

AFRICAN NATIONAL CONGRESS
Guidelines for NEC Provincial Committee Annual Reports for 1999
Deadline: 12 November 1999

(Please note that Provincial Secretaries have submitted state of their province reports.)

- 1.0 Operations of the Committee during 1999:**
 - 1.1 How often did it meet; attendance and individual members performance;
 - 1.2 Interactions with the province and what is the nature of the relationship;
 - 1.3 Problems (if any) with operations and reasons.
- 2.0 State of the Province**
 - 2.1 Political assessment of the province: mood, challenges, balance of forces, opposition, etc.
 - 2.2 Internal assessment of the ANC in the province:-
 - Its standing amongst the masses including our support beyond our members;
 - Challenges facing the ANC in government
 - Functioning of its structures, political life and activism from branch to PEC;
 - Relations with Alliance, MDM
 - Leadership's strategic capacity to lead and ensure implementation of our programme of action.
- 3.0 Assessment of the Role of the Committee in relation to its mandate to:-**
 - 3.1 Contribute to the political life and development of the province;
 - 3.2 Facilitate understanding of a national perspective and understanding;
 - 3.3 Interventions made, if any, and the nature there-off, as well as outcomes.
- 4.0 Programme of Action**
 - 4.1 Assessment of program during first semester (elections campaign mainly)
 - 4.2 Assessment of program during second semester (accelerating change)
 - 4.3 What are the priorities of the Committee for 2000 in the context of our Programme of Action .
- 5.0 Recommendations to improve the work of the Committee.**



9.0 NWC ATTENDANCE REGISTER

The attendance record of the four (4) meetings is as follows:

	Present	Apology	Absent
1. Mbeki T	3	1	
2. Zuma J	4	0	
3. Lekota T	2	2	
4. Motlanthe K	4	0	
5. Mtintso T	4	0	
6. Msimang, M	3	1	
7. Didiza, T	3	1	
8. Gigaba, M	4	0	
9. Ginwala, F	1	3	
10. Mabandla, B	2	2	
11. Madikizela-Mandela, W	2	2	
12. Maduna P.	2	2	
13. Mbete, B.	2	2	
14. Mufamadi, S.	2	2	
15. Myakayaka-Manzini, M.	4	0	
16. Netshitenzhe, J	4	0	
17. Ngonyama, S	4	0	
18. Nhlanhla, J	2	2	
19. Radebe, J	3	1	
20. Sisulu, M	3	1	
21. Skweyiya, Z	3	1	
22. Tshwete, S	3	1	
23. Zuma, N	2	2	



Recommendation to the NEC: The NWC and Secretaries Forum recommend that the Membership Fee be R50 across the board and R20 for the unemployed and pensioners.

4.0 GOVERNANCE MATTERS

4.1 Deployment of Chairs of Portfolio Committees: The Officials and NWC discussed and decided on cdes to be deployed to serve as Chairpersons of Portfolio Committees in the National Assembly and NCOP.

4.2 Approach to Parliament: The NWC agreed to a recommendation by the Legislatures and Governance Committee to have a national workshop to develop a comprehensive strategy on our approach to the Opposition, within the context of how we use Parliament and the Legislatures to contribute towards the process of accelerating change.

4.3 Freedom Park Trust nominees: The Social Transformation tabled a pool of names of trustees, which was ratified by the NWC and recommended to the President.

4.4 Anglo Boer War: The main government event on the centenary of the War will take place in Bloemfontein, organised by the DACST. Political Education was asked to prepare a discussion paper for ANC members on the War.

4.5 Public Sector negotiations: The NWC received regular briefings on the processes from the Secretary General who has been convening meetings with cdes in government and public sector unions.



6.0 BRIEFING ON THE GOLD CRISIS

The meeting received a briefing from cdes T. Manuel and P. Mlambo-Ngcuka on the gold crisis and the steps being taken to deal with it, including lobbying other gold producing nations, international bodies and the UK.

7.0 LOCAL GOVERNMENT

Cde S. Mufamadi gave a briefing on the processes to establish the new Local Government structures and systems, leading up to the Elections towards the end of 2000. The report, together with recommendations on our Campaign phases for Local government elections, was distributed as part of *NEC Documentation Vol. 4*.

The NEC discussed the report and the perceptions emerging from our election campaign for National and Provincial elections, that local government may be our Achilles heel. Cde N. Pandor also highlighted the fact that the NCOP is dealing with a number of instances where provinces have to take over local municipalities due to their financial difficulties.

Decision

- (a) *Our Provincial leadership need to give a report on each council, which should include amongst other things the council performance, relationship between provincial leadership and councils and performance of councillors. This Audit of Councils should be ready by end of August*

8.0 ADOPTION OF THE MINUTES

The Minutes of the meeting of 19-20 March 1999 was tabled. Cde S. Mthembi-Mahanyele moved for the adoption of the Minutes and was seconded by cdes A. Pahad and O. Bapela.

9.0 OFFICIALS AND NWC REPORT TO THE NEC

The report covered all matters arising from the last NEC meeting and was presented by the Secretary General. *NEC Documentation Vol. 1*



A process of interaction with all political forces in the DRC to assist the process towards their national dialogue has also started. There is agreement that we should engage in bilateral talks with parties in Rwanda and Burundi to contribute to the peace process in these countries.

The ANC Youth League convened an All-Youth Renaissance Conference with fraternal youth and students organisations in the continent.

- 5.3 **Other Bilateral meetings** were held with a delegation from Sinn Fein on the Peace process in Ireland. We met with a representative of FRETELIN on the situation in East Timor and sent a delegation as part of preparations for the referendum.

6.0 THE ALLIANCE

6.1 Following the NEC, the delegation of the ANC to the Alliance Summit met on 4 August 1999 and recommended to the other Alliance partners that the Summit (scheduled for 5-6 Aug) be postponed due to inadequate preparations on our side. The partners, with some reluctance accepted this recommendation.

6.2 We sent a delegation to the COSATU Special Congress. The delegation reported to the NWC and an assessment of the Congress was made.

6.3 An ANC delegation also attended the Policy Conference of the SACP, discussing the approach of the Party on Socialism, the nature of capitalism today and the SACP's relationship to capital. The NWC agreed on the importance of our participation in this event, but decided that given the absence of an ANC position on Socialism, members of our delegation would participate in their individual capacity.



Rev. F. Chikane presented the document 'Programme of Action flowing from the speech of the President to Parliament'. This document, as part of the planning program in government represents phase 1 of operationalising our immediate priorities and programme; with phase 2 incorporating inputs from ministries and phase 3 detailed plans for implementation.

The underlying principle is to achieve the integration of policies and programme and ensure a participatory approach.

5.0 DISCUSSIONS ON THE POLITICAL AND OTHER REPORTS

The NEC discussed the Political report, the Elections Evaluation and the Accelerating Change documents. The discussion focused on our immediate programme and priorities and the organisational tasks arising from each section of the document presented by Rev. Chikane. The meeting concluded on the following issues:

Decisions arising from the Political Report and Programme of Action		
1.0	Transformation of the Police Services; <ul style="list-style-type: none"> Creation of a special investigation unit to deal with priority crime, including police corruption. 	<ul style="list-style-type: none"> NEC Sub-committee on Peace and Stability should discuss the matter and report to the NEC Interact with POPCRU and other relevant persons
	<ul style="list-style-type: none"> Gun control measures 	<ul style="list-style-type: none"> Luthuli House (SGO) must lead the ideological campaign; NEC Sub-committee on Peace and Stability should receive a report from the relevant ministry on what is being done then formulate an ANC position and report to the NWC / NEC.
	<ul style="list-style-type: none"> Minimum sentences 	<ul style="list-style-type: none"> Existing legislation needs to be revisited for potential improvements. There is also a need to look at the transformation of the judiciary in relation to this matter.
	<ul style="list-style-type: none"> Intervention in the areas of high crime concentration 	<ul style="list-style-type: none"> NEC Sub-committee on Peace and Stability should get a report on the plans by Safety and Security to draw in other ministries, then look at a multi-disciplinary approach. Deputy President must drive the process SGO with Provincial Secretaries discuss on how to translate this into a programme of the movement and report to the next NEC.
	<ul style="list-style-type: none"> Strengthening of the Community Policing Forums 	<ul style="list-style-type: none"> SGO to look at the role the organisation needs to play in the implementation of this campaign Constitutional Committee to look at relevant legislation



AFRICAN NATIONAL CONGRESS

NATIONAL EXECUTIVE COMMITTEE

**Cedar Park, Woodmead,
1-2 October 1999**

NEC DOCUMENTATION VOL. 1

- DRAFT AGENDA
- DRAFT MINUTES
- NWC & OFFICIALS REPORT
- MATTERS ARISING FROM THE 1998 ALLIANCE SUMMIT
- GUIDELINES FOR ANNUAL REPORTS



stations around Pietersburg and in other minority areas we won all but two stations.

- The internal lack of unity had some impact on our campaign, resulting in us not responding in time to issues and lack of coherence and unevenness in our deployment.

3.2 E Cape: The votes we have lost to the UDM in the former Transkei area was mainly because of our style of work and because of traditional allegiances. We also had an absence of an 'organizer cadreship' at provincial leadership level and a problem of sectarianism that alienates professionals who want to work with us.

3.3 N Cape: The province did not have a problem of social alienation, due to its 'Cabinet meet the People' programme throughout the five years. Campaign methods such as mobilizing volunteers, sectoral approaches, addressing the language factor in our deployment and the types of media we used, played a major role in our victory in the province. The province for the first time managed to raise funds from the private sector for the campaign.

3.4 Northwest: We had success in our focus on the rural and farm areas and on traditional leadership; and we only lost two places. The main weakness of our strategy in the province however, has been to underestimate the former homeland sentiment. We lost three voting stations around Mmabatho and some parts of Mafikeng to the UCDP. Reasons for this include lack of focus on the old Bop elite, including civil servants, the police and teachers and the arrogance of our councilors in Mafikeng. We also did not mobilize sufficiently amongst the religious community in the province.

