CHAPTER FIFTEEN Transforming society and ; uniting the To make it easier for South Africans to s interact with each other across racial and class divides, the country needs to

improve public spaces $\hat{a} \geq 00 \geq 30$ and public services.

It is important for all South Africans to be active citizens and exercise

leadership throughout S'ociety.

A social contract could help propel South Africa onto a higher developmental trajectory as well as build

a more cohesive and equitable society.

~ shared commitment to constitutional

__Unity |n diversity will be fostered by a

values. The values entrenched in the
'ConsÂ*xti'tu_tigon and its Preamble and
| ;furt.her'_Ã@xpahdÃ@d â\200\234upon in the Bill of

~ Responsibilities are part of children's

education and should also be promoted

amongst adult South Africans.

Southâ\200\230Afâ\200\230ricâ\200\231a needs to build 2 more \mid

equitable society where opportunity is

еi

religion. This would mean building | people's capabilities through access to quality education, health care and basic services, as well as enabling access to employme'ht, and t,ra.nsforvmin:g" ownership patterns of the economy.

Redress measures that seek to confrâ\200\230ett imbalances of the paSt should be

strengthened.

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progressive Constitution is a

INTRODUCTION

This plan is about transformation and contains recommendations to achieve a virtuous cycle of conï¬\201dence and trust, a growing economy and broadening of opportunities. This chapter discusses broader proposals to support nation building and ways in which the values enshrined in the Constitution can be realised. It deals with implementing redress, p:romoting economic and social inclusion, social cohesion, active citizenry_ and broad based leadership and, the crafting of a social

co'rnpact.

The fundamental relation—ships that define us as South Africans are vitally important. They $W \mid II$ bind the country together in moving towards a shared $a\200\230$ future; The most imp:orta'nt uniting elements are our shared geographical

space and shared history. The

testament to that history. Itisa national compact that defines South Africaâ\200\231s common values and |dent|i¬\201es our rights and respon5|bilities as people living together. The Constitution is also the vision for South Africa

and offers a blueprint for the establishment of a prosperous, non-sexist, non-racial and democratic society.

South Africa has made significant progress since 1994. South Africans walked away from the precipice of war and bloodshed to create aâ\200\230 democratic state based on a progressive Constitution. The end of apartheid provided forthe restoration of dignity to all South Africans. Free and fair democratic elections are held regulariy. In addition to establishing the legal and institutional underpinnings of an inclusive society, South Africa

has made significant progress in extending access to

NATIONAL DEVELOPMENT PLAN - 2030

services such as education and housing. The economy has performed better, with rising incomes

and employment.

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Problem Statemerit
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Despite progress since 1994, South African society remains divided. Many schoois, suburbs and places of worship are integrated but many more are not. South Africa remains one of the most unequal economies in the world The privilege attached to g race, class er _has not bee[$1_{i}^2\202.11b$ / reversed. Despite rapid | mprovements inaccessto PR basic services, the quality of services continued to be affected by who you are and where youllive. skewed for centuries, this tends to produce a distribution of financial, human and social capital that continues to reinforce $a\200\230$ even if the legal elements of $a\200\230dISCFImInatIOIa\200\235\$ have ended Opportunrty continues to be defined by race, gender, geographic location, class and Iinguistic backgroun_d Inequality hardens sooety into a class system, imprisoning people in the circumstances of their birth. Inequality corrodes trust among fellow citizens, making it seem as if the game is rigged. $\hat{a}\200\235$ " This is particular | y true where as in South Africa, ij} When opportunity T inequality of opportunity , "â\200\230,J ¢ v) [4

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W
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class is aligned W th non-economic factors such as ,& Q; \hat{A} \$

race, so that the social order as a whole seems not

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only profoundly mequitable but also unfair Deep in\201\
inequalities and the associated low levels of trust
have a highly negative impact on economic
development and make it harder to forge a social
compact that could move South Africaontoa higher
developmental trajectory.

In a modern economy, earnings are largely

determined by human and social capital. Globally, the rates of return to education have increased steadily. High levels of human capital allow people - to work and families to accumulate assets. These earnings then enable families to invest in better 'qu_ality_ education. This creates a cycle where richer people are able to increase $% \left(1\right) =\left(1\right) +\left(1\right)$: outcome is that the historical inequities continue to adversely affect the lives of most black South \hat{A} »Afncans' o Klask Q e "" \hat{a} \200\234 \hat{A} © \hat{a} \200\234 \hat{a} \200\234 3+ lflozâ\200\2311c â\200\230f ?C"â\200\2311;" Unemployrfient is high particularly among black _youthâ\200\231.'. In addition to the historical _inequiti_es that redLJced- opportunities tor black people' theâ\200\231 way |n which the Iabour market has evolved locking out new entrants addsto the lack of opportunitles The economy has not generated new opportunitles in the form of employment and openlngs for new enterprises onthe hopedâ\200\224forscale Ll [e vl g oy > B _ W) Othei%)ects of idenyalso impact on | nequality of op;z_o__r_t_ti_r_ilty Women suffer from dlscriminatlon in both the educ_ation syst_em and in the labour market, They are less likielyj to be able to aCCess jobs that prowde Iearning opportunities or personal Gad rowth The net effect is that {\women are particularly Ilkely to be locked in a cydle of poverty .There Is eVIdence of i mcreasmg femille partllciopation 't v & in the labour force since 1994, but much more needs to be done to eradicate patterns ofi mequ:ty l"â\200\231lahy;r_ur'aï¬\2011 co_mmuniti'es live i_n areas farvifrom : e_conomic activity. While access to ,public, servic; es has improved in rural areas, infrastrUCture re'mains \hat{a} 200\230 weak and the quality of education and healthcare is often poor The result is that many rural households are trapped in poverty The relative decline in

â\200\230 agriculture and the consequent fall in agricultural

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employment have f_urther reduced earnings
- capacit'y'in rural areas. The social grant system has
contributed to stabilising household earnings but is
nota substitute fora wage or a salary.
In urban areas, apartheid spatial patterns mean the
poor often live far from places of work. This makes
it harder to find work and raises the cost of
transport. Inefficiencies in the housing market and
- poor public transport limit mobili_tyâ\200\230of' workers,
effectively banishing 'the-poor to distant tOanships
with few work prospects. :
The Constitution outlines principles of non-
racialism, non sexism and equality before the law.
(5.°9 0
of apartheid continue to shape the lives
The sooal psycho?glcal Land ÂSeographic elements â\200\231
and
outlook of many South Africans_, even thougâ\200\231h
, aparthe'iâ\200\230d no longer exists on the statute books.
This systemic racism must be confronted by society ^{\prime}
as othenNise it wull be reproduced and reinforce
- tself across generations Itis this | nher ted psyche of
racual prejudice breakdown in values | nequallty of
opportunity and massnve poverty as well as
competition for scarce resources which helps fuel
racism and more recently, xenophobla
Discrimination on thur\201e'vgrOUnds of s'eXuality' and
homophobic violence are also a major problem
More needs to be done protect the constitutional
and Iegal nghts of sexual minorities
Jc G
Open displays of opulence are a growing scourge in
South African society. Their _offensfiVeness is
pâ\200\230articularl_y marked because of:'S:outh' Africaâ\200\231s high
levels of inequality and Unemployment. 'Society |
should have balanced and appropriate incentive
isystems consumerate to the ind V duals
co_ntribution to society. Excessnve displays of _we_alth
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as well as unjustified differentials in income distort $^{\prime}$ these incentives.

