200\224Ngcuka  
A. Omar  
T. Didiza  
V. Moosa  
R. Kasrils  
S. Mufamadi  
D. Hanekom

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Having presented our programme of action to the nation, a number of questions  
Amongst others, have we assessed the response of our people to our  
confront us.

programme of action?

Are we as the leadership of the ANC approaching the  
implementation of this programme in a systematic manner, have we given direction to  
our structures in how they should mobilize to accelerate the implementation of this  
programme and thus speed up change? How do we use this programme to strengthen  
our structures and mobilize the masses of our people?

How do we respond to opponents to our programme? The impact of the elections  
results on the balance of forces â\200\224 do we have better space to implement our  
programme? How do all the elements of the programme contribute to our objective of  
the fundamental transformation of our society?

How do we take forward debates in

society, e.g. on crime and set the agenda, instead of allowing the opposition to do so?

All the above questions and challenges we will have to address as a leadership. The

forthcoming Alliance summit too will have to grapple with these issues.

The rebuilding of the ANC is critical to the success of our programme of action. The election campaign was a good vehicle of mobilization and we should not lose the momentum.

### 3.0 EVALUATION OF OUR 1999 ELECTIONS CAMPAIGN

The National Report by the Elections department was circulated - NEC Documentation Vol. 2 and presented by cde A. Masondo.

The provinces presented their elections evaluation and raised the key weaknesses arising from this evaluation.

3.1N Province: The Elections campaign focused on the areas where we thought we were weak and tended to neglect areas where we thought we were strong. The results showed the following:-

â\200\224

Border issues did not warrant the amount of work we have done, e.g. in Bushbuckridge the voter turnout was 95%;

- We lost considerable support from civil service in areas such as Lebowakgomo, Thoyando, etc.

There also seems to be an ethnic dimension, with Chimoko getting more than us and the PAC getting some votes in the Venda area, primarily because of their choice of Premier-candidate;

- We underestimated the capacity of the DP to make inroads into the rural areas;

and

On a positive note, the attention given to white areas paid dividends, we won all

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AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

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M. Tshabalala-Msimang  
S Bengu  
W Madikizela-Mandela  
B Mabandla  
P Mokaba  
P Jordan  
S Mkhathshwa  
S Sigcau  
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J Modise  
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Z Skweyiya  
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M Phosa  
C. Gillwald

(Chair)

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S Ngonyama  
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J Duarte  
Z Skweyiya  
A Pahad  
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International Affairs

M Myakayaka  
B Nzimande  
N . Zuma

A Nzo  
A Pahad

E. Ebrahim  
F Chikane  
A Erwin  
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P Jordan

Disciplinary CQanittee

K Asmal  
A Erwin  
L Hani  
L Sisulu

L Lcmders  
S M(1ladlana  
N Zuma  
Z Skweyiya

Ki-\202gZulu/Natal

Ebrahim Ebrahim (Convener)  
Alec Erwin  
Nkosazana Zuma  
Valli Moosa  
Sibusiso Bengu  
Thoko Didiza  
Zweli Mkhize  
Dumisani Makhaye

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. Manto Tshabalala-Msimang  
10. Sâ\200\231bu Ndebele  
11. Sipho Gcabashe

(Chairperson)  
(Secretary)

(Convener)

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Zola Skweyiya  
2. Tony Yengeni  
3. Trevor Manuel  
4. Kader Asmal  
5. Frene Ginwala  
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10. N. Rourttledge-Madlala  
11. Ebrahim Rasool (Chairperson)  
12. Mcebisi Skwatsha (Secretary)

Pallo Jordan  
Naledi Pandor  
Dullah Omar  
B. Mbete

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Eastern Cape  
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Shepherd Mdladlana (Convener)  
Winnie Madikizelaâ\200\224Mandela  
Smuts Ngonyama  
Stella Sigcau  
Lindiwe Sisulu  
Enoch Godongwana  
Ncgonde Balfour

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- . Sipho Mpahlwa
- . Lindiwe Hendrickse

Makhenkesi Stoi- (Chairperson)  
Humphrey Maxegwana (Secretary)

NEC Documentation Vol. 1 : 1-2 October 1999

7.2 State of Organisation Report: All provinces have submitted reports to a recent Secretaries Forum.

It is recommended that this report be submitted to the next NEC as part of the Annual Report for 1999.

20

7.3 Provinces:

progress under the auspices of the Presidency and with the affected provinces.

(KwaZulu/Natal, W Cape and N Province): This is work in

8.0 NEXT NEC â\200\224 26-28 NOVEMBER 1999

The NWC will table the Annual Report at the next NEC. Guidelines for reports from NEC Committees are attached on page 24 for the attention of all Committee Chairpersons.

Other matters on the agenda for this meeting are:â\200\224

- a) State of Organisation report
- b) Local Government Audit
- c) January 8

(1) Programme of Action for 2000

e) Preparations for the Alliance Summit

NEC Documentation Vol. 1: 1-2 October 1999

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## AFRICAN NATIONAL CONGRESS

### Guidelines for Annual Reports for 1999

Deadline: 12 November 1999

#### GUIDELINES FOR NEC POLICY COMMITTEES

25

1.0

2.0

3.0

4.0

#### Operations and Functions of the Committee during 1999:

1.1

1.2

1.3

1 .4

1.5

Meetings (how often), attendance, participation in meetings.

Participation of individuals and relationships

Capacity of committee to fulfil its mandate

Activities of the committee

Strengths and weaknesses of committee with regards its mandate to

Assist the movement to formulate and monitor policy in the

-

sector;

Process matters for decision in the NWC and NEC;

Guide the NEC on concrete programs; necessary action and

interventions or issues needing attention in the sector?

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Â°

#### State of the Sector

2.1

Organisations in the sectors, organs of civil society and their activism,  
programs;

Role

ANC/Ailiance/MDM

Critical issues facing the sector in general

played and leadership given to these

formations by the

2.2

2.3

#### Evaluation of 1999 Programme of Action of Committee

3.1

3.2

Critical issues during the Elections campaign (first semester)

Critical issues with regards our Accelerating change program (second  
semester)

Relationships of the committee with:

4.1

4.2

With lower structures of the ANC (provincial, regional, etc) and with governance structures in the sector?