3.5 Freestate: Although the campaign started late in the province, we did well. The UDM made inroads in Thaba Nchu and one colored area. We still need to analyze the shift to the DP amongst whites in the province. We did not do enough work amongst farm workers and did not use our constituency offices effectively. Lessons are that walk-about worked better than rallies and the training of our party agents helped a lot in circumstances where IEC officials were less knowledgeable about election procedures. Despite the changes to the lists, the leadership in the province was united during the campaign.

3.6 Gauteng: The fact that our research showed this to be a marginal province was an important wake-up call. The campaign strategy focused on consolidating our primary support amongst Africans and we ran a secondary campaign aimed at other national minorities, using the two Presidents. Campaign methods such as Cabinet meet the people highlighting delivery, taking a message of assurance to farm areas and informal settlements, door to door and walk-about assisted with mobilization.



4.6 Public Protector's Report on cde NJ Mahlangu's Statements: The Officials and NWC considered the report and discuss an approach with the province.

5.0 INTERNATIONAL MATTERS

5.1 Socialist International: As per decision of the NEC, we have submitted our application for membership of the Socialist International and this will be ratified by their General Assembly in November 1999. We have been participating in the SI African committee in preparation for this meeting. The NWC has asked International Affairs and POLED to prepare a discussion document for our membership on the history of the SI and the implications of our membership to this body.

5.2 Party to Party Relations on the Continent: The International Committee is still working on Guidelines on our overall approach. Work done thus far include bilateral meetings with the MPLA (Angola) on the war in this country and with Frelimo (Mozambique) on their coming elections, working towards a tripartite meeting.

We also had bilaterals with the BNF and BCP of Botswana, attended the Conference of the BDP; met with representatives from the Ethiopian embassy and the Ethiopia People's Revolutionary Front; with a representative of the Niger Party for Democracy and Socialism (NPDS); met with the Sudanese National Movement (UMMA) and attended the second leg of the South Africa-Nigeria Dialogue organised by the Institute for Global Dialogue. .



Discussions on the Report

- 9.1 NEC Committees: The amendments to the committees were adopted, and it was noted that cdes J. Khasu, C. Masilela, N. Balfour and M. Shilowa still need to be deployed to Committees. The meeting agreed that the League's participate in all committees, represented by members who are members of the NEC.

10.0 FINANCIAL REPORTS

The meeting decided to defer the Financial reports to be tabled by the Treasurer General to the NWC.

11.0 DEPLOYMENT COMMITTEE REPORT

The Deputy Secretary-General tabled the report contained in NEC Documentation Vol. 5. The report covered activities of the committee as well as Guidelines on the Role of Premiers, on the Relationship between our Elected Representatives in Government and ANC Constitutional structures and on Accountability of our Public representatives.

Decisions

- (a) Adopted the Report and Guidelines, with amendments.*
- (b) The practice of inviting MEC's, Speakers and Chiefwhips to sit ex-officio, as observers should be extended to the Provinces.*
- (c) Noted that the NWC will deal with the matter of the deployment of Chairs of Portfolio Committees in Parliament.*

12.0 PREPARATIONS FOR THE ALLIANCE SUMMIT

The Summit is scheduled to take place from 5-6 August 1999 and will consist of 30 persons aside. Issues for the agenda include the following: -

- Assessment of the Elections;
- Implementation of the Job Summit decisions and the issue of job-losses
- Decisions from last Summit and the two task groups which were suppose to have met (a) to rework the State and Transformation document and (b) to look at the Public sector wage negotiations and the Pension fund.
- Common programme towards Local government elections

Discussions and decisions

- (a) The meeting raised concerns with the inclusion of the public sector*



(f) **New Membership System:** The new system is reaching its final stages of design and we will start piloting it in Mpumalanga this month. The new system will have the following main features:-

- a) Each member will be given one membership number which will be used throughout her/his life;
- b) A Membership fee will be paid, which will be renewed annually and may be paid for up to two years.
- c) Improvement of the allocation of the 1/3 portion to the branch;
- d) A tighter management of Recruiter packs, with the appointment of local Recruiting committees comprising of ANC stalwarts and veterans, working in conjunction with the BEC;
- e) The capturing and transferring old membership data to the new system;
- f) Implementation of the Constitutional amendments on membership as adopted at the 50th Conference, such as the grace period for the lapse of membership (Rule 14.20), etc.
- g) The extension of the Annual Levy (before only applicable to elected public representatives) to all members, which can either be paid annually or for 2, 3 or 5 years;

For the purposes of the pilot in Mpumalanga, the old recruiter packs have been withdrawn and Regional administrators and Organisers will be trained. The Joining fee should remain R12 for the purpose of the pilot. A process is already underway to capture the old membership data of the province. A detailed report on this Pilot once completed will be presented to the NWC and NEC, for evaluation, before the implementation of the system nationally.



Matters arising from the 1998 Alliance Summit

24-25 October 1998

Gallagher Estate

1.0 ECONOMIC ISSUES

The Summit adopted the consolidated document “ *The Current Global Economic Crisis and the Implications for South Africa*”. Arising from this document, the following programme was proposed: -

- a) Building a more effective macro-economic consensus in the Alliance, by identifying the major areas of agreement such as:-
 - Our approach to the structural transformation necessary in the economy;
 - The need for fiscal discipline, sustainability and predictability;
 - Aligning macro economic policy with our reconstruction and development objectives;
 - The need to investigate and implement contra-cyclical measures; and
 - Review of GEAR targets where necessary, directing resources so released to growth, development and sustainable transformation.

- b) Taking forward specific areas of fiscal and monetary policy with a view to explore alternatives, new measures and/or adjustments such as:-
 - Funding of the Civil Service Pension Fund;
 - Key challenges in terms of Tax Policy;
 - Progress made in the Job Summit process around Tariff policies



2.0 ORGANISATIONAL PROGRAMME OF ACTION

- a) Regularizing meetings of the Alliance in our organisational calendars, making provisions for Secretariat, Officials and Summit meetings at regular intervals.
- b) Programme and challenges outlined in the document presented to the Summit ' *Unity in Action*', which include the following elements:
 - 1999 Elections
 - Developing a mass base program of action around key community issues such as crime, school governance, defending marginal communities;
 - Building the ANC branch as a more civic orientated structure;
 - Uniting the tripartite alliance in action around issues such as policy development, implementation and monitoring; challenges in local government and uniting grassroots structures around common campaigns;
 - Re-affirm our joint Congress political culture through joint political education programs;
 - Achieving greater organisational co-ordination;
 - Harnessing our collective cadreship resources; and
 - A common strategy towards the broader MDM.

3.0 STATE AND TRANSFORMATION

The document was tabled and discussed and the Summit agreed that a joint task team be set up to finalised amendments to the document.



We also utilized the negative campaign of the opposition to our advantage. The announcement around the Premier-candidate assisted greatly to change the mood and boost morale in the province.

The campaign revealed that our organizational structures and branches are very weak and there were complaints that we have neglected the hostels. We have yet to analyze why about 30 000 people voted for us nationally, but not for the province and address the issue of organizing black intellectuals in the province, the problems raised about our councilors and the move from the NP to the DP in Eldorado Park.

3.7 Mpumalanga: This province also started late with its campaign, but managed to set aside differences to focus as a united force on reaching at the least the same target as in the 1994 elections. The visit of the President changed the mood in the province and the fact that we had reliable statistics from our branches, meant that campaign activities such as door to door work, rallies, mandating forums and blitzes were successful. The DP made inroads into the NNP constituency in towns, but to a lesser extent in rural areas. The province will use the unity displayed during the campaign, to build on beyond the elections.

3.8 W Cape: The province have yet to do a detailed analysis of the results, but preliminary analysis point to a consolidation of our African support – although the management of the elections by the IEC in African areas meant that many voters did not have the opportunity to vote. In the metro we made inroads into Coloured working class areas and we won more than half of the rural vote. Our strategy of diffusing the traditional race tensions in the province helped in undecided areas and door to door work was decisive. Sectoral work amongst farm workers and with the churches also helped with access to areas previously untapped. The uncertainty in the NNP about Marais position, our bold action with Operation Good Hope and the ‘fight blacks’ interpretation of the DP’s campaign also helped to sway things our way. However, we did not pay sufficient attention, considering that we were not likely to get an outright majority, to the process of building a coalition post elections and were overtaken by events.

3.9 KwaZulu/Natal: The province made significant advances by consolidating our urban support and making inroads into rural areas, where we won three out of seven Regional council areas. The report further focused on the process of forming a coalition in the province.

4.0 ACCELERATING CHANGE

The document ‘*Accelerating Change. Priorities for the next five years*’ was distributed as *NEC Documentation Vol. 3* and was tabled by cde J. Radebe.



2.0 Rebuilding the moral fabric of society, Batho Pele, interaction with religious groups	<ul style="list-style-type: none"> ▸ Officials to look at the suggestions made on these matters and report to the NWC
3.0 The ANC's capacity to lead the revolutionary transformation of the country.	<ul style="list-style-type: none"> ▸ SGO should prepare a report for discussion in the next NEC in consultation with Provincial Secretaries. The report should also focus on the POA, building the ANC and on what is expected from the NEC.
4.0 Transforming and Building the Economy	<ul style="list-style-type: none"> ▸ ETC must engage with the section in the document distributed by the President's office and other economic issues raised by the NEC. Controversial issues must be identified, processed for discussion and the Economic Transformation Committee to make recommendations on an ANC approach and the participation of ANC structures in economic issues. ill deal
4.1 Gold crisis and related matters	<ul style="list-style-type: none"> ▸ Job losses: ETC to provide an overall approach to this matter, including the factual situation of job losses in each sector.
5.0 Outstanding matters on the POA flowing from the President's speech in Parliament (those that the NEC did not discuss)	<ul style="list-style-type: none"> ▸ Relevant sub-committees to deal with the outstanding matters in the document from the President's office, as the basis of our overall programme of action.
6.0 Education – Programme announced by Minister	<ul style="list-style-type: none"> ▸ The Social Transformation Committee should table the programme on education and the role of ANC structures to the NWC for decision and action.
7.0 Debate on Racism	<ul style="list-style-type: none"> ▸ Officials need to look at how the movement should engage with this issue.
PROVINCES	
1.0 KwaZulu-Natal: unity of black people in the province – African -African & Africa-Indian reconciliation	<ul style="list-style-type: none"> ▸ The provincial leadership should elaborate on a plan to address the issue and interact with the NWC
2.0 Western Cape: the ANC as the Opposition Party	<p>The NWC should interact with the PEC on:</p> <ul style="list-style-type: none"> ▸ How do we respond to the popular expectation that we will impact on delivery; ▸ What should our medium term approach be to the existing coalition? ▸ Further work amongst the Coloured community (W. Cape and N. Cape)
3.0 N. Province: Ethnic question	<ul style="list-style-type: none"> ▸ Need to develop an approach to the specifics of the province.