We cannot look only to the state to ensure the fulfilment of the Constitution. The Constitution underpins the provisions of socio-economic rights.

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cut across the divisions of race,
. WIll be more acceptlng of peoples
{ Many clauses in the Chapter 2 of the Constitution
are styled as: \hat{a}200\234Everyone has the right to.....
followed by the \hat{a}200\234the state must take v'r_easonable
legislative and other measures, within its available
res_ources, to achieve the progressive realisation of
these rightsâ\200\235. The interpretation that has developed
from these clauses is that people demand and the
state delivers. It is important that the government
fulfils its responsibilities, but, equally, all South
Africans have roles as responsible and active citizens
tobe agents of their own development.
VISION 2030 ot
1 In 2030 South Africans wi_llvbe '
_more conscious of the things they
have in comm, on than their
'differenCes. Their lived experiences
will progressively undermine and
gender, space and dlass. \hat{a}\200\230The naton
: multlple |dent|t|es In thlS South
Africathere WIll be
'mcludmg the values contained | n the
' Constltution
a\200\234tackling the factors that sustain lnequalrty of
- opportunity and a\200\230outcomes by building |
capabilities and redressing the wrongs of the
past.
i o flncreased interaction between South Afncans
from different social and racial groups
O Strong leadershlp across sooety and a
mobll_lsed; active and re_spon5|bl_e c_mze.nry.
FOSTERING CONSTITUTIONAL
VALUES b
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. The Constitution is the supreme law of the land. It aims at transforming South Africa into a more equitable, integrated and just society. The

' NATIONAL DEVELOPMENT PLAN - 2030

O Broad- based knowledge about and support lor |

Ca set of values shared by all South Africans A

o â\200\230An |nclu5|ve society and economy Thls means |

Constitution has embedded in it, values of human ~ dignity, non-sexism, non-racialism and the rule of law. These values:

© Provide the basis for a new South African identity

0 Set out a vision for how South -Africa ca_n
overcome its history and build a society based on
equalrty freedomand dignity

O Enable South Africans to have a common bond » and prowdes normative pnncnples that ensure ease' of life lived side by side. |
o Afford broad standards by whuch part | cular'
actions are Judged tobe de5 | rable and nght

Y The Constitution is also a national declares that

protect or advance people dlsadvantaged underi, apartheld These two clauses form the nub of the

agreement that brought democracy and freedom in

1994. The Constitution declares that

o South Africa belongs to all who Ilve' in it and seeks to bwld a socuety where opportunity is not defined by race, gender class or rel $\mid g \mid$ on

0 Redress mclude

is essentlal Interventlons

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aff rmatlve action, black economic empowerment
j _(BEE) preferentlal procurement Iand reform and
redlstrlbutlve patterns of pu bhc spendlng
Qi Removmg the shadow of apartheld by
: developing the. capabilities of the histoficall)/. LN
dlsadvantaged' is necessary. This means that \hat{a}\geq 00\geq 31 goodh
quality education, basic services such as health
water, sanltat_ton, public transport, safety_and soc|a|
 security are all vital to address deprivation.
The values in the Constitution cannot be achieved
~ through legislation alone. Laws are unlikely to be
2 of the Constitution, . which
' a\200\234a\200\230everyone is
: equal before the law and has
the right to equ_al protectlon and
benefit from the lawâ\200\235. It also states
» that the country may pass Iaws that
) compact. The essence of this. ..
compact can be found in Chapter
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adhered to unless peopleâ\200\231s attitudes also change. It IS unsurprising, therefore, - that Iegislati'on designed to prevent discrimination and address historical inequalities is often observed either cynically or not at all. This will not be resolved by passing more laws. Families, communities and schools all have a role to play in bringing up children who respect the rule of law and understand the values in the

Constltution

A partnership between the Department of Basic Education and Lead SA has produced the Bill of

Responsibilities, vv, hich sets out responsibilities that

/A = T e TeT 31311111 4Y

My responsibllity in ensuring the right to $a\200\230$ equality -

come with the rights outlined in the Constitution.

The Bill of Responsibilities urges young people to

accept the call to responsibility that comes with the

many rights and freedoms enshrined in the Constitution of the Republic of South Africa. The Bil is designed as a tool to change behaviour. Although this bill targets' the youth, government should broaden the campalgn to all South Africans

mcludlng adults

The plan aims to inspire South Africans to be proud citizens and to live the non-racial values in the

What it means

Treat every person equally and fairly, and do $\tilde{\ }$ not discriminate unfairly.

My respon5|b|I|ty in ensuring the right to, human dignity '

Treat people $W \mid \text{th reverence respect and dignlty}$.

My responsubility $\mid n$ ensuring the right to . life ::

1 My respon5|bility in ensuring the right to family or parental care

Honour, respect and help my parents and $\ensuremath{\mathsf{my}}$

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My responsublity in ensuring the right to;
; education
- Attend school regularly, to Iearn and to work
. _{\hat{a}\200\230\text{hard}} cooperate W|th and respect teachers and
i'fellow learners. .
Myr responsibility in ensuring the right to
work
Work hard and do our best i in everything we do
Living a good and s_uccessful life mvolves hard
work, and anything worthwhile only comes with
hard work
-'My responsibility in ensuring the right toi -
: _?freedom and security of the person o
â\200\230Solving : any confllct in a peaceful manner no
- bullying :
a\200\231 My respon5 b\1\ty n ensurmg the rightto
own property
 Not to take what does not belong to me W \mid thout
i permissmn givmg generously when able to.
My responS|b|l1ty in ensuring the right to'.' -
freedom of relignon, belief and_opmlon_ '
Respect the beliefs including rellgious beliefs and :'
~ opinions of others. ';
My responsibility in ensuring the rightto
live in a safe environment
Conserve and preserve the natural envnronment
protect animal and plantâ\200\224Ilfe prevent pollutlon
and no I tter ng : :
' A My respon5 bllity in ensurmg the right to -
cmzenship ''
fObeying the laws of our country, ensuring that
\hat{a}\200\230_ ~ others do so as well, and contributing in every
o _possuble way to making South Africa a great
. };country ; ; -
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My responsibility $\mid n$ ensurms the right to freedom of expression

No spreading of lies, and to ensure others are not insulted or have their feelings hurt.

CHAPTER 15: TRANSFORMING SOCIETY AND UNITING THE COUNTRY

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constitution. We must constantly guard against narrow nationalism, dislike of $a\200\230$ others $a\200\231$ or the development of a superiority complex in relation people from other countries or contingnts. Nationalism, taken to an extreme, engender's new

forms of racism, discrimination and chauvinism.

The role of fa'mi_ly

Family can be defined as a social group related by blood, marriage, adoption or affiliation. This definition allows for all forms of families, including single-headed families, cohabitation, multigenerational families, single-sex families and

the nuclear family. The family plays a critical role in

shaping independent, productive and responsible

people. However families are subject to many

pressures and these include:

O The racially separated communities created by apaftheid mean that people live far aWay from

work. This limits the time available to perform

allthe functions of the family

o lmpoverlshed familles find it dlffcult or |mp055|ble to ensure adequate education and healthcare for children or to provide for the elderly and disabled. $a\200\231$

o The}re' is a High incidence of HIV/AIDS and an

increasing numbers of orphan-headed

hous:eholds.2 \hat{A} © South Africa has a high incidence of mterpersonal violence. A high proportion of

this is between family members. Interpersonal

violence is ranked as the second highest cause of morbidity in South Africa. $\hat{a} \geq 00 \geq 31$

racnal and non- sex:st values of the Constitution

D|scrl,m_|nat|on espeaally on the basis of gender, often takes place within family structures. Racism is imparted by parents onto

their children.