What relationships if any has the committee developed with Alliance and MDM formations in the sector?

5.0

What are the priorities of the Committee for 2000 in the context of our overall Programme of Action?

6.0

Recommendations to improve the operations of the Committee

NEC Documentation Voi. 1: 1-2 October 1999

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OFFICIALS AND NWC REPORT TO THE NEC

1-3 October 1999

1.0

OPERATIONS OF THE NWC

12

The NWC meets fortnightly and had four (4) meetings since the last NEC in  
July 1999.

Ofĩ-\201cials meet weekly. The Attendance Register is attached.

The

NWC took a decision to have a political discussion on a speciĩ-\201c topic at each of  
its meetings.

The ĩ-\201rst discussion of this nature was on â\200\230The Role of the

Progressive trade union movement todayâ\200\231, with inputs presented to the NWC by  
odes J . Radebe, D. Makhaye and N. Ramathlodi.

This document will be

amended and used for discussions in the movement and the Alliance.

2.0

PROGRANINIE OF ACTION

2.1

Planning: A process has started in at national level and in all provinces  
to look at the priorities and programme presented at the last NBC and to

develop a broad organisational programme of action. The Management Team at Head Quarters are also developing Action plans based for their departments and units, to be consolidating at a national planning meeting scheduled for later this month. The document has also been referred to the various NEC Committees for further elaboration. The consolidated programme i of action will be presented to the next NEC, although elements of the programme are already being implemented.

## 2.2

HIV/AIDS Campaign: The Gender Committee has made detailed recommendations to the NWC on how our organisational structures can become more involved in the campaign.

The recommendations were

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13

referred to the Policy Committee for processing and will be part of our overall programme of action.

The ANC Youth League on the 23

September 1999 launched its national campaign and the ANC Womenâ\200\231s League also has a programme on this issue.

2.3

Education: The NWC received a report from the STC On the priorities for the ANC in education broadly and looked brief\202y at the matter of the matric exams.

An Education Sectoral meeting will be held with the Alliance and MDM organisations. The ANCYL on request from the NWC held a bilateral with COSAS to discuss the preparations for the matric exams, especially in the context .of the calls from COSAS for a separate exam for township schools.

2.4

Local Government Transformation: The forum to co-ordinate the ANCâ\200\231s approach to the implementation of new local government structures and systems, has been set up, consisting of the 860, cde S. Mufamadi, Provincial Secretaries, our MECâ\200\231s for Local Government, SALGA and the Alliance.

The forum received brief\201ngs on the Demarcation of Boundaries process, discussed the Guidelines for our Local Government Audit and issues for decision by the NWC/NEC.

2.5

August 9: The ANCWL was asked to present to the NEC an assessment of Womenâ\200\231s Day activities this year.

2.6

January 8: The NWC recommends that the national event for January 8, 2000 should be held in the N Province, Venda area, given the issues raised by the province in its elections evaluation in the last NEC.





Rev. F. Chikane presented the document "Programme of Action" following from the speech of the President to Parliament. This document, as part of the planning program in government represents phase 1 of operationalising our immediate priorities and programme; with phase 2 incorporating inputs from ministries and phase 3 detailed plans for implementation.

The underlying principle is to achieve the integration of policies and programme and ensure a participatory approach.

5.0

#### DISCUSSIONS ON THE POLITICAL AND OTHER REPORTS

The NEC discussed the Political report, the Elections Evaluation and the Accelerating Change documents.

The discussion focused on our immediate programme and priorities and the organisational tasks arising from each section of the document presented by Rev. Chikane. The meeting concluded on the following issues:

Decisions arising from the Political Report and Programme of Action

NEC Sub-committee on Peace and Stability should discuss

1.0

the matter and report to the NEC

Interact with POPCRU and other relevant persons

"

Transformation of the Police Services;  
Creation Of a special investigation unit to deal with priority crime, including police corruption.  
Gun control measures

"

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"

" { Luthuli House (SGO) must lead the ideological campaign;  
NEC Sub-committee on Peace and Stability should receive a report from the relevant ministry on what is being done then formulate an ANC position and report to the NWC / NEC.

,

Minimum sentences

Intervention in the areas of high crime concentration

Existing legislation needs to be revisited for potential improvements.

There is also a need to look at the transformation of the

Judiciary in relation to this matter.

â\200\231 NEC Subâ\200\224committee on Peace and Stability should get a report on the plans by Safety and Security to draw in other ministries, then look at a multiâ\200\224disciplinary approach. Deputy President must drive the process

â\200\231 SGO with Provincial Secretaries discuss on how to translate this into a programme of the movement and report to the next NEC.

Strengthening of the  
Community Policing Forums

â\200\231 SGO to look at the role the organisation needs to play in the

â\200\231

Constitutional Committee to look at relevant legislation

implementation of this campaign

â\200\231

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NEC Documentation Vol. 1: 1-2 October 1999

A process of interaction with all political forces in the DRC to assist the process towards their national dialogue has also started.

There is agreement that we

should engage in bilateral talks with parties in Rwanda and Burundi to contribute to the peace process in these countries.

The ANC Youth League convened an All-Youth Renaissance Conference with fraternal youth and students organisations in the continent.

### 5.3

Other Bilateral meetings were held with a delegation from Sinn Fein on the Peace process in Ireland. We met with a representative of FRETELIN on the situation in East Timor and sent a delegation as part of preparations for the referendum.

## 6.0 THE ALLIANCE

6.1 Following the NEC, the delegation of the ANC to the Alliance Summit met on 4 August 1999 and recommended to the other Alliance partners that the Summit (scheduled for 5â\200\2246 Aug) be postponed due to inadequate preparations on our side. The partners, with some reluctance accepted this recommendation.

6.2 We sent a delegation to the COSATU Special Congress.

The delegation

reported to the NWC and an assessment of the Congress was made.

### 6.3

An ANC delegation also attended the Policy Conference of the SACP, discussing the approach of the Party on Socialism, the nature of capitalism today and the SACPâ\200\231s relationship to capital. The NWC agreed on the importance of our participation in this event, but decided that given the absence of an ANC position on Socialism, members of our delegation would participate in their individual capacity.