Decision

It was further agreed that the document will be referred to NEC Committees for further elaboration on their relevant sections and consolidated into an overall Programme of Action for the movement.



Finance

M Msimang (Chair)
 N Mandela
 C Ramaphosa
 M Sisulu
 All provincial treasurers
J. Stuart
H. Makgoti
G. Shope

Deployment Committee

J. Zuma (Convenor)
 T. Mtintso
 M. Msimang
 Z. Skweyiya
N. Zuma
 M. Shilowa
 M. Sisulu
 B. Nzimande

Elections Committee

A Masondo (Chair)
 S Macozoma
 C Ramaphosa
 P Jordan
 L Sisulu
 V Moosa
 E Pahad
 G Fraser-Moleketi
 C Nqakula
 S. Mufamadi
 M Shilowa
 J Radebe
 J Netshitenzhe
 S Ngonyama
 M Myakayaka-Manzini
 K Asmal
 J Nhlanhla
 M Msimang

Policy Committee

*Chairs of all Committees,
 except Disciplinary Committee*
 J Radebe (Chair)
 F Ginwala
 M Tshabalala-Msimang
 M Myakayaka-Manzini
 M Sisulu
 T. Didiza
 V Moosa

S Ngonyama
 S. Tshwete
 S Mufamadi
 J Netshitenzhe
 A Masondo
 M Msimang
 P. Maduna

Political Education

J. Netshitenzhe (Chair)
 S. Ndebele
 J. Cronin
 P. Mokaba
 A. Masondo
 N. Mapisa Nqakula
T. Makwetla
F. Potgieter

ARCHIVES COMMITTEE

F. Ginwala (chair)
 SME Bengu
 P. Jordan
 S. Tshwete
 K. Asmal
 L. Sisulu
 T. Yengeni
 S. Ngonyama
M Tickle
M. Stofile
W. Serote
G. Shope
M. Ramdani

Chair of Education Portfolio committee

AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

Draft Agenda

DAY 1: FRIDAY, 1 OCTOBER 1999

Session 1: 10h00-13h00

- ▶ Apologies and Adoption of the Agenda ✓
- ▶ Political Report – President Mbeki

Lunch: 13h00-14h30

Session 2: 14h30-18h30 ✓

- ▶ Local Government
 - Report on Demarcation process

Supper: 19h00-20h00

Day 2: Saturday, 2 October 1999

Session 3: 08h30-13h00

- ▶ State of the South African economy
- ▶ Macro economic discussions

Lunch: 13h00-14h30

Session 4: 14h30-18h00

- ▶ Draft Minutes of the last meeting ✓
- ▶ Officials and NWC Report

Supper: 19h00-20h00



AFRICAN NATIONAL CONGRESS
Draft Minutes of the National Executive Committee
30-31 July 1999

1.0 APOLOGIES AND ADOPTION OF THE AGENDA

Cde Terror Lekota, National Chairperson, opened the NEC and asked the meeting to observe a moment of silence in remembrance of Mahlathini, the sea workers from the W Cape and Mine workers from Freestate.

The Agenda was adopted as tabled, cde J. Cronin moved and was seconded by cde T. Manuel.

The Secretary General read the apologies (attached). A concern was once again raised about the number of apologies tabled. The Chairperson welcomed invited Observers to the NEC.

2.0 POLITICAL REPORT – PRESIDENT T. MBEKI

The President noted that this is the first NEC since the General Elections and thanked members of the NEC for their work in ensuring a landslide victory for the ANC. The President analyzed our election campaign and the response of the masses to our message and campaign methods.

Our victory is testimony that the masses of our people are ready to be led by the ANC and are convinced that the ANC can realize their aspirations. They are not driven by instinct to wait for something to come, but are willing to participate in the process.

We took a decision before the elections that as a new government, we must be able to hit the ground running, to sustain the mood of the campaign and the general expectation of faster change. As a result, the NEC Policy Committee was asked to prepare guidelines, which would inform planning in this regard. On the basis of these Guidelines, comrades deployed in government worked on an Action plan to give the detail to the framework and direction provided by the Committee.

The speech of the President at the Opening of Parliament on 25 June 1999 – presenting a programme of action - therefore arose from the guidelines provided by the ANC and work done in government. In the speech, we placed emphasis on the issue of popular participation in the implementation of this programme of action, so that we give practical substance to a “people driven process of change.”



3.0 ORGANISATIONAL MATTERS

3.1 Co-option and Vacancies on the NWC and NEC:

- (a) The NWC recommended that cde M. Tshabalala-Msimang fill the vacancy left by cde G. Marcus.
- (b) Cde A. Masondo, given the conclusion of his brief as Election Manager, no longer attends NWC meetings.
- (c) The NWC recommends that the vacancy on the NEC left by cde G. Marcus be filled by cde Candice ^{It}Mashego. The NWC in making this recommendation took in consideration issues such as provincial spread, gender and the results of 50th Conference.
- (d) The NWC noted that another vacancy was left with the appointment of cde J. Duarte as ambassador to Mozambique. This matter is work in progress.

(e) **Financial Reports:** The Treasurer General tabled the reports referred to the NWC by the previous NEC:-

- (a) Semester report of the ANC's Main Account for the six months ending 30 June 1999;
- (b) IEC Audited Statements for the 1999 Elections; and
- (c) Interim Income Statements for the ANC Election Fund for the 1999 Elections

The NWC discussed and adopted the first two reports and noted the Interim report. The NWC further adopted a resolution which grants authority to borrow to the Treasurer General, acting on behalf of the NWC. The limit for such borrowing was referred to the Finance Committee for recommendation.



negotiations on the agenda of the Summit, but should be looked at in its wider context.

(b) The NEC agreed to the other matters raised on the agenda and that the delegation be finalised by the NWC.

13.0 CLOSURE

The Closing remarks highlighted the point raised earlier about the seriousness with which members of the NEC take its meetings, with a number of apologies and cdes leaving the meeting before conclusion of its business. Finally, all indications are that the local government elections will be a major challenge to us and we need to start work in time.

The END



NEC PROVINCIAL COMMITTEES

October 1999

Free State

1. Joe Nhanhla (Convenor)
2. Limpho Hani
3. Brigitte Mabandla
4. Cyril Ramaphosa
5. Penuell Maduna
6. Jeff Radebe
7. Ivy Matsepe-Casaburri
8. W. Direko
9. D. Du Toit
10. C. Gilwald
11. Ace Magashule (Chairperson)
12. Paul Mahlatsi (Secretary)

North West

1. Essop Pahad (Convenor)
2. Jabu Moleketi
3. Saki Macozoma
4. Sankie Mthembi-Mahanyele
5. Ronnie Kasrils
6. Smangalisio Mkhathshwa
7. Jomo Khasu
8. E. Surty
9. Popo Molefe (Chairperson)
10. Sipiwe Ngwenya (Secretary)

Northern Cape

1. Derek Hanekom (Convenor)
2. Thandi Modise
3. Phumzile Mlambo-Ngcuka
4. Jessie Duarte
5. Geraldine Fraser-Moleketi
6. Dipuo Peters
7. Manne Dipico (Chairperson)
8. Neville Mompoti (Secretary)

Northern Province

1. Mavivi Myakayaka-Manzini (Convenor)
2. Sydney Mufamadi
3. Peter Mokaba
4. Alfred Nzo
5. Collins Chabane
6. Susan Shabangu
7. J. Mabudafhasi
8. L. Mushwana
9. Ngoako Ramathlodi (Chairperson)
10. Benny Boshelo (Secretary)

Gauteng

1. Nosiviwe Maphisa-Nqakula (Convenor)
2. Max Sisulu
3. Amos Masondo
4. Mac Maharaj
5. Mbhazima Shilowa
6. Aziz Pahad
7. Joel Netshitenzhe
8. Frank Chikane
9. Mathole Motshekga (Chairperson)
10. Obed Bapela (Secretary)

Mpumalanga

1. Steve Tshwete (Convenor)
2. Thabang Makwetla
3. Joe Modise
4. Phillip Dexter
5. Jay Naidoo
6. Che Masilela
7. Henry Makgoti
8. Mathews Phosa (Chairperson)
9. Solly Maseko (Secretary)



The report from the delegation indicated high levels of debate at the Conference and a number of important resolutions were passed. The Conference also called for a bilateral with the ANC and for the speedy convening of the Alliance Summit.

6.4 The NWC proposed the date for Summit as from 10-11 December 1999 and agreed that preparations towards the Summit should include the following elements:-

- a) Internal ANC preparations looking at the objectives of the Summit, the NEC discussion on the state of the economy and our macro economic policy and other work in progress by the Economic Transformation Committee and other NEC committees;
- b) Processing of Matters arising from the 1998 Summit (*attached on page 22*) and operationalize different task teams decided upon by the Summit;
- c) Meetings of the Alliance Officials and NWC's to discuss and process objectives and content of the Summit; and
- d) Evaluation of the implementation of the programme of action adopted at the last Summit.

7.0 OTHER MATTERS ARISING FROM THE LAST NEC

7.1 Local Government Audit: Work is in progress on the audit as decided by the last NEC, but is not yet completed due to unevenness of reports submitted. The Forum on Local Government discussed the objectives and guidelines of the Audit and provinces were given another two weeks to complete the audit. It will be processed by the NWC and tabled at the next NEC.