The Commission suggests further analyses of challenges facing the South African family. This NATIONAL DEVELOPMENT PLAN - 2030

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 $\hat{a}200\230\hat{a}200\230$, $\hat{a}200\230$, $\hat{a}5$

Aould provide a basis for identifying appropriate

policy interventions to make families better able to provide a loving, supportive, and safe environment; an environment in which values such as tolerance, diversity, non-racialism, non-sexism and equity are

fostered.

Fostering constitutional values using schools and the school curriculum

Schools have an impoktant role to play in building social cohesion, particularly given near-universal school enrolment. Schools can foster common values across language, culture, religion, race, class and space. Schools should help to produce inquiring

minds $\hat{a}\200\224$ people who are empowered to question

and challenge prejudice whenever and wherever

they encounter it. It is therefore important that child renare empowered to:

- O Appreciate diversity through respect and tolerance $% \left(1\right) =\left(1\right) \left(1\right)$
- O Copeinan ever-changing environment
- *O Understand that rights come with responsibility O Help transform the national character .of South

Africa â\200\224 roce ol pao Â¥ X

In a democratic South Africa, schools should

promote the values embedded in the Constitution.

The constitutional value of human dignity advancing

equality, human rights and freedoms informs the South African Schools Act (1998). The 2002 $56/700/5 \text{ Values Man/zâ} \\ 200\\ 231 \text{esto set out the values which}$

should permeate the education system. These are:

democracy, social justice and equity, equality, nonrracism and non-sexism, ubuntu, human dignity, an

open society, accountability, responsibility, the rule

of law, respect and reconciliation. The School

Values Manifesto and the Bill of Responsibilities

outline methodologies to promote values in

schools.

To foster these values effecti\'(ely, all teachers must _i'ntegrate them in their everyday practice and

Jinteractions with colleagues, learners, the school management team and parents. Pre-service ~training, continuous school-based professional

development and teacher-support programmes

must be instituted, to help teachers develop knowledge and skills to teach values in their Iearnlng' $^\prime$

areas and across the curnculum Syllabuses should mainstream democratic values $\mid n$ the curnculum as well as encourage the understanding that actions speak louder than words. Teachers and students .

: who live these values must be rewarded

A sch'ools should use the Con'stitUtion and the Bill of Responsibilities to develop and inâ\200\231lpl_ement a school value policy and broadly communicate. The process is as important as the outcome, because it will help the school and its community (education department officials, school governing bodies and parents), develop a common understanding of what values are embedded in the Cons;titu_tion and

The preamble to the Constitution embodies values '

the national curriculum.

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of the Constitution. To build a common
understanding of' wl\at South Africa stands for, all
schools should recite the Preamble to the
Constitution at assembly, in a language of their
choice. Similarly, workplaces should be encouraged
We the peop/e of 50uzâ\200\230h Afnca
Recogn/se the /n/usza^200^230/ces of Ac our pasza^200^230
o Honour those who sui^2202\hat{a}200231ered for usz\hat{a}200230/ce and o
freedom n our /avnd
s Respeczâ\200\230 those Wno nave Worked to bU//d _~ _: ;
and deve/op our counzâ\200\230/;/ and
EBe//eve zâ\200\230nazâ\200\230 50uzâ\200\230/7 Afr/ca be/ongs zâ\200\2300 a// Who _ ]
: ,//ve /n,/zâ\200\230, un/ted /n our oâ\200\231/,versrt)g_ S
L ; V1/\tilde{A}@' fherefb) \hat{a}200\230e; thkough- ou/\hat{a}200\230"'i¬\201fee/)/ e/eded o
:'_ represenzâ\200\230azâ\200\230/ves, adopzâ\200\230 tnls Conszâ\200\230/zâ\200\230ut/on a
b z\hat{a}\200\230ne supreme law of z\hat{a}\200\230he Repub//c 50 as z\hat{a}\200\230o i __: ]
= Hea/ the d/v15/ons of the past \hat{A}¢ and esz\hat{a}\200\230ab//sh a
soaezy based on democrazâ\200\230/c va/ues s;c/a/
/ust/ce and fundamenta/ human nghzâ\200\230s
La, v t/ve foundat/ons for a demoCrazâ\200\230/c and
S ¥ open soaezy /n Wn/cn govemment s based L
: on z\hat{a}\200\230he W/// of thqpeog/e and eveg _c; ;eaJs .
: : equa//)/ prozâ\200\230ecâ\200\230ted by /aW e
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et
oot
''/mprove the quality of //fe of all C/t/zens and . ,\hat{A}» i
free the poza^200^230enza^200^230/a/ of each person and
"_: A BU//d a un/ted and democrat/c 50uzâ\200\230/7 Aï¬\201"/ca _
; ab;/e to take /ts vrgnz\ddot{} \202,_//. place as a.s_oyeregn- L
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to display the Preamble on their walls. »

The role of the medla

Access to mformatlon via prlnt broadcastmg and

- : the mternet are v1ta | for bulldlng an informed
- c:tlzenry It also contnbutes to education and

economic development

- The media has an a^200^231 impact on the Val_u'es that pe'ople'
- ${\bf v}$ _hold and the Ilves they aspire to Radioi television,

film, and the other products of the culture-

md_ustrles provude the models of what it means to

be male or female, successful or a failure, powerful peih e s e e ian Bt

PSS

or powerless Media culture also prowdes the

maten_als out of WhIth many people construct their sense of class, of ethnicity and race, of nationality, of seXuality, of 'usa\200\231 and a\200\230thema\200\231.a\200\235 an organisations are not value-neutral. They carry the

CHAPTER 15: TRANSFORMING SOCIETY AND UNITING THE COUNTRY

strengthened.

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; informed, education and opinionated society and in
values and. ethos of their oWners, the staff and
readers. i | i
In South Africa, the Constitution and society give
the media _extenswe freedoms. In turn, media
organisations have a responsibility to use these
freedoms sensibly and in accordariCe with the
Constitution. The media have a responsibility to
give adequate space to the voiceless and the
marginahsed without which an informed public
 discourse in not pOSSlbie The media plays a critical
ro e in nation bunlding and bunlding non raCIalism ]
and non- seX|sm They also p|ay a roIe in bu1|d|ng an
_h_oiding go'vernmentâ\200\230 to account; _Th'ese: are critical
for democracy to function. The \hat{\Delta}00\231 m\hat{\Delta}0dia should play
aII these roles while at the same time, breaking
down raoal and gender stereotypes The media
) must promote the Constitution and also promote
the non- racnal non seX st and democratic ethos of
the Constitution One way the media could do this
is by |nstitut|ng a Constitutional Friday on the i¬\202rst:
Friday of every month
Le_gislation does support the electronic media in
promoting progressive values.
NATIONAL DEVELOPMENT PLAN - 2030
However the_ i
legislative and policy regime has become outdated
and narrow, given changes in technology and media
platforms. The current broadcasting policy review
process must ensure that the mandate to build the
nation and promote constitutional values is
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. The mdependence and autonomy of media |nst| \hat{a} 200 224

tutions and regulatory bodies |nclud|ng the South African Broadca_sting Corporation, the Independent

Communications Authority of South Africa, the

Press Coundil of South Africa and the Advertising'

Standards Authority should be protect'ed.;

AND REDRESS

Equal opportunity is about reducing the | mpact of

facto,rs:such as gender,iethniclty, pI_ace_of b_irth and parental income and Weaith and f'amâ\200\231ily background

on peopies Ilfe chances Success in life should their orcumstances- atbirth.