Recommendation to the NEC: The NWC and Secretaries Forum

recommend that the Membership Fee be R50 across the board and R20 for the unemployed and pensioners.

16

4.0

#### GOVERNANCE MATTERS

4.1 Deployment of Chairs of Portfolio Committees: The Officials and NWC discussed and decided on cdes to be deployed to serve as Chairpersons of Portfolio Committees in the National Assembly and NCOP.

4.2 Approach to Parliament: The NWC agreed to a recommendation by the Legislatures and Governance Committee to have a national workshop to develop a comprehensive strategy on our approach to the Opposition, within the context of how we use Parliament and the Legislatures to contribute towards the process of accelerating change.

4.3 Freedom Park Trust nominees: The Social Transformation tabled a pool of names of trustees, which was ratified by the NWC and recommended to the President.

4.4 Anglo Boer War: The main government event on the centenary of the War will take place in Bloemfontein, organised by the DACST. Political Education was asked to prepare a discussion paper for ANC members on the War.

4.5 Public Sector negotiations: The NWC received regular briefings on the processes from the Secretary General who has been convening meetings with Cdes in government and public sector unions.

NEC Documentation Vol. 1: 1-2 October 1999

6.0

#### BRIEFING ON THE GOLD CRISIS

The meeting received a briefing from cdes T. Manuel and P. Mlambo-Ngcuka on the gold crisis and the steps being taken to deal with it, including lobbying other gold producing nations, international bodies and the UK.

7.0

#### LOCAL GOVERNMENT

Cde S. Mufamadi gave a briefing on the processes to establish the new Local Government structures and systems, leading up to the Elections towards the end of 2000. The report, together with recommendations on our Campaign phases for Local , government elections, was distributed as part of NEC Documentation Vol. 4.

The NEC discussed the report and the perceptions emerging from our election campaign for National and Provincial elections, that local government may be our Achilles heel. Cde N. Pandor also highlighted the fact that the NCOP is dealing with a number of instances where provinces have to take over local municipalities due to their financial difficulties.

#### Decision

(a) Our Provincial leadership need to give a report on. each council, which should include amongst other things the council performance, relationship between provincial leadership and councils and performance of councillors.

This Audit

of Councils Should be ready by end of August

8.0

#### ADOPTION OF THE MINUTES

The Minutes of the meeting of 19â\200\22420 March 1999 was tabled.

Cde S. Mthembu-

Mahanyele moved for the adoption of the Minutes and was seconded by cdes A. Pahad and O. Bapela.

9.0

#### OFFICIALS AND NWC REPORT TO THE NEC

The report covered all matters arising from the last NEC meeting and was presented by the Secretary General. NEC Documentation Vol. I

NEC Documentation Vol. 1: 1-2 October 1999

AFRICAN NATIONAL CONGRESS

Guidelines for NEC Provincial Committee Annual Reports for 1999

Deadline: 72 November 7999

(Please note that Provincial Secretaries have submitted state of their province reports.)

Operations of the Committee during 1999:

1.1

meet;

did

it

How often

performance;

Interactions with the province and what is the nature

relationship;

Problems (if any) with operations and reasons.

attendance

and

individual members

of the

1.2

1.3

2.2

State of the Province

2.1

1.0

2.0

3.0

4.0

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Political assessment of the province: mood, challenges, balance of forces, opposition, etc.

Internal assessment of the ANC in the province:-

Â°

Its standing amongst the masses including our support beyond our members;

Challenges facing the ANC in government

Functioning

of its structures, political

branch to PEC;

Relations with Alliance, MDM

life and activism from

â\200\230 Leadershipâ\200\231s strategic capacity to lead and ensure implementation of our programme of action.

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Assessment of the Role of the Committee in relation to its mandate to:-

3.1

3.2

3.3

Contribute to the political life and development of the province;  
Facilitate understanding of a national perspective and understanding;  
Interventions made, if any, and the nature thereof, as well as  
outcomes.

Programme of Action

4.1

4.2

4.3

Assessment of program during first semester  
mainly)

Assessment of program during second semester (accelerating change)  
What are the priorities of the Committee for 2000 in the context of  
our Programme of Action .

(elections campaign

5.0

Recommendations to improve the work of the Committee.

NEC Documentation Vol. 1: 1-2 October 1999

9.0 NWC ATTENDANCE REGISTER

The attendance record of the four (4) meetings is as follows:

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Present

Apology

Absent

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- . Mbeki T
- . Zuma J
- . Lekota T
- . Motlanthe K
- . Mtintso T

Msimang, M  
Didiza, T  
. Gigaba, M  
. Ginwala, F

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10.Mabandla, B

- 11.Madikizela-Mandela, W
- 12.Maduna P.
- 13.Mbete, B.
- 14.Mufamadi, S.
- 15 . Myakayakaâ\200\224Manzini , M.
- 16.Netshitenzhe, J
- 17.Ngonyama, S
- 18.Nhlanhla, J
- 19.Radebe, J
- 20.Sisulu, M
- 21.8kweyiya, Z
- 22.Tshwete, S
- 23.Zuma, N

NEC Documentation V0!. 1: 1-2 October 1999

â\200\231

Ofi-\201cials to look at the suggestions made on these matters and report to the NWC

2.0

Rebuilding the moral fabric  
of society, Batho Pele,  
interaction with religious  
groups

3.0 The ANCâ\200\231s capacity to lead the  
revolutionary transformation of the  
country.

4.0 Transforming and Building the  
Economy

â\200\231 860 should prepare a report for discussion in the next NEC in  
consultation with Provincial Secretaries. The report should also focus  
on the FDA, building the ANC and on what is expected from the NEC.