NEC COMMITTEES

October, 1999

Names in italics indicate members who are not NEC members.

Legislatures and Governance

F Ginwala (Chair)

B Mbete

G Fraser-Moleketi

T Yengeni

J Zuma

C Nqakula

S Mufamadi

N Ramathlodi

M Dipico

M Shilowa

E Pahad

P Jordan

P Dexter

All premiers as ex-officio members

N Pandor

T. Makwetla

ML Mushwana

E Surtee

G. Doidge

J Jeffreys

Gender Committee

M. Tshabalala-Msimang (Chair)

M. Myakayaka-Manzini

F. Ginwala

J. Masilela

K. Asmal

W. Madikizela-Mandela

B. Dlamini

T. Modise

U. Abramse

L. Xingwana

P. Govender

W. Serote

F. Potgieter

T. Makwetla

M. Malumise

N. Routledge

Economic Transformation

M. Sisulu (Chair)

T. Manuel

A. Erwin

J. Moleketi

T. Didiza

J. Khasu

E. Godongwana

J. Masilela

P. Dexter

J. Moleketi

M. Shilowa

P. Jordan

P. Mokaba

V. Moosa

S. Macozoma

B. Mabandla

S. Ngonyama

S. Shabangu

J. Mabudafhasi

S. Mphalwa

K. Mdladlana

L. Ngwane

Infrastructure

J Radebe (Chair)

S Sigcau

S Mthembi-Mahanyele

I Matsepe-Casaburri

P Mlambo-Ngcuka

A. Omar

T. Didiza

V. Moosa

R. Kasrils

S. Mufamadi

D. Hanekom



Having presented our programme of action to the nation, a number of questions confront us. Amongst others, have we assessed the response of our people to our programme of action? Are we as the leadership of the ANC approaching the implementation of this programme in a systematic manner, have we given direction to our structures in how they should mobilize to accelerate the implementation of this programme and thus speed up change? How do we use this programme to strengthen our structures and mobilize the masses of our people?

How do we respond to opponents to our programme? The impact of the elections results on the balance of forces – do we have better space to implement our programme? How do all the elements of the programme contribute to our objective of the fundamental transformation of our society? How do we take forward debates in society, e.g. on crime and set the agenda, instead of allowing the opposition to do so?

All the above questions and challenges we will have to address as a leadership. The forthcoming Alliance summit too will have to grapple with these issues.

The rebuilding of the ANC is critical to the success of our programme of action. The election campaign was a good vehicle of mobilization and we should not lose the momentum.

3.0 EVALUATION OF OUR 1999 ELECTIONS CAMPAIGN

The National Report by the Elections department was circulated - *NEC Documentation Vol. 2* and presented by cde A. Masondo.

The provinces presented their elections evaluation and raised the key weaknesses arising from this evaluation.

3.1 N Province: The Elections campaign focused on the areas where we thought we were weak and tended to neglect areas where we thought we were strong. The results showed the following:-

- Border issues did not warrant the amount of work we have done, e.g. in Bushbuckridge the voter turnout was 95%;
- We lost considerable support from civil service in areas such as Lebowakgomo, Thoyando, etc. There also seems to be an ethnic dimension, with Chimoko getting more than us and the PAC getting some votes in the Venda area, primarily because of their choice of Premier-candidate;
- We underestimated the capacity of the DP to make inroads into the rural areas; and
- On a positive note, the attention given to white areas paid dividends, we won all



AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

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Social Transformation

T Didiza (Chair)
 Z Skweyiya
 M. Tshabalala-Msimang
 S Bengu
 W Madikizela-Mandela
 B Mabandla
 P Mokaba
 P Jordan
 S Mkhathshwa
 S Sigcau
 S Ngonyama
 Z Mkhize
 L Sisulu
 K Asmal
N Balfour

Constitutional Committee

P Maduna (Chair)
 V Moosa
 MMaharaj
 D Omar
 J Nhlanhla
 MMyakayaka-Manzini
 E Pahad
 F Ginwala
 K Asmal
 B Mabandla
 J Modise
 S Mufamadi
 C Chabane
 S. Tshwete
 Z Skweyiya
 S Ndebele
 B Kgosisile
M Phosa
C. Gillwald

Media, Information and Drafting

S Ngonyama (Chair)
 P Jordan
 J Cronin
 S Macozoma
 J Netshitenzhe
 I Matsepe-Casaburri
 M Maharaj
 S Mthembi-Mahanyele
 D Makhaye
 E. Pahad
 J. Naidoo

C Nqakula

Peace and Stability

S. Tshwete
 T. Lekota
 T Yengeni
 P. Maduna
 R Kasrils
 J Modise
 J Nhlanhla
 N Mapisa-Nqakula
 T Modise
 E Ebrahim
 M Tshabalala-Msimang
 L Hani
 J Duarte
 Z Skweyiya
 A Pahad
N Routledge-Madlala

International Affairs

M Myakayaka (Chair)
 B Nzimande
 N. Zuma
 A Nzo
 A Pahad
 E. Ebrahim
 F Chikane
 A Erwin
 P. Mlambo-Ngcuka
 B Mabandla
 P Jordan

Disciplinary Committee

K Asmal (Chair)
 A Erwin
 L Hani
 L Sisulu
L Landers
S Mdladlana
 N Zuma
 Z Skweyiya



KwaZulu/Natal

1. Ebrahim Ebrahim (Convenor)
2. Alec Erwin
3. Nkosazana Zuma
4. Valli Moosa
5. Sibusiso Bengu
6. Thoko Didiza
7. Zweli Mkhize
8. Dumisani Makhaye
9. Manto Tshabalala-Msimang
10. S'bu Ndebele (Chairperson)
11. Sipho Gcabashe (Secretary)

Western Cape

1. Zola Skweyiya (Convenor)
2. Tony Yengeni
3. Trevor Manuel
4. Kader Asmal
5. Frene Ginwala
6. Pallo Jordan
7. Naledi Pandor
8. Dullah Omar
9. B. Mbete
10. N. Rourttledge-Madlala
11. Ebrahim Rasool (Chairperson)
12. Mcebisi Skwatsha (Secretary)

Eastern Cape

1. Shepherd Mdladlana (Convenor)
2. Winnie Madikizela-Mandela
3. Smuts Ngonyama
4. Stella Sigcau
5. Lindiwe Sisulu
6. Enoch Godongwana
7. Ngconde Balfour
12. Sipho Mpahlwa
13. Lindiwe Hendrickse
8. Makhenkesi Stofile (Chairperson)
9. Humphrey Maxegwana (Secretary)



7.2 State of Organisation Report: All provinces have submitted reports to a recent Secretaries Forum. It is recommended that this report be submitted to the next NEC as part of the Annual Report for 1999.

7.3 Provinces: (KwaZulu/Natal, W Cape and N Province): This is work in progress under the auspices of the Presidency and with the affected provinces.

✓

8.0 NEXT NEC – 26-28 NOVEMBER 1999

The NWC will table the Annual Report at the next NEC. *Guidelines for reports from NEC Committees are attached on page 24* for the attention of all Committee Chairpersons.

Other matters on the agenda for this meeting are:-

- a) State of Organisation report
- b) Local Government Audit
- c) January 8
- d) Programme of Action for 2000
- e) Preparations for the Alliance Summit



AFRICAN NATIONAL CONGRESS

Guidelines for Annual Reports for 1999

Deadline: 12 November 1999

GUIDELINES FOR NEC POLICY COMMITTEES

1.0 Operations and Functions of the Committee during 1999:

- 1.1 Meetings (how often), attendance, participation in meetings.
- 1.2 Participation of individuals and relationships
- 1.3 Capacity of committee to fulfil its mandate
- 1.4 Activities of the committee
- 1.5 Strengths and weaknesses of committee with regards its mandate to
 - Assist the movement to formulate and monitor policy in the sector;
 - Process matters for decision in the NWC and NEC;
 - Guide the NEC on concrete programs; necessary action and interventions or issues needing attention in the sector?

2.0 State of the Sector

- 2.1 Organisations in the sectors, organs of civil society and their activism, programs;
- 2.2 Role played and leadership given to these formations by the ANC/Alliance/MDM
- 2.3 Critical issues facing the sector in general

3.0 Evaluation of 1999 Programme of Action of Committee

- 3.1 Critical issues during the Elections campaign (first semester)
- 3.2 Critical issues with regards our Accelerating change program (second semester)

4.0 Relationships of the committee with:

- 4.1 With lower structures of the ANC (provincial, regional, etc) and with governance structures in the sector?
- 4.2 What relationships if any has the committee developed with Alliance and MDM formations in the sector?

5.0 What are the priorities of the Committee for 2000 in the context of our overall Programme of Action?

6.0 Recommendations to improve the operations of the Committee



OFFICIALS AND NWC REPORT TO THE NEC

1-3 October 1999

1.0 OPERATIONS OF THE NWC

The NWC meets fortnightly and had four (4) meetings since the last NEC in July 1999. Officials meet weekly. The Attendance Register is attached. The NWC took a decision to have a political discussion on a specific topic at each of its meetings. The first discussion of this nature was on 'The Role of the Progressive trade union movement today', with inputs presented to the NWC by cdes J. Radebe, D. Makhaye and N. Ramathlodi. This document will be amended and used for discussions in the movement and the Alliance.

2.0 PROGRAMME OF ACTION

2.1 **Planning:** A process has started in at national level and in all provinces to look at the priorities and programme presented at the last NEC and to develop a broad organisational programme of action. The Management Team at Head Quarters are also developing Action plans based for their departments and units, to be consolidating at a national planning meeting scheduled for later this month. The document has also been referred to the various NEC Committees for further elaboration. The consolidated programme of action will be presented to the next NEC, although elements of the programme are already being implemented.

2.2 **HIV/AIDS Campaign:** The Gender Committee has made detailed recommendations to the NWC on how our organisational structures can become more involved in the campaign. The recommendations were



referred to the Policy Committee for processing and will be part of our overall programme of action. The ANC Youth League on the 23 September 1999 launched its national campaign and the ANC Women's League also has a programme on this issue.