Apartheid s-ysit'ematically andâ\200\234purposefully restricted the opportunities avaiiable to'th_e:majority of South Africans. Apartheid also restricted'the majority from meaningful participation in the economy. Assets of millions of peopie were direct|y and |ndirectly

destroyed and access to skills and to self-

empioyment \hat{a} 200\230was raaally restricted The i

accumulation process under apartheid confi nedthe creation of wealth to a racnal _minorrty and |mposed underdeyelopment on black $\hat{a}\200\230$ communities. The result is an economic strUCtu_r.e that today, in essence, still excludes the vast majority of South

Africans, In addition, networks play a major role in

finding work. Evidence suggests that about one third

of p'e_opie get jobs through a _family_ or a friend. In lâ\200\230 $_{\sharp}$

communities with very highâ\200\231 unemployment rates, many unemployed people know very few employed $_$ people. In contrast,

communities more people are themselves

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. depend on peopleâ\200\231s ch01ces effort and talents, not â\200\231i,éâ\200\230y f

employers or know someone who has an opening.

The economy has neither grown rapidly enough nor transformed to ensure that all of society can progress. Low growth combined with poor quality education and low labour absorption has resulted in fallure to create an environment in which an adequate share of benefits accrue to the poor or historically disadvantaged. Sectors that employ lowskilled people, such as agriculture, mining and construction, have either shed jobs or, at best, provided temporary employment in line with the cyclicality of thes \tilde{A} sectors. Sectors such as retail and security have drawn in more labour, but not enough to offset the fall in low-skill employment. Sectors such as financial services, Information Technology and business services have grown employment, but preddminantly for skilled people. Added to the mix is a critical shortage of skilled labour, which pushes up the salaries of skilled people. These trends have

e s

contributed to rising wage inequality and inequality

in society. Meanwhile, persistent inequalities in themselves gener $\tilde{\mathbb{A}}$ etc conflict over social and economic policies, so that people with capital do not feel comfortable taking long-term investment decisions.

Qâ\200\234D â\200\230

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How can South Africa enter a more virtuous cycle

of improving education, rising confidence, greater investment, increasing employment and incomes and ultimately leading to falling levels of inequality? Government he \tilde{A} Ods to provide the catalyst for this virtuous cycle. It needs to remove the obstacles to faster economic growth, increase \hat{a} 00\230i.hfrastructure inve_stm \hat{a} 200\231en \hat{a} 200\230t,': an_d improve service delivery (especially quality education). This would help to build confidence and encourage business to invest with a view to the long-term. Building trust and

confidence takes time and effort.

O Young people, women, people with disabilities and people living in rural areas face the highestlevels of unemployment and exclusion. The plan attempts

to reduce hindrances to inclusion. Inclusion related proposals presented in detail in other chapters of the Plan include:

O Reversing apartheid geography by establishing

new spatial norms and standards â\200\224 densifying cities, improving transport, locating jobs where people live, upgrading informal settlements and fixing housing market gaps (see chapter 8).

O Strengthening the social wage and social security such that no South African lives below

aminimum standard of living (see chapter | I).

 \hat{A} © Growing the economy and employment so that |1 million jobs are created by 2030; providing a tax incentive to employers to reduce the initial cost of hiring young people as well as a subsidy to the placement sector to identify, prep \hat{A} © and place matric graduates into er \hat{a} 200\230np \hat{a} 200\231loy'ment opportunities. Business should devise its own plan to increase access for young job seekers (see chapter 3).

O Implementing a rural development strategy that ensures that*jobs are created in the agricultural sector through effective land reform, extending irrigation, improving basic services in rural areas to enable people to develop— their capabilities, developing industries such as agro-processing, tourism,

fisheries and small enterprises (see chapter 6).

Only by reducing poverty and inequality through

broadening opportunity for all can the country achieve transfb'rmation. This transformational vision, which calls upon the use of resources, skills, falents and assets of all South Africans, isâ\200\230abouâ\200\230vc adequately advancing social justice and addressing

historical disparities. It is also about facilitating the

emergence of a national consciousness that

supports a single national political entity, and helps to re \tilde{A} \otimes lise that goal. \hat{a} \times 200 \times 231 This vision flows from the Constitution and its Preamble.

Economic transformation is defined by the Broad-

Based Black Economic Empowerment Act (2003)

CHAPTER 15: TRANSFORMING SOCIETY AND UNITING THE COUNTRY

(BBBEE Act) as the empowerment of African, Indian

and Coloured people, as well as women, workers,

the youth, people with disabilities and people living inruralareas, through:

- O Increasing the number of black people that manage, own and control enterpr_i \tilde{A} @es and prod uctive assets. .
- O Facilitating ownership and management of enterprises and productive assets by communities, workers, cooperati\ke}sv and other collective enterprises.
- d Human-resource and skills development,
- O Achieving equitable representation in all occupation $\tilde{\mathbb{A}}$ 0l catevgovries and levels in the workforce.
- O Preferential procurement.
- d Investment in enterprises that are owned or
- \hat{a} \200\230managed by black people.

Equalising opportunity and building 'Capdbilities o ;

The task of creating equal opportunities and

_:building capabilities should begin with ensuring that

everyone has ac_:te'ss to quality basic services (see chapter 4), QUaIity hÃ@alth_ care (see c'hapt:er I O) and quality education and impro_/ed access (see chapter 9). Equal opportunity retjuires Ã@quâ\200\231itabl_Ã@-Ã@_ccÃ@ss to

social infrastructure and basic services.

Quality education and skills training play a major role in tackling poverty. The government must urgently deal with infrastructure backlogs. A minimum infrastructure standards framework alr \tilde{A} @ady exists and the government should develop a plan towards

achieving universal infrastructure equity in the basic

education secton Ensuring that all schools have the

minimum infrastructure standards will require financial, logistical or planning capacity. Delivery must be accelerated so that all children I'i, ving in South Africa feel they truly belong and matter. The private sector could be encouraged that through

their corporate social investment to adopt a school

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especially those in formerly disadvantaged areas.

The government should develop clear proposals to improve school performance in poor schools, focusing on teacher development, school accountability and parental involvement (see chapter 9). The state must continue to skew education funding to schools in poor communities

and to students from poor families.

The state must guarantee all poor stu_de'nfs who get a university entrance pass, and who qualify fbr the National Student Financial Aid Scheme, i¬\201nÃ@ncial assistan \tilde{A} @e in the form of loans for entry to higher education. Learners from no-fee schools who geta university _ehtrance pass should also automatically qualify for $\[\] \sim 201 \] \tilde{A} \[\] on cial assistance. This should include$ full funding assistance ccjv_'ering tuition, books, accommodation and living allowance (in the form of loans and bursaries) to all students. The National Student Financial Aid Scheme already defines the grounds on which a student may qualify for financial sassvistan_cé. Students whé do not qualify should have access to bank loans, backed by state $S_uf\tilde{A}@i^201es$ and recovered through arrangements with $a \sim 200\231$ the bSout $a \sim 100\$ African Revenue Ser\:/i'ce.' The only condition for keeping the scholarship should be successfully completing each year.