' ETC must engage with the section in the document distributed by the

President's ofi-\201ce and other economic issues raised by the NEC.  
Controversial issues must be identiï-\201ed, processed for discussion and  
the Economic Transformation Committee to make recommendations on  
an AN C approach and the participation of ANC structures in economic  
issues. ill deal

7.0 Debate on Racism

4.1 Gold crisis and related matters

5.0 Outstanding matters on the FDA  
ï-\202owing from the Presidentâ\200\231s speech in  
Parliament (those that the NEC did  
not discuss)

6.0 Education -â\200\224 Programme  
announced by Minister

Job losses: ETC to provide an overall approach to this matter,  
including the factual situation of job losses in each sector.  
Relevant sub-committees to deal with the outstanding matters in the  
document from the Presidentâ\200\231s ofi-\201ce, as the basis of our overall  
programme of action.

The Social Transformation Committee should table the programme on  
education and the role of ANC structures to- the NWC for decision and  
action.  
Ofi-\201cials need to look at how the movement should engage with this  
issue.

3.0

delivery;

What should our medium term approach be to the existing coalition?

Further work amongst the Coloured community (W. Cape and N.

Cape)

Need to develop an approach to the specifics of the province.

N. Province: Ethnic question

KwaZulu-Natal: unity of ,  
black people in the province.

- African -African & Africa-

Indian reconciliation

Western Cape: the ANC as

the Opposition Party

The NWC should interact with the PEC on:

> How do we respond to the popular expectation that we will impact on

The provincial leadership should elaborate on a plan to address the  
issue and interact with the NWC

PROVINCES

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Decision

It was further agreed that the document will be referred to NEC Committees  
for further elaboration on their relevant sections and consolidated into an  
overall Programme of Action for the movement.

NEC Documentation Vol. 1: 1-2 October 1999

We also utilized the negative campaign of the opposition to our advantage. The announcement around the Premier-candidate assisted greatly to change the mood and boost morale in the province.

The campaign revealed that our organizational structures and branches are very weak and there were complaints that we have neglected the hostels. We have yet to analyze why about 30 000 people voted for us nationally, but not for the province and address the issue of organizing black intellectuals in the province, the problems raised about our councilors and the move from the NP to the DP in Eldorado Park.

3.7 Mpumalanga: This province also started late with its campaign, but managed to set aside differences to focus as a united force on reaching at the least the same target as in the 1994 elections. The visit of the President changed the mood in the province and the fact that we had reliable statistics from our branches, meant that campaign activities such as door to door work, rallies, mandating forums and blitzes were successful. The DP made inroads into the NNP constituency in towns, but to a lesser extent in rural areas. The province will use the unity displayed during the campaign, to build on beyond the elections.

3.8W Cape: The province have yet to do a detailed analysis of the results, but preliminary analysis point to a consolidation of our African support - although the management of the elections by the IEC in African areas meant that many voters did not have the opportunity to vote.

In the metro we made inroads into Coloured

working class areas and we won more than half of the rural vote. Our strategy of diffusing the traditional race tensions in the province helped in undecided areas and door to door work was decisive.

Sectoral work amongst farm workers and with the churches also helped with access to areas previously untapped. The uncertainty in the NNP about Marais position, our bold action with Operation Good Hope and the â\200\230i-\201ght blacksâ\200\231 interpretation of the DPâ\200\231s campaign also helped to sway things our

way. However, we did not pay sufficient attention, considering that we were not likely to get an outright majority, to the process of building a coalition post elections and were overtaken by events.

3.9 KwaZulu/Natal: The province made significant advances by consolidating our urban support and making inroads into rural areas, where we won three out of seven Regional council areas.

The report further focused on the process of forming a coalition in the province.

#### 4.0

#### ACCELERATING CHANGE

The document â\200\230Accelerating Change. Priorities for the nexti-\201ve yearsâ\200\231 was distributed as NEC Documentation Vol. 3 and was tabled by cde J. Radebe.

Matters arising from the 1998 Alliance Summit

24-25 October 1998

Gallagher Estate

22

1.0

## ECONOMIC ISSUES

The Summit adopted the consolidated document 'The Current Global Economic Crisis and the Implications for South Africa'.

Arising from this document, the following

programme was proposed: -

a)

Building a more effective macro-economic consensus in the Alliance, by identifying the major areas of agreement such as:-

- 
- 
- 
- .

Our approach to the structural transformation necessary in the economy;

The need for fiscal discipline, sustainability and predictability;

Aligning macro economic policy with our reconstruction and development objectives;

The need to investigate and implement contra-cyclical measures; and

~ -

Review of GEAR targets where necessary, directing resources so released to growth, development and sustainable transformation.

b) Taking forward specific areas of fiscal and monetary policy with a view to explore ' alternatives, new measures and/or adjustments such as:-

- 
- 
- 

Funding of the Civil Service Pension Fund;

Key challenges in terms of Tax Policy;

Progress made in the Job Summit process around Tariff policies



## ORGANISATIONAL PROGRAMME OF ACTION

a)

Regularizing meetings of the Alliance in our organisational calendars, making provisions for Secretariat, Officials and Summit meetings at regular intervals.

b) Programme and challenges outlined in the document presented to the Summit

â\200\230 Unity in

Actionâ\200\231, which include the following elements:

1999 Elections

Developing a mass base program of action around key community issues such as crime, school governance, defending marginal communities;

0

Building the ANC branch as a more civic orientated structure;

Uniting the tripartite alliance in action around issues such as policy development, implementation and monitoring; challenges in local government and uniting grassroots structures around common campaigns;

Re-affirm our joint Congress political culture through joint-political education programs;

Achieving greater organisational co-ordination;

Harnessing our collective cadreship resources; and

A common strategy towards the broader MDM. â\200\230

3.0

## STATE AND TRANSFORMATION

The document was tabled and discussed and the Summit agreed that a joint task team be set up to finalised

amendments to the document.



## Discussions on the Report

## 9.1

NEC Committees: The amendments to the committees were adopted, and it was noted that cdes J . Khasu, C. Masilela, N. Balfour and M. Shilowa still need to be deployed to Committees. The meeting agreed that the Leagueâ\200\231s participate in all committees, represented by members who are members of the NEC.

## 10.0 FINANCIAL REPORTS

The meeting decided to defer the Financial reports to be tabled by the Treasurer General to the NWC.