- 2.3 **Education:** The NWC received a report from the STC on the priorities for the ANC in education broadly and looked briefly at the matter of the matric exams. An Education Sectoral meeting will be held with the Alliance and MDM organisations. The ANCYL on request from the NWC held a bilateral with COSAS to discuss the preparations for the matric exams, especially in the context of the calls from COSAS for a separate exam for township schools.
- 2.4 **Local Government Transformation:** The forum to co-ordinate the ANC's approach to the implementation of new local government structures and systems, has been set up, consisting of the SGO, cde S. Mufamadi, Provincial Secretaries, our MEC's for Local Government, SALGA and the Alliance. The forum received briefings on the Demarcation of Boundaries process, discussed the Guidelines for our Local Government Audit and issues for decision by the NWC/NEC.
- 2.5 **August 9:** The ANCWL was asked to present to the NEC an assessment of Women's Day activities this year.
- 2.6 **January 8:** The NWC recommends that the national event for January 8, 2000 should be held in the N Province, Venda area, given the issues raised by the province in its elections evaluation in the last NEC.



Rev. F. Chikane presented the document 'Programme of Action flowing from the speech of the President to Parliament'. This document, as part of the planning program in government represents phase 1 of operationalising our immediate priorities and programme; with phase 2 incorporating inputs from ministries and phase 3 detailed plans for implementation.

The underlying principle is to achieve the integration of policies and programme and ensure a participatory approach.

5.0 DISCUSSIONS ON THE POLITICAL AND OTHER REPORTS

The NEC discussed the Political report, the Elections Evaluation and the Accelerating Change documents. The discussion focused on our immediate programme and priorities and the organisational tasks arising from each section of the document presented by Rev. Chikane. The meeting concluded on the following issues:

Decisions arising from the Political Report and Programme of Action	
1.0 Transformation of the Police Services; <ul style="list-style-type: none"> Creation of a special investigation unit to deal with priority crime, including police corruption. 	<ul style="list-style-type: none"> NEC Sub-committee on Peace and Stability should discuss the matter and report to the NEC Interact with POPCRU and other relevant persons
<ul style="list-style-type: none"> Gun control measures 	<ul style="list-style-type: none"> Luthuli House (SGO) must lead the ideological campaign; NEC Sub-committee on Peace and Stability should receive a report from the relevant ministry on what is being done then formulate an ANC position and report to the NWC / NEC.
<ul style="list-style-type: none"> Minimum sentences 	<ul style="list-style-type: none"> Existing legislation needs to be revisited for potential improvements. There is also a need to look at the transformation of the judiciary in relation to this matter.
<ul style="list-style-type: none"> Intervention in the areas of high crime concentration 	<ul style="list-style-type: none"> NEC Sub-committee on Peace and Stability should get a report on the plans by Safety and Security to draw in other ministries, then look at a multi-disciplinary approach. Deputy President must drive the process SGO with Provincial Secretaries discuss on how to translate this into a programme of the movement and report to the next NEC.
<ul style="list-style-type: none"> Strengthening of the Community Policing Forums 	<ul style="list-style-type: none"> SGO to look at the role the organisation needs to play in the implementation of this campaign Constitutional Committee to look at relevant legislation



A process of interaction with all political forces in the DRC to assist the process towards their national dialogue has also started. There is agreement that we should engage in bilateral talks with parties in Rwanda and Burundi to contribute to the peace process in these countries.

The ANC Youth League convened an All-Youth Renaissance Conference with fraternal youth and students organisations in the continent.

- 5.3 **Other Bilateral meetings** were held with a delegation from Sinn Fein on the Peace process in Ireland. We met with a representative of FRETELIN on the situation in East Timor and sent a delegation as part of preparations for the referendum.

6.0 THE ALLIANCE

6.1 Following the NEC, the delegation of the ANC to the Alliance Summit met on 4 August 1999 and recommended to the other Alliance partners that the Summit (scheduled for 5-6 Aug) be postponed due to inadequate preparations on our side. The partners, with some reluctance accepted this recommendation.

6.2 We sent a delegation to the COSATU Special Congress. The delegation reported to the NWC and an assessment of the Congress was made.

6.3 An ANC delegation also attended the Policy Conference of the SACP, discussing the approach of the Party on Socialism, the nature of capitalism today and the SACP's relationship to capital. The NWC agreed on the importance of our participation in this event, but decided that given the absence of an ANC position on Socialism, members of our delegation would participate in their individual capacity.



Recommendation to the NEC: The NWC and Secretaries Forum recommend that the Membership Fee be R50 across the board and R20 for the unemployed and pensioners.

4.0 GOVERNANCE MATTERS

4.1 Deployment of Chairs of Portfolio Committees: The Officials and NWC discussed and decided on cdes to be deployed to serve as Chairpersons of Portfolio Committees in the National Assembly and NCOP.

4.2 Approach to Parliament: The NWC agreed to a recommendation by the Legislatures and Governance Committee to have a national workshop to develop a comprehensive strategy on our approach to the Opposition, within the context of how we use Parliament and the Legislatures to contribute towards the process of accelerating change.

4.3 Freedom Park Trust nominees: The Social Transformation tabled a pool of names of trustees, which was ratified by the NWC and recommended to the President.

4.4 Anglo Boer War: The main government event on the centenary of the War will take place in Bloemfontein, organised by the DACST. Political Education was asked to prepare a discussion paper for ANC members on the War.

4.5 Public Sector negotiations: The NWC received regular briefings on the processes from the Secretary General who has been convening meetings with cdes in government and public sector unions.



6.0 BRIEFING ON THE GOLD CRISIS

The meeting received a briefing from cdes T. Manuel and P. Mlambo-Ngcuka on the gold crisis and the steps being taken to deal with it, including lobbying other gold producing nations, international bodies and the UK.

7.0 LOCAL GOVERNMENT

Cde S. Mufamadi gave a briefing on the processes to establish the new Local Government structures and systems, leading up to the Elections towards the end of 2000. The report, together with recommendations on our Campaign phases for Local government elections, was distributed as part of *NEC Documentation Vol. 4*.

The NEC discussed the report and the perceptions emerging from our election campaign for National and Provincial elections, that local government may be our Achilles heel. Cde N. Pandor also highlighted the fact that the NCOP is dealing with a number of instances where provinces have to take over local municipalities due to their financial difficulties.

Decision

- (a) *Our Provincial leadership need to give a report on each council, which should include amongst other things the council performance, relationship between provincial leadership and councils and performance of councillors. This Audit of Councils should be ready by end of August*

8.0 ADOPTION OF THE MINUTES

The Minutes of the meeting of 19-20 March 1999 was tabled. Cde S. Mthembi-Mahanyele moved for the adoption of the Minutes and was seconded by cdes A. Pahad and O. Bapela.

9.0 OFFICIALS AND NWC REPORT TO THE NEC

The report covered all matters arising from the last NEC meeting and was presented by the Secretary General. *NEC Documentation Vol. 1*



AFRICAN NATIONAL CONGRESS
Guidelines for NEC Provincial Committee Annual Reports for 1999
Deadline: 12 November 1999

(Please note that Provincial Secretaries have submitted state of their province reports.)

- 1.0 Operations of the Committee during 1999:**
 - 1.1 How often did it meet; attendance and individual members performance;
 - 1.2 Interactions with the province and what is the nature of the relationship;
 - 1.3 Problems (if any) with operations and reasons.
- 2.0 State of the Province**
 - 2.1 Political assessment of the province: mood, challenges, balance of forces, opposition, etc.
 - 2.2 Internal assessment of the ANC in the province:-
 - Its standing amongst the masses including our support beyond our members;
 - Challenges facing the ANC in government
 - Functioning of its structures, political life and activism from branch to PEC;
 - Relations with Alliance, MDM
 - Leadership's strategic capacity to lead and ensure implementation of our programme of action.
- 3.0 Assessment of the Role of the Committee in relation to its mandate to:-**
 - 3.1 Contribute to the political life and development of the province;
 - 3.2 Facilitate understanding of a national perspective and understanding;
 - 3.3 Interventions made, if any, and the nature there-off, as well as outcomes.
- 4.0 Programme of Action**
 - 4.1 Assessment of program during first semester (elections campaign mainly)
 - 4.2 Assessment of program during second semester (accelerating change)
 - 4.3 What are the priorities of the Committee for 2000 in the context of our Programme of Action .
- 5.0 Recommendations to improve the work of the Committee.**



9.0 NWC ATTENDANCE REGISTER

The attendance record of the four (4) meetings is as follows:

	Present	Apology	Absent
1. Mbeki T	3	1	
2. Zuma J	4	0	
3. Lekota T	2	2	
4. Motlanthe K	4	0	
5. Mtintso T	4	0	
6. Msimang, M	3	1	
7. Didiza, T	3	1	
8. Gigaba, M	4	0	
9. Ginwala, F	1	3	
10. Mabandla, B	2	2	
11. Madikizela-Mandela, W	2	2	
12. Maduna P.	2	2	
13. Mbete, B.	2	2	
14. Mufamadi, S.	2	2	
15. Myakayaka-Manzini, M.	4	0	
16. Netshitenzhe, J	4	0	
17. Ngonyama, S	4	0	
18. Nhlanhla, J	2	2	
19. Radebe, J	3	1	
20. Sisulu, M	3	1	
21. Skweyiya, Z	3	1	
22. Tshwete, S	3	1	
23. Zuma, N	2	2	



2.0 Rebuilding the moral fabric of society, Batho Pele, interaction with religious groups	<ul style="list-style-type: none"> ▸ Officials to look at the suggestions made on these matters and report to the NWC
3.0 The ANC's capacity to lead the revolutionary transformation of the country.	<ul style="list-style-type: none"> ▸ SGO should prepare a report for discussion in the next NEC in consultation with Provincial Secretaries. The report should also focus on the POA, building the ANC and on what is expected from the NEC.
4.0 Transforming and Building the Economy	<ul style="list-style-type: none"> ▸ ETC must engage with the section in the document distributed by the President's office and other economic issues raised by the NEC. Controversial issues must be identified, processed for discussion and the Economic Transformation Committee to make recommendations on an ANC approach and the participation of ANC structures in economic issues. ill deal
4.1 Gold crisis and related matters	<ul style="list-style-type: none"> ▸ Job losses: ETC to provide an overall approach to this matter, including the factual situation of job losses in each sector.
5.0 Outstanding matters on the POA flowing from the President's speech in Parliament (those that the NEC did not discuss)	<ul style="list-style-type: none"> ▸ Relevant sub-committees to deal with the outstanding matters in the document from the President's office, as the basis of our overall programme of action.
6.0 Education – Programme announced by Minister	<ul style="list-style-type: none"> ▸ The Social Transformation Committee should table the programme on education and the role of ANC structures to the NWC for decision and action.
7.0 Debate on Racism	<ul style="list-style-type: none"> ▸ Officials need to look at how the movement should engage with this issue.
PROVINCES	
1.0 KwaZulu-Natal: unity of black people in the province – African -African & Africa-Indian reconciliation	<ul style="list-style-type: none"> ▸ The provincial leadership should elaborate on a plan to address the issue and interact with the NWC
2.0 Western Cape: the ANC as the Opposition Party	<p>The NWC should interact with the PEC on:</p> <ul style="list-style-type: none"> ▸ How do we respond to the popular expectation that we will impact on delivery; ▸ What should our medium term approach be to the existing coalition? ▸ Further work amongst the Coloured community (W. Cape and N. Cape)
3.0 N. Province: Ethnic question	<ul style="list-style-type: none"> ▸ Need to develop an approach to the specifics of the province.