Financial as \tilde{A} \odot istance must also be available for students entering further education and training

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,instit_utions}_Thvis is l;n lin_e_withâ\200\230the drive f_orï¬\201va_rt,isanal e
skils.
nghtmg the wrongs of the past
In recognitron of the |nJust|ces of the past the
Constitutron and its Preamble specrf cally calls for_
j redress The democratrc government then came
up wrth polrcres such as the Employment Equlty Act: u
of 1998 Skllls Development Act of I998 Broad
_Based Economrc Empowerment Act of 2003 and_
b the Land Reform Pohcres ' : L
7 Employment equrty and workplace opportunrty
A Employment equrty | s | a | equent | s | a | equent | s | a | equent | 
country S plans to broaden opportunrtles for the:'
' hrstoncally drsadvantaged Slnce 1994 it has also-'
Vfbeen oone of the more successfuf programmes o
il a\200\231contrlbutlng toa rlsmg black mlddle class Premrsedv
on the fundamental acceptance that opportunity; â\200\231 -
was distorted by apartheld the pohcy has a i^2 \
i moral and constltutlonal basrs
The Employment Equity Act (1998) states that f
two candidates have the same qualifications, similar
competencies and experience, then the b'lac'k" \hat{a}\200\230
person or the woman s'hOUId' bÃ@'seleded ¢ It doe's
not encourage the appointment of people WIthout'
the requisite qualrfcatlons competence â\200\230or
potentral The Act would en}oy broader support
and appeal among crtrzens if these provrsnons were
; rmplemented more consrstently and falrIy
The rntent of the Act i rs for f rms to develop their
own human potential, spending time and resources
CHAPTER 15: TRANSFORMING SOCIETY AND UNITING THE COUNTRY
v'me'ntoring and developingl _t:he'ir staff Staff training",.; "
'c'areerâ\200\224pathing"anid-'mobility in the workpla'ce wlll 0
grow both the' perSon and thef irm. South African \hat{a}200\230
) E,:employers spend too Irttle on training therr staff and .
: rnvestlng in their long\hat{200}224term potential The Skills\hat{200}230,
'iAccord facrIrtated by the Economrc Development' ';::
v 'Department and srgned in 20 | I | sastep in the right i
  _d|rect|on If more f rms trarn staff the economy !
 _'vdoes better-and themcentrveto Jobâ\200\224hop is reduced' &
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 $fShorta^200^224term$ solutions such as overpaying for scarce i Skills are counterproductive to the Iongera $^200^24term$.

1 Zdevelopment of both the mdlvrdual and the f rm

For at leastth_ejnjeXt decade, _race _s'hould continue_toâ\200\230 be given the greatest weight in defining historical disadvantage. Individual business should develop plans to at least double the size of their business, â\200\234and set employment targets that mclude

 $a\200\231$ $a\200\231$ employment equrty targets

| The government may need to revrew the present' vlncentlve structure embodred rn â\200\230the Skills 'Development Act (I998) to ensure hlgher

i .spendlng on staff development

Career:mobility' and rising incomes are more likely in an economy that is growing rapidly. Selecting *suitable black and ferale candidates will be easier if , the educat on system produces ever greater \hat{a} \200\230

 \hat{a} 200\230. numbers of skrlled black and female work entrants

Transforming ownership of the economy BEE largely focuses on broadening ownership and control of production assets. It aims to deracialise the top echelons of the business community. A thriving economy creates more opportunities for entrepreneurs and for the growth of small businesses. The details of the ptan forâ\200\230t] "\201e economy are laid outin chapter 3. Preferential procurement, as well as BEE charters, the codes and the BEE scorecard drive the empowerment of the hnstoncally disadvantaged LegIslat on requires that major companies meet targets on the seven elements â\200\230of BBBEE: ownershlp,v management control,_ vemploym_en.t equity, skills development, preferential _procurement, enterprise development and socioeconomic development. Companies with turnovers of betwee_nâ\200\230RS million and R35 million, called qualifying small enterprises- must comply wnth four of the seven elements Those W th turnovers of less than R5 m | II | on are exempt The present model of BEE has not succeeded to the degree that was intended in broadening the scope of ownership and conâ\200\231trol of large firms. Impediments include: o_ Lack of capital to acquire ownersh | p or control of major parts of the economy. This has encou raged - debt-driven deals that are only likely to work when _thâ\200\230e economy is growing rapidly. Manâ\200\230y,'debtâ\200\224.drit/en dealé provide a veneer of empowerme_nt. Even in cases where black people are preferred in the \hat{A} » \hat{a} \200\230avs)arding of licences to extract rents, such as in the mining or telecommu nications sectors, fronting and lack of capital lead to poor participation and raise the cost of capital for other participants, or lead to an

excesswe rehance on debt, thereby undermmmg. il

Investment in capadty and production.

O An emphasis on narrow BEE in old procurement models at the expense of local NATIONAL DEVELOPMENT PLAN - 2030

procurement. The effect is that a few people make money by importing cheaper products. New - approaches to promote local procurement in both 'tnea\200\231public and private sectors aim to broaden the e'co_nomic benefits that _accrue from economic growth. At the same time, sensible pâ\200\231rocurem'ent: pohdes can enable black entrepreneurs to grow more quickly and more visibly.

O Misaligned targets and definitions between the BBBEE Actand the codes and the charters that flow from that BBBEE Act and other redress legislation,

suchasthe Employmevnt Equity Act 1998.

Propo \tilde{A} @als for transforming the ownership of the economy contained in Chapter 3 include: o Creating an enabling environment for small,

medium and micro enterprises and entrepreneurs

to thrive. This includes inculcating the spirit of entrepreneurship in schools, lowering the cost of doing business in the economy, and reducing

barriers to entry in various value chains.

O Ensuring that there is alignment amongst all BBBEE legislation and the codes and charters that flow from the BBBEE Act. This process has begun and should continue to ensure that the state procurement lever is used more effectively to advance socioeconomic targets in specific areas and

industries.

O Mandatory targets for socioeconomic development and job creation as well as local procurement should be introduced for all tenders

above R10 million.

O A recommended statutory body to regulate BEE verification should be established and the Department of Trade and Industry be empowered to revoke the accreditation status of verification agencies that deviate from of Table 201 cieilly de Table 201 ned

processes of accreditation.

O The National Empowerment Fund should have sufficient resources to execute its mandate. It must strengthen its support for black owned small and medium-sized enterprises as well expand the provision of finance and other support for new and emerging sectors, black industrialists and entrepreneurs. This should include facilitating market access, and the removal of administrative

and regulatory burdens on small businesses. \hat{a} 200\231

O The state must craft a model enabling South Africa to optimise returns from its natural resources. Te optimised returns from mining companies should be used to drive an accelerated development agenda that has skills development

and sustainable job creation at its core.

The Constitution protects property rights and prevents confiscation of property without due compensation, but it also provides a legal, political and moral basis for redress measures such as land reform. The White Paper on South African Land Policy (1997) allows for land redistribution, land restitution and tenure reform. The principles underpinning land reform are threefold:

O Deracialising the rural economy

O A sustained production diï¬\201cijplin_e for food security.

Overall progress has been slow. In 1994, the target for redistribution based on all three pillars was for 30 percent of land to be redistributed within five years. By 201 |, only 4.1 percent of land had been redistributed, most of which was state land. The redistribution of pfoductive land has been even slower: only 3.7 percent of agriã@ultural land since 1594,

Chapter 6, dealing with an integrated and inclusive rural economy, provides specific proposals to raise agricultural production and accelerate land reform in a way that focuses on the capabilities of farmers and communities to earn an income. The chapter also makes specific recommendations on land tenure in communal areas. These balance traditional authority with greater certainty for

female-headed households to invest in farming.

