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TITLE 0? PROJECT
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Community Agency for Social Enquiry (C A S E)
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FINANCIAL INFORMATION:
TOTAL BUDGET OF THE ORGANISATION: R689 800 for calendar 1992
HOW MUCH IS THE ORG,,ABKING FOR FROM WU8(I): R85 000

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5 and one-third from many small CLIP
E consultations.
6 HISTORY OF THE PROJECT: N/A: C A S E is previous WUS(I)
recipient
7 AIMS AND OBJEbtIVEB:
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C A S E'ie an independent research and training resource.
Its actlvlties are organised into two continuing programmes:
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PREP, which conducts
t large-scale service research commissioned by client
organisations, such as community studies (e.g. NGKA),
readership surveys (e.g. Weekly Mail) or organisational
development investigations (e.g. COSATU shop steWards).
t policy reearch on national and regional issues such as
violence,3or women in the economy (for the UN).
CLIP, which handles
t the design, installation and support of specially
designed databases around the country.
h computer literacy training in word processing, record
keeping and desk-top publishing.
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c A S E aims to advance the policy knowledge, the
organizational-development research, and the skills
infrastructure of mass-based democratic organisations. As a
nonracial organisation, it is committed to the realisation
of a democratic unitary South Africa.
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8 TARGET GROUP:5
We tend to serve other NGOs or mass-based organisations such
as NGKA, COSATU, ANC, SACC/SACBC, etc. Through facilitating
their activities we indirectly reach out to hundreds of
thousands of people in various sectors of society including
women, youth,lunemployed, workers, mainly but not only -e
black. I
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9 DESCRIPTION OF THE PROJECT:
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Ongoing suppoft for PREP and CLIP in our three centres is
sought, as in the past; so please see Activity Report.
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PREP schedulegfor 1992
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t At the request of a joint SACC/SACBC task-force and
Swiss church groups, we are undertaking research into
codes forlethical reinvestment by foreign concerns in
South Africa. This will be conducted by Debbie Budlender
of C A S E Cape Town.
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t We will be completing the massive COSATU shopsteward survey and submitting our report at the beginning of 1992. This is co-ordinated by Sipho Pityana in the Johannesburg office.

i At COSATUIS request, following up the shopsteward survey, we will be compiling a comprehensive mailing list on database of organised companies with shop stewards, to ensure that the new shop steward newspaper reaches the target group. This will be co-ordinated by sipho Pityana with the help of Debbie Budlender. The project is likely to involve at least 14 fieldworkers, one in each region of COSATU.

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t Although the planned initial one-year period of monitoring of the PWV violence is ended, and the statistic 1 report covering that period already published% because of its widespread uptake of our material, and our researcher's central role in the Peace Network, the monitoring will continue. This will be co-ordinated by David Everett. With John Aitchison, he is preparing a Penguin Forum volume on the Natal and PWV violence.i

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t The National Youth Development Programme, which is co-ordinated by David Everett, has started and its second, current phase is expected to continue for the first half of 1992. The survey part of the project will be closely supervised by Mark Orkin including design, sampling and analysis.i

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s We were requested to plan, by David Bonbright's Development Resource Centre, a study of possibilities for internal mass-based fundraising and voluntary participation in NGOs, to improve sustainability. DRC is fundraising for the study. It would be co-ordinated by Sipho in close consultation with Mark.

e At the request of John Samuel, ANC Education Secretary and a board member, C A S E is investigating the feasibility of short-term monitoring of developments and crises in education, as a complement to the longer-term NEPI and 'PUs' perspective. The design is under way.

t The Ford Foundation has earmarked funds in its 1992/1993 cycle for Ms to implement a training programme for black post-graduate candidates to advance their practical policy and-evaluation research skills. After planning in first half 1992, it is hoped that hiring of trainers/consultants, curriculum formation, and recruitment of candidates can occur in second-half 1992 for an early-1993 start.

t Ford is also preparing to commission a C A S E-based team to conduct a national assessment of the current

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implementation and future replicability of tertiary academic support programmes, with reference to predominantly black as well as white campuses. Design and budgeting are under way.

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t Sipho will represent C A S B at the Transformation journal's symposium on the role of research in change, to be held at the end of January at the University of QT-u'bni- 3!- '10-...13. 3.- 2-545.351 laid rurva- woe "Tiny uvlv uaad place of research and intellectual discourse in the reproduction of the social relations of racial domination."

t The cheap and accessible Penguin Forum Series edited by Mark Orkin will be releasing half a dozen new titles on current topics in 1992. The first three are on transition to democracy by Prof; van Zyl Slabbert; wages vs profits by Dr Nicoli Nattrass; and Aids and apartheid by Mary Crewe. other titles in the pipeline are South Africa's new regional relations by Prof. Rob Davies; the land question by Aninka Classens; a constitution for the new Sduth Africa by Geoff Budlender; South Africa's new foreign relations by Prof Mervyn Frost; and sport and apartheid by Dr Andre Odendaal.

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CLIP:

The levels at which CLIP operates are mentioned in para. 7 above. The staggering variety and number of organizations serviced in the three operating regions are descrnbed in our gold Activity Report.

t In broad Outline, Debbie Budlender continues to provide a unique national service from her Cape Town office , customising and installing and supporting databases of all kinds - resources, accounts, billing, mailing, etc. She also sees wordprocessing, spreadsheets and DTP training. She mainly works on-site with clients. (Given '- her increasingly specialised and national role, by - mutual agreement between C A S E and CACE at UWC we will be reverting to her working from a home base. David Kapp, our trainee trainer, has completed his internship and will take up a contract with CAGE.)

s In Natal, in Pmb., Vaughn John will as before work both on-site and run a walk-in teaching laboratory (the model CECS uses in Cape Town). He also sustains the special database package used by the violence-monitoring groups.

s In Jhb., Daan Matheussen works on-site mainly for SACRED and other WUS(I) or Interfund recipients; and increasingly in-house, as the sampling and interpretation of our large surveys increasingly drew on his custom programming talents.