## 11.0 DEPLOYMENT CONMITTEE REPORT

The Deputy Secretary-General tabled the report contained in NBC Documentation Vol. 5. The report covered activities of the committee as well as Guidelines on the Role of Premiers, On the Relationship between our Elected Representatives in Government and ANC Constitutional structures and on Accountability of our Public representatives.

## Decisions

' (a) Adopted the Report and Guidelines, with amendments.

(b) The practice of inviting MECâ\200\231s, Speakers and Chiefwhips to sit ex-offi-\201cio , as

observers should be extended to the Provinces.

(c) Noted that the NWC will deal with the matter of the deployment of Chairs of Portfolio Committees in Parliament.

## 12.0 PREPARATIONS FOR THE ALLIANCE SUMMIT

The Summit is scheduled to take place from 5-6 August 1999 and will consist of 30 persons aside. Issues for the agenda include the following: -

Â°

-

Â°

## Assessment of the Elections;

Implementation of the Job Summit decisions and the issue of job-losses

Decisions from last Summit and the two task groups which were suppose to have met (a) to rework the State and Transformation document and (b) to look at the Public sector wage negotiations and the Pension fund.

Â° Common programme towards Local government elections

## Discussions and decisions

(a) The meeting raised concerns with

the inclusion of the public sector

(0 New Membership System: The new system is reaching its final stages of design and we will start piloting it in Mpumalanga this month. The new system will have the following main features:-

15

- a) Each member will be given one membership number which will be used throughout her/his life;
- b) A Membership fee will be paid, which will be renewed annually and may be paid for up to two years.
- c) Improvement of the allocation of the 1/3 portion to the branch;
- (1) A tighter management of Recruiter packs, with the appointment of local Recruiting committees comprising of ANC stalwarts and veterans, working in conjunction with the BEC;
- e) The capturing and transferring old membership data to the new system;
- 0 Implementation of the Constitutional amendments on membership as adopted at the 50th Conference, such as the grace period for the lapse of membership (Rule 14.20), etc.
- g) The extension of the Annual Levy (before only applicable to elected public representatives) to all members, which can either be paid annually or for 2, 3 or 5 years;

For the purposes of the pilot in Mpumalanga, the old recruiter packs have been withdrawn and Regional administrators and Organisers will be trained. The Joining fee should remain R12 for the purpose of the pilot. A process is already underway to capture the old membership data of the province.

A detailed report on this Pilot once completed will be presented

to

the NWC and NEC, for  
evaluation,

before

the

implementation of the system nationally.



4.6 Public Protector's Report on cde NJ Mahlanga's Statements: The Officials and NWC considered the report and discuss an approach with the province.

17

5.0

## INTERNATIONAL MATTERS

5.1

Socialist. International: As per decision of the NEC, we have submitted our application for membership of the Socialist International and this will be ratified by their General Assembly in November 1999. We have been participating in the SI African committee in preparation for this meeting. The NWC has asked International Affairs and POLED to prepare a discussion document for our membership on the history of the SI and the implications of our membership to

-  
this body.

5.2

Party to Party Relations on the Continent: The International Committee is still working on Guidelines on our overall approach.

Work done thus far

include bilateral meetings with the MPLA (Angola) on the war in this country

-  
' and with Frelimo (Mozambique) on their coming elections, working towards a tripartite meeting.

We also had bilaterals with the BNF and BCP of Botswana, attended the Conference of the BDP; met with representatives from the Ethiopian embassy and the Ethiopia People's Revolutionary Front; with a representative of the Niger Party for Democracy and Socialism (NPDS); met with the Sudanese National Movement (UMMA) and attended the second leg of the South Africa-Nigeria Dialogue organised by the Institute for Global Dialogue. .

## NEC COMMITTEES

October, 1999

Names in italics indicate members who are not NEC members.

## Legislature and Governance

F Ginwala

B Mbete

(Chair)

G Fraser\200\224Moleketi

T Yengeni

J Zuma

C Ngakula

S Mufamadi

N Ramathlodi

M Dipico

M Shilowa

E Pahad

P Jordan

P Dexter

All premiers as ex-officio members

N Pandor

T. Makwetla

ML Mushwana

E Surtee

G. Doidge

J Jeï\201crqs

## Gender Committee

M. Tshabalala\200\224Msimang (Chair)

M. Myakayaka\200\224Manzini

F. Ginwala

J . Masilela

K. Asmal

W. Madikizela-Mandela

B. Dlamjini

T. Modise

U. Abramse

L. Xingwana

P. Govender

W. Serote

F. Potgieter

T. Makwetla

M. Malumise

N. Routledge

(Chair)

## Ecogggic Twinrmation

M. Sisulu

T. Manuel

A . Erwin

J . Moleketi

T.

Didiza

J. Khasu

E. Godongwana

J . Masilela

P. Dexter

J . Moleketi

M. Shilowa .

P. Jordan

P. Mokaba  
V. Moosa  
S. Macozoma  
B. Mabandla  
S. Ngonyama  
S. Shabangu  
J.  
S.  
K.  
L. Ngwane

Mabudai-202zasi  
Mphalwa  
Mdladlana  
4

(Chair)

Infrastructure  
J Radebe  
S Sigcau  
S Mthembi-Mahanyele  
I Matsepe-Casaburri  
P Mlambo-200\224Ngcuka  
A. Omar  
T. Didiza  
V. Moosa  
R. Kasrils  
S. Mufamadi  
D. Hanekom

NEC Documem-200\230ai-201on Vol. 1: 1-2 October 1999



The report from the delegation indicated high levels of debate at the Conference and a number of important resolutions were passed. The Conference also called for a bilateral with the ANC and for the speedy convening of the Alliance Summit.

6.4 The NWC proposed the date for Summit as from 10-11 December 1999 and agreed that preparations towards the Summit should include the following elements:-

a)

Internal ANC preparations looking at the objectives of the Summit, the NEC discussion on the state of the economy and our macro economic policy and other work in progress by the Economic Transformation Committee and other NEC committees;

b) Processing of Matters arising from the 1998 Summit (attached on page 22) and operationalize different task teams decided upon by the Summit;

0) Meetings of the Alliance Officials and NWC to discuss and process objectives and content of the Summit; and

(1) Evaluation of the implementation of the programme of action adopted at the last Summit.