Decision

It was further agreed that the document will be referred to NEC Committees for further elaboration on their relevant sections and consolidated into an overall Programme of Action for the movement.



We also utilized the negative campaign of the opposition to our advantage. The announcement around the Premier-candidate assisted greatly to change the mood and boost morale in the province.

The campaign revealed that our organizational structures and branches are very weak and there were complaints that we have neglected the hostels. We have yet to analyze why about 30 000 people voted for us nationally, but not for the province and address the issue of organizing black intellectuals in the province, the problems raised about our councilors and the move from the NP to the DP in Eldorado Park.

3.7 Mpumalanga: This province also started late with its campaign, but managed to set aside differences to focus as a united force on reaching at the least the same target as in the 1994 elections. The visit of the President changed the mood in the province and the fact that we had reliable statistics from our branches, meant that campaign activities such as door to door work, rallies, mandating forums and blitzes were successful. The DP made inroads into the NNP constituency in towns, but to a lesser extent in rural areas. The province will use the unity displayed during the campaign, to build on beyond the elections.

3.8 W Cape: The province have yet to do a detailed analysis of the results, but preliminary analysis point to a consolidation of our African support – although the management of the elections by the IEC in African areas meant that many voters did not have the opportunity to vote. In the metro we made inroads into Coloured working class areas and we won more than half of the rural vote. Our strategy of diffusing the traditional race tensions in the province helped in undecided areas and door to door work was decisive. Sectoral work amongst farm workers and with the churches also helped with access to areas previously untapped. The uncertainty in the NNP about Marais position, our bold action with Operation Good Hope and the ‘fight blacks’ interpretation of the DP’s campaign also helped to sway things our way. However, we did not pay sufficient attention, considering that we were not likely to get an outright majority, to the process of building a coalition post elections and were overtaken by events.

3.9 KwaZulu/Natal: The province made significant advances by consolidating our urban support and making inroads into rural areas, where we won three out of seven Regional council areas. The report further focused on the process of forming a coalition in the province.

4.0 ACCELERATING CHANGE

The document ‘*Accelerating Change. Priorities for the next five years*’ was distributed as *NEC Documentation Vol. 3* and was tabled by cde J. Radebe.



Matters arising from the 1998 Alliance Summit
24-25 October 1998
Gallagher Estate

1.0 ECONOMIC ISSUES

The Summit adopted the consolidated document “ *The Current Global Economic Crisis and the Implications for South Africa*”. Arising from this document, the following programme was proposed: -

- a) Building a more effective macro-economic consensus in the Alliance, by identifying the major areas of agreement such as:-
 - Our approach to the structural transformation necessary in the economy;
 - The need for fiscal discipline, sustainability and predictability;
 - Aligning macro economic policy with our reconstruction and development objectives;
 - The need to investigate and implement contra-cyclical measures; and
 - Review of GEAR targets where necessary, directing resources so released to growth, development and sustainable transformation.

- b) Taking forward specific areas of fiscal and monetary policy with a view to explore alternatives, new measures and/or adjustments such as:-
 - Funding of the Civil Service Pension Fund;
 - Key challenges in terms of Tax Policy;
 - Progress made in the Job Summit process around Tariff policies



2.0 ORGANISATIONAL PROGRAMME OF ACTION

- a) Regularizing meetings of the Alliance in our organisational calendars, making provisions for Secretariat, Officials and Summit meetings at regular intervals.
- b) Programme and challenges outlined in the document presented to the Summit ' *Unity in Action*', which include the following elements:
- 1999 Elections
 - Developing a mass base program of action around key community issues such as crime, school governance, defending marginal communities;
 - Building the ANC branch as a more civic orientated structure;
 - Uniting the tripartite alliance in action around issues such as policy development, implementation and monitoring; challenges in local government and uniting grassroots structures around common campaigns;
 - Re-affirm our joint Congress political culture through joint political education programs;
 - Achieving greater organisational co-ordination;
 - Harnessing our collective cadreship resources; and
 - A common strategy towards the broader MDM.

3.0 STATE AND TRANSFORMATION

The document was tabled and discussed and the Summit agreed that a joint task team be set up to finalised amendments to the document.



Discussions on the Report

- 9.1 NEC Committees: The amendments to the committees were adopted, and it was noted that cdes J. Khasu, C. Masilela, N. Balfour and M. Shilowa still need to be deployed to Committees. The meeting agreed that the League's participate in all committees, represented by members who are members of the NEC.

10.0 FINANCIAL REPORTS

The meeting decided to defer the Financial reports to be tabled by the Treasurer General to the NWC.

11.0 DEPLOYMENT COMMITTEE REPORT

The Deputy Secretary-General tabled the report contained in NEC Documentation Vol. 5. The report covered activities of the committee as well as Guidelines on the Role of Premiers, on the Relationship between our Elected Representatives in Government and ANC Constitutional structures and on Accountability of our Public representatives.

Decisions

- (a) Adopted the Report and Guidelines, with amendments.*
- (b) The practice of inviting MEC's, Speakers and Chiefwhips to sit ex-officio, as observers should be extended to the Provinces.*
- (c) Noted that the NWC will deal with the matter of the deployment of Chairs of Portfolio Committees in Parliament.*

12.0 PREPARATIONS FOR THE ALLIANCE SUMMIT

The Summit is scheduled to take place from 5-6 August 1999 and will consist of 30 persons aside. Issues for the agenda include the following: -

- Assessment of the Elections;
- Implementation of the Job Summit decisions and the issue of job-losses
- Decisions from last Summit and the two task groups which were suppose to have met (a) to rework the State and Transformation document and (b) to look at the Public sector wage negotiations and the Pension fund.
- Common programme towards Local government elections

Discussions and decisions

- (a) The meeting raised concerns with the inclusion of the public sector*



(f) **New Membership System:** The new system is reaching its final stages of design and we will start piloting it in Mpumalanga this month. The new system will have the following main features:-

- a) Each member will be given one membership number which will be used throughout her/his life;
- b) A Membership fee will be paid, which will be renewed annually and may be paid for up to two years.
- c) Improvement of the allocation of the 1/3 portion to the branch;
- d) A tighter management of Recruiter packs, with the appointment of local Recruiting committees comprising of ANC stalwarts and veterans, working in conjunction with the BEC;
- e) The capturing and transferring old membership data to the new system;
- f) Implementation of the Constitutional amendments on membership as adopted at the 50th Conference, such as the grace period for the lapse of membership (Rule 14.20), etc.
- g) The extension of the Annual Levy (before only applicable to elected public representatives) to all members, which can either be paid annually or for 2, 3 or 5 years;

For the purposes of the pilot in Mpumalanga, the old recruiter packs have been withdrawn and Regional administrators and Organisers will be trained. The Joining fee should remain R12 for the purpose of the pilot. A process is already underway to capture the old membership data of the province. A detailed report on this Pilot once completed will be presented to the NWC and NEC, for evaluation, before the implementation of the system nationally.



4.6 Public Protector's Report on cde NJ Mahlangu's Statements: The Officials and NWC considered the report and discuss an approach with the province.

5.0 INTERNATIONAL MATTERS

5.1 Socialist International: As per decision of the NEC, we have submitted our application for membership of the Socialist International and this will be ratified by their General Assembly in November 1999. We have been participating in the SI African committee in preparation for this meeting. The NWC has asked International Affairs and POLED to prepare a discussion document for our membership on the history of the SI and the implications of our membership to this body.

5.2 Party to Party Relations on the Continent: The International Committee is still working on Guidelines on our overall approach. Work done thus far include bilateral meetings with the MPLA (Angola) on the war in this country and with Frelimo (Mozambique) on their coming elections, working towards a tripartite meeting.

We also had bilaterals with the BNF and BCP of Botswana, attended the Conference of the BDP; met with representatives from the Ethiopian embassy and the Ethiopia People's Revolutionary Front; with a representative of the Niger Party for Democracy and Socialism (NPDS); met with the Sudanese National Movement (UMMA) and attended the second leg of the South Africa-Nigeria Dialogue organised by the Institute for Global Dialogue. .



NEC COMMITTEES

October, 1999

Names in italics indicate members who are not NEC members.