Living free from discrimination

The Constitution stipulates that neither the state nor any person may discriminate against anyone on the basis of race, gender, sex, pregnancy, marital status, ethnic or social ori'gin,b colour, sexual orientation, age, disability, religion, conscience, belief, culture, language or birth. However, the

historical legacy of discriminatory legislation means

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that there is still much work to be done to turn these constitutional principles into reality. Relatively comprehensive legislation exists; the problem is

ineffective implementation and enforcement.

Non-sexism

Gender discrimination remains a major problem in several social and economic settings, including the workplace, the family and educational institutions. This is despite a number of vibrant gender activists organisations and a number of state institutions whose purpose is to promote gender equity $a\200\224$ including a dedicated ministry and legislation

devoted to ensuring women's equality.

The institutions dedicated to promoting gender equity have not been functioning optimally. The mandate of the Commission of Gender Equality overlaps with that of the Ministry of Women, People with Disabilities and Children. For example, the monitoring and evaluation function is both the mandate of the ministry and the statutory mandate of the Commission oh Gender Equality. This results in role confusion and political conflicts over authority. The National Gender Policy does not set clear priorities and targets from which a programme of action could be developed. The gender mainstreaming approach is proving too difficult to put into operation, because it demands a high level of gender expertise and high-level political

commitment.

The National Planning Commission calls for clarity on the roles and responsibilities of the different components of national gender institutions:

O The country needs sustained campaigns that focus on changing attitudes and behaviour in relation to racist, homophobic and xenophobic tendencies. It needs to strengthen existing campaigns for non-racialism and gender equity, and

against gender violence.

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O The Commission of Gender Equality and the ministry should develop joint targets, indicators and timelines for monitoring and evaluating progress towards gender equality. These must be realistic, and should be accomplished through proper gender mainstreaming in departments. The government must address gaps and weaknesses in legislation. For example, the Traditional Leadership and Governance Framework Act (2003) entrenches patriarchal values and limits women's participation in traditional governance. Rather than a separate Gender Equality Bill, the Electoral Act (1998) could be amended to require politicél

parties to ensure gender parity in electoral lists.

O Local government should include more women at representative level, as well as in shaping budgetary priorities. Women are frequently marginalised in local politics and excluded from decision-making processes. Women's participation in integrated development planning is uneven.

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© Al vulnerable groups including women, children, rural communities, gay and lesbian people and African immigrants should enjoy equal protection and their vulnerability to be addressed through effective and coordinated responses by the police, business, community and civil society (see

chapter 2 for details).

O The fostering of Constitutional values though schools and the media should help create a tolerant and gender-sensitive South Africa. These institutions should empower people to challenge

prejudice and discriminatory practices.

- O Public employment should have a specific focus
- ~ onwomen.
- O Social, cultural, religious and educational barriers for women to enter the job market should

be addressed. Concrete measures should be put in

_plaâ\200\230ce_to address these barriers and the resultsv' should be evaluated over time. Improved: access to safe drlnktng water electricity and quallty early chlldhood education could reduce the burden of domestlc work and so make lt eas er for women to seek job opportunitles. This is particularly so for ru ral women. o Secunty of tenure should be created for "\201 communalfarmers espeoallywomen me gaczalssrn il An lmportant p| IIar of nation building is that Southv Afn_ca con_fronts the. _sy.stematlc raCIsm- w.lt.hn_n.l soclety. . Sustained c:a'mpaignsâ\200\231b should foc_u.'s: : on changing attitudes and behawour in relation to raostf . and xenophoblc (afrophoblc) tendenoes Thlsb.b: .could | nclude holding dialogues at community: j â\200\230(ward) level where communities dISCUSS their.' expenences of raC sm and how lt could be 'addressed The Department of Arts and Culture could run such an initiative in partnersh | p W | th civil society bod_les and non-go_vernmental organisations' ' operating in this area. Many antiéxenophobia initiatives already exist. For example, opposition to xenophobia at the ward level has also become an : integral part of the C.ommUnity WorkProgramme. In South Afnca Ianguage and race Iargely go :' together. The COï¬\202StItuthï¬\202 recognises | official languages, and promises them eqwtable status and use. Given the ineluctably growing importance of " CHAPTER 15: TRANSFORMING SOCIETY AND UNITING THE COUNTRY

English, lines of inclusion and exclusion will be s-haped by the degree of competence that individual 'South Africans possess in this world- domlnant Ianguage By 2030 every South African should be functionally literate in Enghsh However South Africans must continue to make dally use of

languages other than English. It is ${\it '}$ vltal that these

languages, which are used in family and social

il, :networks grow and flourish. This will only happen if

ther Ianguages are chenshed by their Ianguage

communitles and continue to be V ta | in both the

:spoken and written word If stones are still told poems written, song_s sung, then the Iang.uage wlll

live, and its speakers will become muttiingual

<code>inloade inloade in the inloade in </code>

i :Afrlcans knowledge of one another s cultures

Since a few non-African 'South Alricans spe'ak any "jAfncan language a second challenge is to â\200\230; encourage those for whom an Africanâ\200\231 Ianguage 5 â\200\230not a mother tongue to develop at least a â\200\230.conversational competency |n one of these: ;.Ianguages This wil enrich the expenence of the .â\200\2303 language learners. Both government and society

'shou_ld. $\hat{a}\200\230\V$ promote. : and 'vcelebrate this form of

multilingualism. Knowing each 'others' languages can play a profound role in promoting

under_standing and developing social cohesion.

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The Comâ\200\230m_ission therefore proposes that every
\tilde{\ } South Africanâ\200\231 should study at least one of the nine
offi cial African languages at school To achieve this
aim will requre as a first step, there should be i
urgent development of effective and appropriate
.second.-language curricula, materials and educators
in'the'AtrlCan languages Adults who donot speakan
' Afncan Ianguage should also be encouraged to learn
~one. Busmess should reward employees who_
develop a level of conversational competence inan
Afrlcan languageT
â\200\230E'i¬\201uality_befoe*e:tla'e Ea_w. 1A
The Bill of Rightsâ\200\230 states that all South Africans are
_equal before the Iaw Yet un practice people_
e expenence the law drfferently Upper mlddle class_ h
o households are often better served by mumcnpal
o _workmgâ\200\224class counterparts. Schools prowde Al
: better education to middle class learners streets, 4
band parks in mlddle class areas are. better A
i malntalned and refuse collection and other:
1 jmumapal serwces are of better qualrty Access to: A
' wealth enables people to expenence better"
treatment before the law because they can afford i
better lawyers Chapter 14 prowdes practical
E i proposals that WIll help poor people access Justice' i
{ _"The suggestlons include:
iQ:-Extending community service to _law
graduates Thls will mcrease access to legal!
) representat on espeaally for the poor andv :
speed up the admlnistration of Justice in the :
lower courts
O 'Developing an accountability framework that
it dlrectly links |nd|V|dual public servants to their_
: roles and respon5|b|I|t|es |n proporâ\200\230tlon to thelr;':
functions and seniority.
PROMOTING SOCIAL COHESION
ACROSS SOCIETY
The key to the country s unlty is embracmg the
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reality that all South Africans have many identities, ' NATIONAL DEVELOPMENT PLAN - 2030 andyetare South African. The Constitution, and the values it sets out, is based on South Africaâ\200\231s diversity. vS'imilarIy, all the imagery used i'n' the South Africaâ $\200\231s$ coat of arms is distinctly South African, and the motto, in a distinct $_$ break with .the $_$ Latin that is 50 frequently Eusec'l, :i_s: from one of the.e>_<ti_nc.t San languages It says â\200\234IKe e: /Karra //Ke", meaning unlted in our diversity". Belng South African has ~ never been premlsed on the notron of a meltlngfpot. South Africans need to work continually o burldvunlty.lndlvergty i) provmoal and national government than theirvv_i . The totallty of this Plan, particularly the issues_: il ! summarlsed in thls Chapter aim at bulldlng a new nation .and promotlng soaal- cohesion. e Nat onal Planning Comm155 on agrees with the declaration of the July 2012 Sooal CoheSIOn $S_{ummlt} v that \hat{A}$.dealing with th_e challenges of . unemployment, poverty and inequality:is critlcal.t_o i building social cohesion. Yet we also need society to Unite around Al $V \mid 5 \mid$ on of a better South Africa the attainment of Wthh would not be p055 ble | f we do

ASIWe, covntinUe our task of nation-building, we also

not work together

need to understand the context of globalization and transnational movement of people. As chapter 2 explains, South Africa has a significant minority of individuals with transnational identities that span the borders of any one country. Their skills together with the cross-border networks to which they belong can provide both economic and cultural

opportunities for South Africaâ\200\231s development.