#### 7.0 OTHER MATTERS ARISING FROM THE LAST NEC

7.1 Local Government Audit: Work is in progress on the audit as decided by the last NEC, but is not yet completed due to unevenness of reports submitted. The Forum on Local Government discussed the objectives and guidelines of the Audit and provinces were given another two weeks to complete the audit.

It will be

processed by the NWC and tabled at the next NEC.



ORGANISATIONAL MATTERS

3.1

Co-option and Vacancies On the NWC and NEC:

(a) The NWC recommended that cde M. Tshabalala-Msimang fill the vacancy left by cde G. Marcus.

(b) Cde A. Masondo, given the conclusion of his brief as Election Manager, no longer attends NWC meetings.

(c) The NWC recommends that the vacancy on the NEC left by cde G. Marcus be filled by cde Candi Mashego.

The NWC in

making this

recommendation took in consideration issues such as provincial spread, gender and the results of 50th Conference.

((1) The NWC noted that another vacancy was left with the appointment of cde J . Duarte as ambassador to Mozambique. This matter is work in progress.

(e) Financial Reports: The Treasurer General tabled the reports referred to the NWC by the previous NEC:-

(a) Semester report of the ANC's Main Account for the six months ending 30 June 1999;

(b) IEC Audited Statements for the 1999 Elections; and

(c) Interim Income Statements for the ANC Election Fund for the 1999 Elections

The NWC discussed and adopted the first two reports and noted the Interim report.

The NWC further adopted a resolution which grants authority to borrow to the Treasurer General, acting on behalf of the NWC.

The limit for such borrowing was referred to the Finance Committee for recommendation.

negotiations on the agenda of the Summit, but Should be looked at in its wider context.

(b) The NEC agreed to the other matters raised on the agenda and that the delegation be finalised by the NWC.

### 13.0 CLOSURE

The Closing remarks highlighted the point raised earlier about the seriousness with which members of the NBC take its meetings, with a number of apologies and cdes leaving the meeting before conclusion of its business. Finally, all indications are that the local government elections will be a major challenge to us and we need to start work in time.

The END

AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

Draft Agenda

DAY 1:

FRIDAY, 1 OCTOBER 1999

Session \*1:

10h00-13h00

Apologies and Adoption of the Agenda

Political Report - President Mbeki

Lunch: 13h00-14h30

Session 2:

10h00-11h30

14h30-18h30

0/

Local Government

-

Report on Demarcation process

Supper:

19h00-22h00

Day 2:

Saturday, 2 October 1999

Session 3:

08h30-13h00

State of the South African economy

10h00-11h30

Macro economic discussions

Lunch: 13h00-14h30

Session 4:

14h30-18h00

Draft Minutes of the last meeting?

Officials and NWC Report

Supper: 19h00-22h00

19h00-22h00



AFRICAN NATIONAL CONGRESS

Draft Minutes of the National Executive Committee

30-31 July 1999

1.0

APOLOGIES AND ADOPTION OF THE AGENDA

Cde Terror Lekota, National Chairperson, opened the NEC and asked the meeting to observe a moment of silence in remembrance of Mahlathini, the sea workers from the W Cape and Mine workers from Freestate.

The Agenda was adopted as tabled, cde J . Cronin moved and was seconded by cde T. Manuel.

The Secretary General read the apologies (attached). A concern was once again raised about the number of apologies tabled. The Chairperson welcomed invited Observers to the NEC.

2.0

POLITICAL REPORT - PRESIDENT T. MBEKI

The President noted that this is the i-\201rst NEC since the General Elections and thanked members of the NEC for their work in ensuring a landslide victory for the ANC. The President analyzed our election campaign and the response of the masses to our message and campaign methods.

Our victory is testimony that the masses of our people are ready to be led by the ANC and are convinced that the ANC can realize their aspirations. They are not driven by instinct to wait for something to come, but are willing to participate in the process.

We took a decision before the elections that as a new government, we must be able to hit the ground running, to sustain the mood of the campaign and the general expectation. As a result, the NEC Policy Committee was asked to prepare of faster change.

guidelines, which would inform planning in

On the basis of these

Guidelines, comrades deployed in government worked on an Action plan to give the detail to the framework and direction provided by the Committee.

this regard.

The speech of the President at the Opening of Parliament on 25 June 1999 - presenting a programme of action - therefore arose from the guidelines provided by the ANC and work done in government. In the speech, we placed emphasis on the issue of popular participation in the implementation of this programme of action, so that we give practical substance to a â\200\234people driven process of change. â\200\235

(Chair)

Finance

M Msimang

N Mandela

C Ramaphosa

M Sisulu

All provincial treasurers

J.

Stuart

H. Makgoti

G. Shape

Deployment Committee

J . Zuma (Convener)

T. Mtintso

M. Msimang

Z. Skweyiya

N. Zuma

M. Shilowa

M. Sisulu

B. Nzimande

.

Elections Committee

A Masondo

S Macozoma

C Ramaphosa

P J ordan

L Sisulu

V Moosa

E Pahad

G Fraser-Moleketi

C Ngakula

S. Mufamadi

M Shilowa

J Radebe

J Netshitenzhe

S Ngonyama

M Myakayaka-Manzini

K Asmal

J' Nhlanhla

M Msimang

Radebe

Ginwala

Policy Committee

Chairs of all Committees,

except Disciplinary Committee

I

F

M Tshabalala-Msimang

M Myakayaka-Manzini

M Sisulu

T.

V Moosa

Didiza

(Chair)

30

S N gonyama

S. Tshwete

S Mufamadi

J Netshitenzhe

A Masondo

M Msimang

P. Maduna

Ndebele

Political Education

J. Netshjtenzhe (Chair)

S.

J. Cronin

P. Mokaba

A. Masondo

N. Mapisa Ngakula

T.

F. Potgieter

Makwetla

Bengu

Ginwala (chair)

Jordan

Tshwete

ARCHIVES COMMITTEE

F .

SME

P.

S.

K. Asmal

Sisulu

L.

T.

Yengeni

S. Ngonyama

M Tickle

M. Stoïr-\201le

W.

G.

M.