Legislatures and Governance

F Ginwala (Chair)

B Mbete

G Fraser-Moleketi

T Yengeni

J Zuma

C Nqakula

S Mufamadi

N Ramathlodi

M Dipico

M Shilowa

E Pahad

P Jordan

P Dexter

All premiers as ex-officio members

N Pandor

T. Makwetla

ML Mushwana

E Surtee

G. Doidge

J Jeffreys

Gender Committee

M. Tshabalala-Msimang (Chair)

M. Myakayaka-Manzini

F. Ginwala

J. Masilela

K. Asmal

W. Madikizela-Mandela

B. Dlamini

T. Modise

U. Abramse

L. Xingwana

P. Govender

W. Serote

F. Potgieter

T. Makwetla

M. Malumise

N. Routledge

Economic Transformation

M. Sisulu (Chair)

T. Manuel

A. Erwin

J. Moleketi

T. Didiza

J. Khasu

E. Godongwana

J. Masilela

P. Dexter

J. Moleketi

M. Shilowa

P. Jordan

P. Mokaba

V. Moosa

S. Macozoma

B. Mabandla

S. Ngonyama

S. Shabangu

J. Mabudafhasi

S. Mphalwa

K. Mdladlana

L. Ngwane

Infrastructure

J Radebe (Chair)

S Sigcau

S Mthembi-Mahanyele

I Matsepe-Casaburri

P Mlambo-Ngcuka

A. Omar

T. Didiza

V. Moosa

R. Kasrils

S. Mufamadi

D. Hanekom



The report from the delegation indicated high levels of debate at the Conference and a number of important resolutions were passed. The Conference also called for a bilateral with the ANC and for the speedy convening of the Alliance Summit.

6.4 The NWC proposed the date for Summit as from 10-11 December 1999 and agreed that preparations towards the Summit should include the following elements:-

- a) Internal ANC preparations looking at the objectives of the Summit, the NEC discussion on the state of the economy and our macro economic policy and other work in progress by the Economic Transformation Committee and other NEC committees;
- b) Processing of Matters arising from the 1998 Summit (*attached on page 22*) and operationalize different task teams decided upon by the Summit;
- c) Meetings of the Alliance Officials and NWC's to discuss and process objectives and content of the Summit; and
- d) Evaluation of the implementation of the programme of action adopted at the last Summit.

7.0 OTHER MATTERS ARISING FROM THE LAST NEC

7.1 Local Government Audit: Work is in progress on the audit as decided by the last NEC, but is not yet completed due to unevenness of reports submitted. The Forum on Local Government discussed the objectives and guidelines of the Audit and provinces were given another two weeks to complete the audit. It will be processed by the NWC and tabled at the next NEC.



3.0 ORGANISATIONAL MATTERS

3.1 Co-option and Vacancies on the NWC and NEC:

- (a) The NWC recommended that cde M. Tshabalala-Msimang fill the vacancy left by cde G. Marcus.
- (b) Cde A. Masondo, given the conclusion of his brief as Election Manager, no longer attends NWC meetings.
- (c) The NWC recommends that the vacancy on the NEC left by cde G. Marcus be filled by cde Candice ^{It} Mashego. The NWC in making this recommendation took in consideration issues such as provincial spread, gender and the results of 50th Conference.
- (d) The NWC noted that another vacancy was left with the appointment of cde J. Duarte as ambassador to Mozambique. This matter is work in progress.

(e) **Financial Reports:** The Treasurer General tabled the reports referred to the NWC by the previous NEC:-

- (a) Semester report of the ANC's Main Account for the six months ending 30 June 1999;
- (b) IEC Audited Statements for the 1999 Elections; and
- (c) Interim Income Statements for the ANC Election Fund for the 1999 Elections

The NWC discussed and adopted the first two reports and noted the Interim report. The NWC further adopted a resolution which grants authority to borrow to the Treasurer General, acting on behalf of the NWC. The limit for such borrowing was referred to the Finance Committee for recommendation.



negotiations on the agenda of the Summit, but should be looked at in its wider context.

(b) The NEC agreed to the other matters raised on the agenda and that the delegation be finalised by the NWC.

13.0 CLOSURE

The Closing remarks highlighted the point raised earlier about the seriousness with which members of the NEC take its meetings, with a number of apologies and cdes leaving the meeting before conclusion of its business. Finally, all indications are that the local government elections will be a major challenge to us and we need to start work in time.

The END



AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

Draft Agenda

DAY 1: FRIDAY, 1 OCTOBER 1999

Session 1: 10h00-13h00

- ▶ Apologies and Adoption of the Agenda ✓
- ▶ Political Report – President Mbeki

Lunch: 13h00-14h30

Session 2: 14h30-18h30 ✓

- ▶ Local Government
- Report on Demarcation process

Supper: 19h00-20h00

Day 2: Saturday, 2 October 1999

Session 3: 08h30-13h00

- ▶ State of the South African economy
- ▶ Macro economic discussions

Lunch: 13h00-14h30

Session 4: 14h30-18h00

- ▶ Draft Minutes of the last meeting ✓
- ▶ Officials and NWC Report

Supper: 19h00-20h00



AFRICAN NATIONAL CONGRESS
Draft Minutes of the National Executive Committee
30-31 July 1999

1.0 APOLOGIES AND ADOPTION OF THE AGENDA

Cde Terror Lekota, National Chairperson, opened the NEC and asked the meeting to observe a moment of silence in remembrance of Mahlathini, the sea workers from the W Cape and Mine workers from Freestate.

The Agenda was adopted as tabled, cde J. Cronin moved and was seconded by cde T. Manuel.

The Secretary General read the apologies (attached). A concern was once again raised about the number of apologies tabled. The Chairperson welcomed invited Observers to the NEC.

2.0 POLITICAL REPORT – PRESIDENT T. MBEKI

The President noted that this is the first NEC since the General Elections and thanked members of the NEC for their work in ensuring a landslide victory for the ANC. The President analyzed our election campaign and the response of the masses to our message and campaign methods.

Our victory is testimony that the masses of our people are ready to be led by the ANC and are convinced that the ANC can realize their aspirations. They are not driven by instinct to wait for something to come, but are willing to participate in the process.

We took a decision before the elections that as a new government, we must be able to hit the ground running, to sustain the mood of the campaign and the general expectation of faster change. As a result, the NEC Policy Committee was asked to prepare guidelines, which would inform planning in this regard. On the basis of these Guidelines, comrades deployed in government worked on an Action plan to give the detail to the framework and direction provided by the Committee.

The speech of the President at the Opening of Parliament on 25 June 1999 – presenting a programme of action - therefore arose from the guidelines provided by the ANC and work done in government. In the speech, we placed emphasis on the issue of popular participation in the implementation of this programme of action, so that we give practical substance to a “people driven process of change.”



Finance

M Msimang (Chair)
 N Mandela
 C Ramaphosa
 M Sisulu
 All provincial treasurers
J. Stuart
H. Makgoti
G. Shope

Deployment Committee

J. Zuma (Convenor)
 T. Mtintso
 M. Msimang
 Z. Skweyiya
N. Zuma
 M. Shilowa
 M. Sisulu
 B. Nzimande

Elections Committee

A Masondo (Chair)
 S Macozoma
 C Ramaphosa
 P Jordan
 L Sisulu
 V Moosa
 E Pahad
 G Fraser-Moleketi
 C Nqakula
 S. Mufamadi
 M Shilowa
 J Radebe
 J Netshitenzhe
 S Ngonyama
 M Myakayaka-Manzini
 K Asmal
 J Nhlanhla
 M Msimang

Policy Committee

*Chairs of all Committees,
 except Disciplinary Committee*
 J Radebe (Chair)
 F Ginwala
 M Tshabalala-Msimang
 M Myakayaka-Manzini
 M Sisulu
 T. Didiza
 V Moosa

S Ngonyama
 S. Tshwete
 S Mufamadi
 J Netshitenzhe
 A Masondo
 M Msimang
 P. Maduna

Political Education

J. Netshitenzhe (Chair)
 S. Ndebele
 J. Cronin
 P. Mokaba
 A. Masondo
 N. Mapisa Nqakula
T. Makwetla
F. Potgieter

ARCHIVES COMMITTEE

F. Ginwala (chair)
 SME Bengu
 P. Jordan
 S. Tshwete
 K. Asmal
 L. Sisulu
 T. Yengeni
 S. Ngonyama
M Tickle
M. Stofile
W. Serote
G. Shope
M. Ramdani

Chair of Education Portfolio committee

OFFICIALS AND NWC REPORT TO THE NEC

1-3 October 1999

1.0 OPERATIONS OF THE NWC

The NWC meets fortnightly and had four (4) meetings since the last NEC in July 1999. Officials meet weekly. The Attendance Register is attached. The NWC took a decision to have a political discussion on a specific topic at each of its meetings. The first discussion of this nature was on 'The Role of the Progressive trade union movement today', with inputs presented to the NWC by cdes J. Radebe, D. Makhaye and N. Ramathlodi. This document will be amended and used for discussions in the movement and the Alliance.

2.0 PROGRAMME OF ACTION

2.1 **Planning:** A process has started in at national level and in all provinces to look at the priorities and programme presented at the last NEC and to develop a broad organisational programme of action. The Management Team at Head Quarters are also developing Action plans based for their departments and units, to be consolidating at a national planning meeting scheduled for later this month. The document has also been referred to the various NEC Committees for further elaboration. The consolidated programme of action will be presented to the next NEC, although elements of the programme are already being implemented.

2.2 **HIV/AIDS Campaign:** The Gender Committee has made detailed recommendations to the NWC on how our organisational structures can become more involved in the campaign. The recommendations were



referred to the Policy Committee for processing and will be part of our overall programme of action. The ANC Youth League on the 23 September 1999 launched its national campaign and the ANC Women's League also has a programme on this issue.

- 2.3 **Education:** The NWC received a report from the STC on the priorities for the ANC in education broadly and looked briefly at the matter of the matric exams. An Education Sectoral meeting will be held with the Alliance and MDM organisations. The ANCYL on request from the NWC held a bilateral with COSAS to discuss the preparations for the matric exams, especially in the context of the calls from COSAS for a separate exam for township schools.
- 2.4 **Local Government Transformation:** The forum to co-ordinate the ANC's approach to the implementation of new local government structures and systems, has been set up, consisting of the SGO, cde S. Mufamadi, Provincial Secretaries, our MEC's for Local Government, SALGA and the Alliance. The forum received briefings on the Demarcation of Boundaries process, discussed the Guidelines for our Local Government Audit and issues for decision by the NWC/NEC.
- 2.5 **August 9:** The ANCWL was asked to present to the NEC an assessment of Women's Day activities this year.
- 2.6 **January 8:** The NWC recommends that the national event for January 8, 2000 should be held in the N Province, Venda area, given the issues raised by the province in its elections evaluation in the last NEC.



