



**AFRICAN
NATIONAL CONGRESS**

24th June, 1992.

MEMORANDUM

TO: All ANC Departments/Sections/Desks
All ANC Regions.

At a Heads of Department's Meeting held 18th June, 1992, it was agreed to urgently convene a Workshop to evaluate the advantages/disadvantages of engaging with various Government Departments, parastatals and other state-funded institutions.

Increasingly key ANC members are being singled out to participate in processes to reach consensus around strategic policy issues, and are even being offered employment or positions on Boards/Trusts etc. Do these engagements advance the cause of the ANC by us being able "to influence them", or are we legitimizing these institutions in the sense of them being able to say "we have consulted with the ANC" or the "the ANC is part of the process"?

It was felt that we should look at various types of engagements we are involved in, viz:

- social, informal meetings
- formal meetings
- addressing conferences, workshops, seminars
- taking up employment
- serving on Boards, panels, committees etc
- taking up consultancies, etc.

We would also have to look at the different levels at which these engagements occur, such as:
NEC/elected leadership level; Head of Department level; Departmental representatives; ANC staff members or individual ANC members.

The Heads of Department's Meeting of the 18th June, 1992, assigned the following four comrades to organise the Workshop: Shaheed Rajie (convenor); Andile Ngcaba; Ralph Ngijima and Frene Ginwala.

Tentatively the Workshop is scheduled for the **week-end of 18-19th July, 1992, in Johannesburg** and we envisage participation drawn from the NEC and all Departments and Regions (2 per Region). It would be useful if the Regions could start the process of selecting/preparing their delegates as soon as possible. A draft programme will soon be circulated.

To facilitate preparations please fill in the attached questionnaire **by the end of June** and return to Faith Mnisi (Phone: 3307178 ; Fax: 011-3334509). This would enable the organisers to compile a factual report of the actual state of engagement.

Yours in struggle,



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Cyril Ramaphosa
Secretary-General.

ENGAGEMENT QUESTIONNAIRE

1. PERSONAL PARTICULARS

Last Name :.....

First Name :.....

Position/Occupation :.....

Dept./Region :.....

2. AREA OF ENGAGEMENT

Government Structure/Parastatal Engaged in e.g. IDT, Telkom, Escom, CSIR, HSRC, DBSA, ARMSCOR, Municipalities, Tricameral, Bantustans etc. :.....
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3. NATURE OF INVOLVEMENT IN ENGAGEMENT

Specify institution involved as well as subject matter.

a. Seminars,

b. Workshops,

c. Informal

d. Research

e. Bilateral

f. Conferences

g. Other

Please list numbers and dates if possible.

State whether you served in the following capacity:

i. Member of a Board of Trustees

ii. Committee Member

iii. Caucus

iv. Joint Project

- v. Research Group etc.
- vi. Full/Part Time

4. Engagement with business international and national e .g. Financial Institutions , Industry etc.:

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5. GENERAL

- i) Initiator :.....
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- ii) Beneficiary :.....
- iii) Advantages :.....
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- iv) Disadvantages :.....
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6. SUMMARY OF INVOLVEMENT IN ENGAGEMENT

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COMMENTS