Chair of Education Portfolio committee

Serote

Shape

Randam'

(Chair)

NEC Documentation Vol. 1: 1-2 October 1999

## OFFICIALS AND NWC REPORT TO THE NEC

1-3 October 1999

1.0

### OPERATIONS OF THE NWC

12

The NWC meets fortnightly and had four (4) meetings since the last NEC in July 1999.

Officials meet weekly. The Attendance Register is attached.

The

NWC took a decision to have a political discussion on a specific topic at each of its meetings.

The first discussion of this nature was on 'The Role of the Progressive trade union movement today', with inputs presented to the NWC by J . Radebe, D. Makhaye and N. Ramathlodi.

This document will be

amended and used for discussions in the movement and the Alliance.

2.0

### PROGRAMME OF ACTION

2.1

Planning: A process has started in at national level and in all provinces to look at the priorities and programme presented at the last NEC and to develop a broad organisational programme of action. The Management Team at Head Quarters are also developing Action plans based for their departments and units, to be consolidating at a national planning meeting scheduled for later this month. The document has also been referred to the various NEC Committees for further elaboration. The consolidated programme of action will be presented to the next NEC, although elements of the programme are already being implemented.

2.2

HIV/AIDS Campaign: The Gender Committee has made detailed recommendations to the NWC on how our organisational structures can become more involved in the campaign.

The recommendations were





referred to the Policy Committee for processing and will be part of our overall programme of action.

The ANC Youth League on the 23

September 1999 launched its national campaign and the ANC Women's League also has a programme on this issue.

### 2.3

Education: The NWC received a report from the STC On the priorities for the ANC in education broadly and looked briefly at the matter of the matric exams.

An Education Sectoral meeting will be held with the Alliance and MDM organisations. The ANCYL on request from the NWC held a bilateral with COSAS to discuss the preparations for the matric exams, especially in the context of the calls from COSAS for a separate exam for township schools.

### 2.4

Local Government Transformation: The forum to co-ordinate the ANC's approach to the implementation of new local government structures and systems, has been set up, consisting of the 860, cde S. Mufamadi, Provincial Secretaries, our MECs for Local Government, SALGA and the Alliance.

The forum received briefings on the Demarcation of Boundaries process, discussed the Guidelines for our Local Government Audit and issues for decision by the NWC/NEC.

### 2.5

August 9: The ANCWL was asked to present to the NEC an assessment of Women's Day activities this year.

### 2.6

January 8: The NWC recommends that the national event for January 8, 2000 should be held in the N Province, Venda area, given the issues raised by the province in its elections evaluation in the last NEC.

7.2 State of Organisation Report: All provinces have submitted reports to a recent  
It is recommended that this report be submitted to the next  
Secretaries Forum.  
NEC as part of the Annual Report for 1999.

7.3 Provinces:  
progress under the auspices of the Presidency and with the affected provinces.

(KwaZulu/Natal, W Cape and N Province): This is work in

8.0 NEXT NEC -â\200\224 26-28 NOVEMBER 1999

The NWC will table the Annual Report at the next NEC. Guidelines for reports  
from NEC Committees are attached on page 24 for the attention of all Committee

Chairpersons.

Other matters on the agenda for this meeting are:-

a)

State of Organisation report

b) Local Government Audit

0)

January 8

(1) Programme of Action for 2000

e)

Preparations for the Alliance Summit

NEC Documentation Vol. 1: 1-2 October 1999

## AFRICAN NATIONAL CONGRESS

### Guidelines for Annual Reports for 1999

Deadline: 12 November 1999

#### GUIDELINES FOR NEC POLICY COMMITTEES

25

1.0

2.0

3.0

4.0

#### Operations and Functions of the Committee during 1999:

1.1

1.2

1.3

1.4

1.5

Meetings (how often), attendance, participation in meetings.

Participation of individuals and relationships

Capacity of committee to fulfil its mandate

Activities of the committee

Strengths and weaknesses of committee with regards its mandate to

Assist the movement to formulate and monitor policy in the

-

sector;

Process matters for decision in the NWC and NEC;

Guide the NEC on concrete programs; necessary action and

interventions or issues needing attention in the sector?

Â°

Â°

#### State of the Sector

2.1

2.2

2.3

Organisations in the sectors, organs of civil society and their activism, programs;

Role

ANC/Aliance/MDM

Critical issues facing the sector in general

played and leadership given to these

formations by the

#### Evaluation of 1999 Programme of Action of Committee

3.1

3.2

Critical issues during the Elections campaign (first semester)

Critical issues with regards our Accelerating change program (second semester)

#### Relationships of the committee with:

4.1

4.2

With lower structures of the ANC (provincial, regional, etc) and with

governance structures in the sector?

What relationships if any has the committee developed with Alliance and MDM formations in the sector?

5.0

What are the priorities of the Committee for 2000 in the context of our overall Programme of Action?

6.0

Recommendations to improve the operations of the Committee

NEC Documentation Voi. 1: 1-2 October 1999

Ki-\\202gZulu/Natal

Ebrahim Ebrahim (Convener)  
Alec Erwin  
Nkosazana Zuma  
Valli Moosa  
Sibusiso Bengu  
Thoko Didiza  
Zweli Mkhize  
Dumisani Makhaye

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. Manto Tshabalala-Msimang  
10. Sâ\\200\\231bu Ndebele  
11. Sipho Gcabashe

(Chairperson)  
(Secretary)

(Convener)

1  
Zola Skweyiya  
2. Tony Yengeni  
3. Trevor Manuel  
4. Kader Asmal  
5. Frene Ginwala  
6.  
7  
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9  
10. N. Rourttledge-Madlala  
11. Ebrahim Rasool (Chairperson)  
12. Mcebisi Skwatsha (Secretary)

Pallo Jordan  
Naledi Pandor  
Dullah Omar  
B. Mbete

Eastern Cape

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7  
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9

Shepherd Mdladlana (Convener)  
Winnie Madikizelaâ\\200\\224Mandela  
Smuts Ngonyama  
Stella Sigcau  
Lindiwe Sisulu  
Enoch Godongwana  
Ncgonde Balfour