7.2 State of Organisation Report: All provinces have submitted reports to a recent Secretaries Forum. It is recommended that this report be submitted to the next NEC as part of the Annual Report for 1999.

7.3 Provinces: (KwaZulu/Natal, W Cape and N Province): This is work in progress under the auspices of the Presidency and with the affected provinces.

8.0 NEXT NEC – 26-28 NOVEMBER 1999

The NWC will table the Annual Report at the next NEC. *Guidelines for reports from NEC Committees are attached on page 24* for the attention of all Committee Chairpersons.

Other matters on the agenda for this meeting are:-

- a) State of Organisation report
- b) Local Government Audit
- c) January 8
- d) Programme of Action for 2000
- e) Preparations for the Alliance Summit



AFRICAN NATIONAL CONGRESS

Guidelines for Annual Reports for 1999

Deadline: 12 November 1999

GUIDELINES FOR NEC POLICY COMMITTEES

- 1.0 Operations and Functions of the Committee during 1999:**
 - 1.1 Meetings (how often), attendance, participation in meetings.
 - 1.2 Participation of individuals and relationships
 - 1.3 Capacity of committee to fulfil its mandate
 - 1.4 Activities of the committee
 - 1.5 Strengths and weaknesses of committee with regards its mandate to
 - Assist the movement to formulate and monitor policy in the sector;
 - Process matters for decision in the NWC and NEC;
 - Guide the NEC on concrete programs; necessary action and interventions or issues needing attention in the sector?
- 2.0 State of the Sector**
 - 2.1 Organisations in the sectors, organs of civil society and their activism, programs;
 - 2.2 Role played and leadership given to these formations by the ANC/Alliance/MDM
 - 2.3 Critical issues facing the sector in general
- 3.0 Evaluation of 1999 Programme of Action of Committee**
 - 3.1 Critical issues during the Elections campaign (first semester)
 - 3.2 Critical issues with regards our Accelerating change program (second semester)
- 4.0 Relationships of the committee with:**
 - 4.1 With lower structures of the ANC (provincial, regional, etc) and with governance structures in the sector?
 - 4.2 What relationships if any has the committee developed with Alliance and MDM formations in the sector?
- 5.0 What are the priorities of the Committee for 2000 in the context of our overall Programme of Action?**
- 6.0 Recommendations to improve the operations of the Committee**



KwaZulu/Natal

1. Ebrahim Ebrahim (Convenor)
2. Alec Erwin
3. Nkosazana Zuma
4. Valli Moosa
5. Sibusiso Bengu
6. Thoko Didiza
7. Zweli Mkhize
8. Dumisani Makhaye
9. Manto Tshabalala-Msimang
10. S'bu Ndebele (Chairperson)
11. Sipho Gcabashe (Secretary)

Western Cape

1. Zola Skweyiya (Convenor)
2. Tony Yengeni
3. Trevor Manuel
4. Kader Asmal
5. Frene Ginwala
6. Pallo Jordan
7. Naledi Pandor
8. Dullah Omar
9. B. Mbete
10. N. Rourttledge-Madlala
11. Ebrahim Rasool (Chairperson)
12. Mcebisi Skwatsha (Secretary)

Eastern Cape

1. Shepherd Mdladlana (Convenor)
2. Winnie Madikizela-Mandela
3. Smuts Ngonyama
4. Stella Sigcau
5. Lindiwe Sisulu
6. Enoch Godongwana
7. Ngconde Balfour
12. Sipho Mpahlwa
13. Lindiwe Hendrickse
8. Makhenkesi Stofile (Chairperson)
9. Humphrey Maxegwana (Secretary)



Social Transformation

T Didiza (Chair)
 Z Skweyiya
 M. Tshabalala-Msimang
 S Bengu
 W Madikizela-Mandela
 B Mabandla
 P Mokaba
 P Jordan
 S Mkhathshwa
 S Sigcau
 S Ngonyama
 Z Mkhize
 L Sisulu
 K Asmal
N Balfour

Constitutional Committee

P Maduna (Chair)
 V Moosa
 MMaharaj
 D Omar
 J Nhlanhla
 MMyakayaka-Manzini
 E Pahad
 F Ginwala
 K Asmal
 B Mabandla
 J Modise
 S Mufamadi
 C Chabane
 S. Tshwete
 Z Skweyiya
 S Ndebele
 B Kgosisile
M Phosa
C. Gillwald

Media, Information and Drafting

S Ngonyama (Chair)
 P Jordan
 J Cronin
 S Macozoma
 J Netshitenzhe
 I Matsepe-Casaburri
 M Maharaj
 S Mthembi-Mahanyele
 D Makhaye
 E. Pahad
 J. Naidoo

C Nqakula

Peace and Stability

S. Tshwete
 T. Lekota
 T Yengeni
 P. Maduna
 R Kasrils
 J Modise
 J Nhlanhla
 N Mapisa-Nqakula
 T Modise
 E Ebrahim
 M Tshabalala-Msimang
 L Hani
 J Duarte
 Z Skweyiya
 A Pahad
N Routledge-Madlala

International Affairs

M Myakayaka (Chair)
 B Nzimande
 N. Zuma
 A Nzo
 A Pahad
 E. Ebrahim
 F Chikane
 A Erwin
 P. Mlambo-Ngcuka
 B Mabandla
 P Jordan

Disciplinary Committee

K Asmal (Chair)
 A Erwin
 L Hani
 L Sisulu
L Landers
S Mdladlana
 N Zuma
 Z Skweyiya



Having presented our programme of action to the nation, a number of questions confront us. Amongst others, have we assessed the response of our people to our programme of action? Are we as the leadership of the ANC approaching the implementation of this programme in a systematic manner, have we given direction to our structures in how they should mobilize to accelerate the implementation of this programme and thus speed up change? How do we use this programme to strengthen our structures and mobilize the masses of our people?

How do we respond to opponents to our programme? The impact of the elections results on the balance of forces – do we have better space to implement our programme? How do all the elements of the programme contribute to our objective of the fundamental transformation of our society? How do we take forward debates in society, e.g. on crime and set the agenda, instead of allowing the opposition to do so?

All the above questions and challenges we will have to address as a leadership. The forthcoming Alliance summit too will have to grapple with these issues.

The rebuilding of the ANC is critical to the success of our programme of action. The election campaign was a good vehicle of mobilization and we should not lose the momentum.

3.0 EVALUATION OF OUR 1999 ELECTIONS CAMPAIGN

The National Report by the Elections department was circulated - *NEC Documentation Vol. 2* and presented by cde A. Masondo.

The provinces presented their elections evaluation and raised the key weaknesses arising from this evaluation.

3.1 N Province: The Elections campaign focused on the areas where we thought we were weak and tended to neglect areas where we thought we were strong. The results showed the following:-

- Border issues did not warrant the amount of work we have done, e.g. in Bushbuckridge the voter turnout was 95%;
- We lost considerable support from civil service in areas such as Lebowakgomo, Thoyando, etc. There also seems to be an ethnic dimension, with Chimoko getting more than us and the PAC getting some votes in the Venda area, primarily because of their choice of Premier-candidate;
- We underestimated the capacity of the DP to make inroads into the rural areas; and
- On a positive note, the attention given to white areas paid dividends, we won all



AFRICAN NATIONAL CONGRESS

National Executive Committee

1-2 October 1999

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AFRICAN NATIONAL CONGRESS

NATIONAL EXECUTIVE COMMITTEE

**Cedar Park, Woodmead,
1-2 October 1999**

NEC DOCUMENTATION VOL. 1

- DRAFT AGENDA
- DRAFT MINUTES
- NWC & OFFICIALS REPORT
- MATTERS ARISING FROM THE 1998 ALLIANCE SUMMIT
- GUIDELINES FOR ANNUAL REPORTS



stations around Pietersburg and in other minority areas we won all but two stations.

- The internal lack of unity had some impact on our campaign, resulting in us not responding in time to issues and lack of coherence and unevenness in our deployment.

3.2 E Cape: The votes we have lost to the UDM in the former Transkei area was mainly because of our style of work and because of traditional allegiances. We also had an absence of an 'organizer cadreship' at provincial leadership level and a problem of sectarianism that alienates professionals who want to work with us.

3.3 N Cape: The province did not have a problem of social alienation, due to its 'Cabinet meet the People' programme throughout the five years. Campaign methods such as mobilizing volunteers, sectoral approaches, addressing the language factor in our deployment and the types of media we used, played a major role in our victory in the province. The province for the first time managed to raise funds from the private sector for the campaign.

3.4 Northwest: We had success in our focus on the rural and farm areas and on traditional leadership; and we only lost two places. The main weakness of our strategy in the province however, has been to underestimate the former homeland sentiment. We lost three voting stations around Mmabatho and some parts of Mafikeng to the UCDP. Reasons for this include lack of focus on the old Bop elite, including civil servants, the police and teachers and the arrogance of our councilors in Mafikeng. We also did not mobilize sufficiently amongst the religious community in the province.

3.5 Freestate: Although the campaign started late in the province, we did well. The UDM made inroads in Thaba Nchu and one colored area. We still need to analyze the shift to the DP amongst whites in the province. We did not do enough work amongst farm workers and did not use our constituency offices effectively. Lessons are that walk-about worked better than rallies and the training of our party agents helped a lot in circumstances where IEC officials were less knowledgeable about election procedures. Despite the changes to the lists, the leadership in the province was united during the campaign.

3.6 Gauteng: The fact that our research showed this to be a marginal province was an important wake-up call. The campaign strategy focused on consolidating our primary support amongst Africans and we ran a secondary campaign aimed at other national minorities, using the two Presidents. Campaign methods such as Cabinet meet the people highlighting delivery, taking a message of assurance to farm areas and informal settlements, door to door and walk-about assisted with mobilization.