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11 STRUCTURE AND ACCOUNTABILITY:
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what is the structure of the organization?

The policy-making body of C A S E is its board of directors with eight members serving on it.

Between the meetings of the board the executive director acts on their behalf overseeing the direction of the organisation and ensuring that commissioned work and funding agreements are in line with the policies of the organisation.i ..

_ The staff in the three centres participate in the development of the organisation through their regular meetings, and their elected representatives on the board. In what way i; it accountable to its constituency and the community? i

C A S E board members span a mix of regions, mae- and service-organizations, and progressive orientations. Through them c A S E not only gets an indication of new directions, but also accounts to the public. Our service relationship with our clients also provides access to the community we serve. We publish and disseminate our Activity Report in which we discuss all aspects of our work. '

Haw due: the project network with other similar initiatives? I

In PREP we haVe often collaborated - usually as team leaders - with cognate organizations on large projects: e.g. with Wits Sociology of Work and UND Culture and Working Life on the 1991 COSAiu study; with TRAC, Centre for Health Policy, LRC, CSDS, etc. on the earlier Brits project.

In CLIP we are responding directly to the needs that are expressly defined by the client. We have liaised with CECS, and complement each other functionally: they run walk-in services where we don't and vice versa; and we concentrate on specialised instruction and programming (including help in training their trainers in the past). -

The extent to which youth and rural dwellers participate in shaping the direction of the project

This is determined by the project. The Brits Action Committee was central in our study for them. And the marginalised youth project which we are involved received its manadate from a conference in which a wide range of youth organisations took part including ANC, PAC, AZAPO, Inkatha, COSATU, NACTU and many others.

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IMPACT:

Both CLIP and PREP have the empowering effect on the organisationsgwe service which often goes beyond the original conception. For example the COSATU shop steward study was intended to advise the organisation on its media strategy, butihasuprgduced results which benefit its

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education programme, administration, its involvement in the transitional policy period and improved contact with its shop stewards. Moreover, presentations of the preliminary report were invited by COSATU's media division, and the Central Executive Committee, and the findings were influential in informing COSATU policy towards CODESA. Similarly; the violence project has had an impact at crucial times in the transition period helping the ANC intervention at the Peace conference.

Our reports in the form of books - on disinvestment (which went to three printings), sanctions, and in the Penguin Forum Series - sell out, after reviews in the alternative rather than mainstream press.

And we get lots of appreciative feedback not only from diplomats here and abroad, but also e.g. ANC and PAC leaders whom we meet, COSATU shop steward representatives, and black callers-in to talk shows on which we or our authors appear, about our making available scientifically-founded alternative policy.

all sizes and kinds is affirmed by the continuing demand for all its services. The gold Activity Report bristles with the details. '

13 MONITORING AND EVALUATION:

1992 marks the fifth formal year of C A S E's existence. We have accordingly identified and will shortly approach an international evaluator for a review of our objectives, procedures, the extent to which we are meeting our goals, and our cost effectiveness.

14 PROJECT ACTIVITY FOR THE LAST YEAR:

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For the details, please see the gold Activity Report.

CLIP's kinds of activities were summarised in Para. 10 above. 1

PREP has had to be expanded to accommodate the growing number of requests we receive from mass organisations for large-scale, national policy or organizational-development studies. These are mentioned, as work in progress or ahead, in Para. 10. i

The demand for applied and policy research is increasing as transition poses new and unfamiliar challenges to community organisations. Although many research NGOs are more specialised according to sectors, C A S E's interdisciplinary perspective has made it accessible to a wider range of mass-based and community organisations. This has meant that the organisation has had to expand and streamline its administration, research and training aspects.

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Because we are concerned about the underdevelopment of black

reseatchets, bur prsopective training programme will be a contribution to a wider problem. We are keenly aware of the need to broaden the local skills base and embark on effective empowerment programmes that address the culture of dependency. J

We also addressed our own division of duties and management structures, in late-1991.

15 PROJECT FUTURE PLANS

Our major activities clearly confirm our chief objective.

The common denominator in all of them - the NGKA, COSATU, and Youth studies, and the entire CLIP programme - is that we provide an enabling service. This means that the preserve of policy formulation rests with the community organisations; but we provide the necessary information, or training to en ble organisations to be increasingly self-reliant. f

The intra-organizational changes alluded to abova are intended to ensure efficient execution of the growing tasks of the agencyn and enhance our impact.

In line with this, in the course of 1992 we shall be embarking on a project aimed encouraging self-reliance in clients, and increasing the proportion of our own earnings. Our budget for 1992 shows an expected earning of R113 000. Since our 1991 income slightly exceeded expectation, this should be realisable.

However, because of our growth, our need for funding-partner support has also increased.

In the nature of our work, We seek to be contemporaneous and intervene in the political process of transformation: for example our viblence report, and the seminar We convened to assess the state of play between various political parties in the build up to the All/Multi-Party Conference.

Our CLIP training programmes are about skills transfer; and we are confident the envisaged PREP research training programme will have the same impact at a senior research level especially on marginal groups.

Apart from theisuccess of our publications, marketing of our services has been an area of weakness for us. Because we have been under continuous pressure of Work, we have been content to let work come to us. Now attention is being paid to promote our work both inside South Africa and abroad.

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C A S E remains keenly aware of the benefit of a diversity of funding partners. Our expansion will require these relations to broaden.