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. Sipho Mpahlwa  
. Lindiwe Hendrickse

Makhenkesi Stoi-\201le (Chairperson)  
Humphrey Maxegwana (Secretary)

NEC Documentation Vol. 1 : 1-2 October 1999

Socigi-2022wformation

T Didiza (Chair)  
Z Skweyiya  
M. Tshabalala-Msimang  
S Bengu  
W Madikizela-Mandela  
B Mabandla  
P Mokaba  
P Jordan  
S Mkhathshwa  
S Sigcau  
S Ngonyama  
Z Mkhize  
L Sisulu  
K Asmal  
N Balfour

Constitutional Committee

P Maduna (Chair)  
V Moosa  
MMaharaj  
D Omar  
J Nhlanhla  
MMyakayaka-Manzini  
E Pahad  
F Ginwala

K Asmal  
B Mabandla  
J Modise  
S Mufamadi  
C Chabane  
S. Tshwete  
Z Skweyiya  
S Ndebele  
B Kgosisile  
M Phosa  
C. Gillwald

(Chair)

M(2019, Informative Drafting

S Ngonyama  
P Jordan  
J Cronin  
S Macozoma  
J Netshitenzhe  
I Matsepe-Casaburri  
M Maharaj  
S Mthembi-Mahanyele  
D Makhaye  
E. Pahad  
J . Naidoo

29

(Chair)

(Chair)

C Nqakula

Legge and Stability

S. Tshwete  
T. Lekota  
T Yengeni  
P. Maduna  
R Kasrils  
J Modise  
J Nhlanhla  
N Mapisa-Nqakula



T Modise  
E Ebrahim  
M Tshabalala-Msimang  
L Hani  
J Duarte  
Z Skweyiya  
A Pahad  
N Routledge-Madlala

International Affairs

M Myakayaka  
B Nzimande  
N . Zuma

A Nzo  
A Pahad

E. Ebrahim  
F Chikane  
A Erwin  
P. Mlambo-Ngcuka  
B Mabandla  
P Jordan

Disciplinary CQanittee

K Asmal  
A Erwin  
L Hani  
L Sisulu

L Lcmders  
S M(1ladlana  
N Zuma  
Z Skweyiya

Having presented our programme of action to the nation, a number of questions Amongst others, have we assessed the response of our people to our confront us.

programme of action?

Are we as the leadership of the ANC approaching the implementation of this programme in a systematic manner, have we given direction to our structures in how they should mobilize to accelerate the implementation of this programme and thus speed up change? How do we use this programme to strengthen our structures and mobilize the masses of our people?

How do we respond to opponents to our programme? The impact of the elections results on the balance of forces â\200\224 do we have better space to implement our programme? How do all the elements of the programme contribute to our objective of the fundamental transformation of our society?

How do we take forward debates in

society, e.g. on crime and set the agenda, instead of allowing the opposition to do so?

All the above questions and challenges we will have to address as a leadership. The forthcoming Alliance summit too will have to grapple with these issues.

The rebuilding of the ANC is critical to the success of our programme of action. The election campaign was a good vehicle of mobilization and we should not loose the

momentum.

### 3.0 EVALUATION OF OUR 1999 ELECTIONS CAMPAIGN

The National Report by the Elections department was circulated - NEC Documentation V01. 2 and presented by cde A. Masondo.

The provinces presented their elections evaluation and raised the key weaknesses arising from this evaluation.

3.1N Province: The Elections campaign focused on the areas where we thought we The

were weak and tended to neglect areas where we thought we were strong.

results showed the following:-

â\200\224

Border issues did not warrant the amount of work we have done, e.g. in Bushbuckridge the voter turnout was 95%;

- We lost considerable support from civil service in areas such as Lebowakgomo, Thoyando, etc.

There also seems to be an ethnic dimension, with Chimoko getting more than us and the PAC getting some votes in the Venda area, primarily because of their choice of Premier-candidate;

- We underestimated the capacity of the DP to make inroads into the rural areas;

and

On a positive note, the attention given to white areas paid dividends, we won all

â\200\224

AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

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Cedar Park, Woodmead,  
-2 October 1999

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stations around Pietersburg and in other minority areas we won all but two stations. The internal lack of unity had some impact on our campaign, resulting in us not responding in time to issues and lack of coherence and unevenness in our deployment.

3.2 E Cape: The votes we have lost to the UDM in the former Transkei area was mainly because of our style of work and because of traditional allegiances. We also had an absence of an "organizer cadreship" at provincial leadership level and a problem of sectarianism that alienates professionals who want to work with us.

3.3N Cape: The province did not have a problem of social alienation, due to its Campaign "Cabinet meet the People" programme throughout the five years. methods such as addressing the language factor in our deployment and the types of media we used, played a major role in our victory in the province. The province for the first time managed to raise funds from the private sector for the campaign.

mobilizing volunteers,

sectoral approaches,

3.4 Northwest: We had success in our focus on the rural and farm areas and on The main weakness of our traditional leadership; and we only lost two places. strategy in the province however, has been to underestimate the former homeland sentiment. We lost three voting stations around Mmabatho and some parts of Maikeng to the UCDP. Reasons for this include lack of focus on the old Bop elite, including civil servants, the police and teachers and the arrogance of our councilors in Maikeng. We also did not mobilize sufficiently amongst the religious community in the province.

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3.5 Freestate:

Although the campaign started late in the province, we did well. The 1; ) p M made inroads in Thaba Nchu and one colored area. We still need to analyze the shift to the DP amongst whites in the province. We 'did not do enough work amongst farm workers and did not use our constituency offices effectively. Lessons are that walk-about worked better than rallies and the training of our party agents helped a lot in circumstances where IEC officials were less knowledgeable about election procedures. Despite the changes to the lists, the leadership in the province was united during the campaign.

3.6 Gauteng: The fact that our research showed this to be a marginal province was an important wake-up call.

The campaign strategy focused on consolidating our primary support amongst Africans and we ran a secondary campaign aimed at other national minorities, using the two Presidents. Campaign methods such as Cabinet meet the people highlighting delivery, taking a message of assurance to farm areas and informal settlements, door to door and walk-about assisted with mobilization.