Daily interactions on an equal basis build social cohesion and common understanding. These interactions will be promoted effectively when South Africans share more public spaces, as was the case briefly during the 2010 soccer world cup. At the moment, the country is divided by the services people use, with economic wealth gradually replacing race as the key driver of differentiation.

Improved public services, including better public

transport, and more integrated housing, will make it

easier for South Africans to break out of their immediate communities and share common

experiences.

Sport teaches discipline, is an integral component of a healthy lifestyle and enables South Africans to share common space. Unfortunately, instead of sharing common spaces, and developing common loyalties and values through sport, South Africans and South African sport were systematically

segregated and underdeveloped under apartheid.

The tkansformation vision for sports in 2030 isthat;

- o) Participation_. in each sporting code begins to approximates the demographics of the country.
- O South Africaâ\200\231s sporting results are as expected of a middle; income country with a population of about 50 million and with historical

excellence inanumber of sporting codes.

For the vision to be realised, school sports must be adequately resourced. The government must

ensure, that there are adequate facilities for the

majority of the population to play sport and that these are adequately maintained. This does not need expensive buildings, but recreational environments with basic facilities that can function as community hubs. Communities should organise sporting events, leagues, championships and generally look after the sports facilities once they are installed or developed. Corporate investments in

grassroots sport should also be encouraged.

Cultural activities and art can also play a major role in facilitating the sharing of common spaces. In addition art can foster values and facilitate dialogue

and healing, thus restoring pride among African, Indian and Coloured South Africans. This can only happen if the country supports and encourages the production of stories that facilitate healing, nation building and dialogue, as well as tell the histories and stories of South Africans. Artistic works can portray progress in building a united nation, but also by presenting the countryâ\200\231s blemishes they can challenge South Africané to aim higher as individuals

and as a nation.

The creative arts sector should be supported by government and by the private sector as a sector that has a great potential for growth and job creation over and above its role of facilitating dialogue for nation building. The broadcast media, in particular the national broadcaster, should air programmes that popularise narratives and visions of a non sexist, non racial equal and democratic South Africa. In addition, commercial distribution networks could be incentivised to distribute and/or host art that contributes to nation building and dialogue, as well

ashealing.

Cultural workers usually face insecure employment and incomes and often exploitative working conditions. Chapter | | identifies the lack of social protection for those working in the informal sector.

Beyond public employment schemes, the

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government should support compulsory contributions to smooth income for cultural workers. It should also develop a sectoral determination legislation framework to protect the more vulnerable employees in the arts sector, in addition to the protection already accorded child

actors.

ACTIVE C1T1ZEN RY AND LEADERSHIP For these and other proposals in the plan to

become reality, all South Africans must contribute

â\200\234and work towards realising the vision of a cohesive

society. The government needs citizens to speak out when things are going wrong. Several objective conditions can contribute to citizen ac_tivi'sm and

solidarity.

To start with, the government needs citizens to speak out when things are going wrong. This accountability mechanism is most effective where everyone depends on the same public services. Where the middle class opts out of public services, it no longer takes an interest in improving their quality. Investing in peopleâ\200\231s capabilities makes them more empowered. As peopleâ\200\231s skills and ,opport_unities develop, they are better able to strengthen the work of the state by speaking out against

malpractice or poor performance.

Participatory governance is a central tenet of post-apartheid legislation on local governance. The White Paper on local government (1998) encourages municipalities to find ways of structuring participation to enhance, rather than impede the delivery process. While formal, generalised structures of participation were established through legislation, municipalities were also encouraged to dÃ@velop their own mechanisms to enable the mayoral executive, municipal management, the local council, ward committees and communities to parficipate together in decision-making. Many

municipalities still need to make it happen and are

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encouraged to do so. Chapter |3 goes further and suggests that the state should focus on engaging with people in their own forums rather than expecting citizens to engage with forums created by the state. National, provincial and local spheres of government can enhance citizensâ\200\231 participation through a variety of two-way information gathering and sharing forums and platforms between citizens and government. While these platforms can enable government to inform, they also enable citizens to give feedback to government and to monitor

performance. In addition, these channels will allow all development actors (the individual, communities, NGOs, government and even the private sector) to use this information flow to develop strategies together that enable citizens to best claim their rights and exercise their responsibilities as envisaged by the Constitution. For this to happen there should be some level of trust among all the development actors involved

and the information gathered should be salient,

scredible and be seen as Iegitirhate by all.

Citizen participation has an important role to play in bringing about transformation. South Afric \tilde{A} ©ns need to use the avenues provided for in the legislation and others to help shape the development process and hold the government to account for the quality

of services it delivers.

Active citizenship requires inspirational Ieadershipâ\200\230at all levels of society. Leadership does not refer to one person, or even 'aâ\200\230tight colledive of people. It applies in every aspect of life. In particular, community leaders and public figures should d'emonstraté leadership qualities that include:

O The ability to lead by example and to follow rules that apply to everyone.

O Honesty, integrity and trustworthiness. Leaders are able to combine the ability to hold fast to a core set of values as enshrined in the

Constitution with embracing change and

O agitating for transformation

O The capacity to innovate, manage change, build enough support to drive an $a\200\234$ essential $a\200\235$ and not necessarily popular agenda, communicating with people, keeping them interested and informed.

Qi e ablllty to listen, especially to those with a $dn\hat{a}\200\230$ ferent opinion, perspective and or pnontles Leaders should be able to create conditions that allow everyone to communicate in open

~ dialogue. This requires tolerance, patience,

 $a\200\234$ openness to giving and receiving criticism, a

Wi_lli_ngness to admit

econ-mc row Mflb M

mistakes, and an ability to re-examine one's

own presuppOsitionsc. \hat{a} 200\230 .Ij_eaders must make the constitutional _mandate_ of public 'participatiOn

much more real, creating shared

understanding by b_u.llding processes that allow

stakeholders to participate in decisions. O Ability to promote meaningful inclusion,

: helping to overcome barriers associated with

class, ethnlaty gender dlsablllty and other _

factors of exclu5 on Leaders must seek to empower the otherwise powerless bwldlng bridges to other sectors of society, |nclud|ng

businessb,_-civ_il society, and faith-based

: lnvestme_nt and savings.

O communities, as well as to all levels of government. \mid

O This is all-encompassing leadership that empowers people and places them at the centre of development. It is the visionary leadership required to take the country to its

goals for 2030. It can act as a catalyst for change.

In the interests of shared responsibility for

development, South Africa must pay attention to the way that disputes are settled. It s vital to promotev'valuje's of responsible citizenship and solidarity Nation building will come from diverse people working together managing; ten5 ons creatively

FOSTERING A SOCIAL COMPACT
There are various .unders'tandings of the concept of a social contract. However, at the settlement that was produced' th'r'ough the negotiations in the 1990s and the Constitution which mcludes political and socoeconomic issues,

were effectnvely national compacts

There is now an drgent need to craft a social 'contract that Wl|| enable South Africa to achieve higher growth and employment increaseâ\200\231 .

The idea of a socia_l

compact is a relatively simple one: all 'stakeholders' _buy |nto a clearly artlculated v15|on have a shared analysis of constraints and are committed to finding

solutions; and parties understand the objective of the com_paCt. The compact should offer attractive» (indeed compelling) benefits to each party andâ\200\231 all partles should believe that the necessary sacrli¬\201ces are relatively equitabl>l shared amongst all

participants.

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coreis an.agree'ment among indivldual' peopleina $_$ society or -beWVeen the people and their \mid government that outlines the al200\230r_ig'hts- and duties of \mid

each party while building national solidarity. The -

There is a fairly standard approach to social ' â\200\230contracts internationally. In its simplest form, workers agree to accept lower wage increases than their productivity gains would dictate. In South Africa, there would. have to be scope to address very low pay in some industries and occupations in this context. In return, business agrees that the resulting increase in profits would not be taken out of the country or consumed in the form of hlgherv v executive remuneration or luxuries, but rather relnvested in ways that generate employment as well as growth.. Government plays a key role in onvering the cost of living for workers (mainly as measured by the average inflation rate), implementing a social wage - and reducing the cost of business to further raise proftability It mUst also find ways to m-onitor o e complnance and discipline partles if they fail to keep _:A /up their part of the bargain. - The complexities that make the crafting $\hat{a}\200\234$ and vim_ple'mentation,ofifa_\(\hat{a}\)200\230social contract _dif'\(\bar{u}\)\\7\201_cu'ltin South o Africa include: Insufficient trust between the partles to ensure that the compact holds: © Workers do not trust that business Ieaders i

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wi!luse higher profits for investment

® purposes ratherthan taking the money out of the country or mcreasing executive remuneration. They have good reason to be - suspicious. Several studies, most notably:

Aghion and Fedderke, argued that profit margins are already very high in South Africa, even in the manufacturing sector. They high profits have not generated higher investment

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levels because -many' of these markets are
highly concentrated wrth low Ievels of :
competition. In otherwords low profts may
not actually be the reason for low levels of
investment. There may be a series of other
economic and political reasons. Some of
these need to be tackled by government,
\tilde{\ } sometimes to the chagrin of existing players
- (business and labour). This may mean the
social contract may not be _ba\200\230ased on
increasing pro'i¬\201t_margins.
> Given deep inequalities, workers'do notsee
\hat{a}200\231 why they should accept wage restraint This!
concern can only be overcome if there is a
; _cl_ear_ return interms of_ employment creation
and'grOWing equality acrossthe eConomy:' [
Busmess does not trust Iabour to keep toits | -
word of Iow income increases for L
 suff C ently long period to ensure sustained '
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higher profrts Moreover busmess may be

© less concerned about pay than about excessive legalism in labour relations, especially around disciplinary and productivity issues, and about shopfloor disruptions linked to hostile labour relations.

 $\tilde{}$ The $\hat{}200\234$ hassle factor $\hat{}200\235$ is often much more of a problem for employers than wage increases.

® Business does not trust government to be an

independent arbiter given the relationship

between the ruling party and the unions.

® Government too is suspicious of businessâ\200\231 ability or willingness to keep profits in the economy and to reinvest in the productive parts of the economy. Indeed in the era of globalisation, is it possible for any government to be able to discipline capital? Capital is mobile and is more easily able to avoid reinvesting locally than labour is able to move. This gives it more power in the political economy realm and distorts any attempt to enforce a social compact. â\200\230

 $\hat{A}\otimes\hat{A}\otimes$ The state may not be able to lower costs for workers and i^2 01rhs. On the one Hand, strengthening the social wage could require raising taxes, which then reduces profitability. On the other, the state has been unable to discipline the various spheres and even national departments to redu'c_e unnecessary

costs to the economy.

O The state may not be capable of acting as an independent arbiter wil'ling and able to 'punâ\200\230ish parties who break either the letter or spirit of a compact. State capability issues bedevil the chances

of success.

O Representation may not be credible, institutions established for such engagements may no longer be useful and alternative institutions and

methodologies may need to be crafted.

O Theleadership ofall parties may be unwilling to

O takerisks and this is largely linked to lack of trust.

Nonetheless, a social contract would contribute substantially to providing the political, economic and social conditions for long-run development. The resultant accord must enjoy wide public support. It is also important to build confidence in the process of social compacts by making initial gains to balance sacrifices required and to audit and report on progress and shortcomings. For example even as negotiations continue government should invest more on social and economic infrastructure and deliver an expanding social wage to the poor, business should take a longer term perspective by investing more, and increasing employment and

training. Labour has to recognise that some wage moderation s $r\tilde{A}@quired$ and efforts to raise

productivity are essential.

CONCLUSION

The shadow of history still lingers. The country is still divided along race and class lines. Social divisions

are underpinned by massive inequalities.

The fostering of constitutional values is critical to ensure that the country is able to emerge with a $\$

new identity rooted inthe Constitution.

Faster and more inclusive growth, redress and equalising opportunity will facilitate healing, reduce the need to fight for significance and enable inclusion. Em_ployment does not just ensure that they have access to the means of subsistence, but also that they can develop the sense of empowerment that comes with a degree of economic security and the sense of contributing

actively to society.

Government provides basic services and invests in peopleâ $200\231s$ skills in order to build capabilities. A capabilities approach to development, with its focus

on what people are able to do, including peopleâ\200\231s

CHAPTER 15: TRANSFORMING SOCIETY AND UNITING THE COUNTRY

ability to help monitor government is fundamental to broadening opportunities, an essential element

of the nation-building process.

Ensuring that South Africans are able to interact

across race and class will facilitate social cohesion.

The crafting of a social contract will enable all South Africans to aim towards a high \tilde{A} or development trajectory.

To build an inclusive nation, the country needs to find ways to promote a positive cycle, where an effective state, inspirational leadership across all levels of society and active citizens, reinforce and strengthen each other. The preconditions for this positive cycle were put in place in 1994, when South Africa started to grapple with the legacy of â\200\230 unequal access to services and opportunities. The

Reconstructionand Development Programme

NOTES

- |. Packet G (2011). The Broken Contract: Inequality and American decline. United States of America: Council on Foreign Relations.
- 2. . National Planning Commission (201 1). Diagnostic Report.
- 3. ibid.

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embarked on the daunting task of extending basic services to all South Africans. These services matter, not only for their own sake, but also for what they enable people to do. Access to quality health care not only facilitates a healthy life, it also removes the fear and insecurity that could come from suddenly being thrown into debt by medical expenses. Education empowers individuals and opens up new opportunities, not just in terms of employment, but also through the increased confidence that literacy

brings.

Transformation is indeed about turning around the legacy of apartheid, equalising oppOrtuniti,es, building capabilities and making real the vision embodied in the Constitution of the Republic of South Africa; that is the establishment of a non racis{,

non sexist, democratic and prosperous society.

- 4. Bentley K and Habib A (2008). Racial Redress and Citizenship in South Africa. Cape Town: $HSRC\ Press$
- 5. Mazwai (2012) Presentation to National Planning Commissioners Meeting 26 March 2012