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CHAIRMAN? REPORT ON BEHALF OF THE OUTGOING 5. W5 ogo

EXECUTIVE COMMITTEE - JUNE 128;.

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Comrades,

The presentation of this report is no accident. As a result of intense work over a period of'eighteen months we have achieved the position in which we have proper structures in the Region and a membership organised in such a way that a Report setting out successes and failures becomes both opportune and neoeeeary. The time hoe also arrived to fulfil our promise to hold democratic elections for the office-bearere of the region. This report therefore eervee as a etatement to the membership t about the past and the bpeie of a discussion about the future.

The function of the RFC is to organise the ANC members living and working in this area into a coherent and dynamic! community capable of furthering the obJebtivee of the organisation 'in the concrete situation in which we find ourselvee. we collaborate with and support the ANC Representation in thw Area, end act as the link between the membership and the NEC in Lusaka.

The first RPG in this area was composed of trusted comradewith considerable experience of work for the organisation in most diverse conditions, However; they werexeo heavily committed

to other tanks that the RPC never really got off the ground: The

other problem was that the specific functions of the RPC were

. hot articulated in such a way as to eetablieh what lay inside and what lay outside its ephere of action. Thus, the outlinee of tho the RFC were blurred, while persons reeponeeihle for giving a lead were eo overburdened with other co-nittmente that they

could not do Justice to their RPC work.

The breakthrough came about eighteen months ago when, in the course of a general re-structuring in the area, a clearer definition of functions was established and the RPC committee was reconstituted out of hereone with sufficient time to make RPc work.

a primary responsibility of theire.

This report is therefore essentially the report of the committee established at that stage. Looking back, we can take satisfaction in the following achievements:

In the first place, we established a strong sense of comrade-

ehip and collective working'amonget ourselves. All membere took part in the discussion of difficult mettere, and wherever possible we arrived at a coneeeuex where this was not peecible, we took a vote and passed on to the hext question. Something important to the effective functioning of the committee was that once the vote was taken, the minority submitted to the majority view.

Secondly, we kept proper minutes, attributed both general and specific tasks to the members, and checked up that each had complied with responsibilities entrusted to him or her. "here we tworked well, the basis was always the effective division of tasks within an overall collective. Where we failed, the reason was almost invariably thet eomeene wascacting alone, taking subjective decisions outside the context of planned and supervised work.

Next, we-eucceeded in blending a wide range of experiences and backgrounds into a coherent whole. On the committee we had veterans of\_decadee of struggle working together with others only recently in the organisation; our cultural backgrounde\_and personalities differed greatly; yet this diversity proved to be a strength rather-than a weakness, eince, within a framework of political unity and comradeehip, we were able to draw upon and lake rich use of the

varied experiences, interests and enthusiaene of the different

eo-redee

Va also made considerable progress in establishing and u in; different structure. capable of organising the membership in terms of their special needs and capacities.

The first group of this kind was the Women's Section. that set a good example of how it is possible to have a strong internal life in a partially autenomous group, and yet work firmly within the overail context of a united organisation. The Women's Section has in feet been one of the main pillars of the hPC in this tree, setting good standards of political diecueeion, internal discipline. and practical work; at the eeme time, it has worked well with its sister Mozambican organisation the 0.M.M. Linked with the advance:

made by the Vomen'e Section has been the development of wellorganised and lively Pioneer; group.

Credit must go to the cadres entrusted with their organisation

as well as to the Pioneers themselves, for the discipline, comradeehip and vitality they have shown. Our Pioneers are not etrdgglere who have to be looked after somehow until they grow up, they are intelligent, spirited and disciplined participants in the struggle preparing themselves to be future cadres of the liberation movement and builder; of a free South Africa. Next, we have seen the sudden and impree'eive growth of a Yduth Section, which has got itself well organised with its own internal structures, and played an eepeciall notable part in lifting the level of cultutal activity in our ahea. Culture, they have shown, .1a not Just a postime, it is an essential aspect of the liberation process, expressing a people'- view of itself and of the world, it is a forge of unity and a valuable means of communicating with the world. Our songs, our dances, our movement and speech, express . the revolutionary personality of our struggle and the Youth Section - apart from making its vigorouoontribution to the general political life of the area - has shown how a collective and disciplined approach to culture can release

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great creative capacity and bring honour to the etruggle. In congratulating the Youth Section, we are confident that they W113 continue ae always, to knew how to harneee their dynamism to the general objectives of the struggle, and reject all ad;mptl by the enemy to create youth separatism, youth hegemony or even a youth lginger group'.

Finally, the RFC has re-etructured iteelf so an to function more democratically and efficiently. Basicelly the RPO now coneiete of an executive of six members, which meets weekly, and a broad RPC of more than twenty members, which ehould meet monthly, though in fact meets a little less often. The broad RPC includee the members of the executive, plus two representatives from each unit, plus the pereons reeponeeible for or elected by epecial eectione (Women, Youth). We have also created special new sections dealing with information, Culture, Education, Finance and Welfare u each of which ie represented. Thie attribution Of special tasks to special groups working under the overall command of the RFC has proved useful, and needs to be developed further – not all the

special sections are working equally well.

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Although we feel this has been a period of considerable

advance, there are etill a nember of areas where we have largely failed. The most notable of these has been in the eetabliehment

of Unite, which should be the basic cells of political life of guy organisation. In reality, only one Unit has functioned with regularity and with a proper internal life. Other units have operated irregularly, while the majority have virtually ceased to function at all. some never hawing really got off the ground. We feel that now that the RFC in this area is relatively well structured and stable, priority must be given to the reviving of

unite. The membership of Units should be carefully thought about, with special attention to the selection of a reliable Chairperaon

THE PRINCIPLES GOVERNING UNIT ACTIVITY SHOULD BE:

Active leadership on the part of the Chair and Secretary, effective links with the RFC;

Active participation and control by all members, frank and

frat diecussion in an atmosphere of comradeehip and mutual support;

Specific tasks for each member, no passengers;

PrOper record of decitsione and proper follow up;

Meetings properly prepared. with an appropriate balance between general political study and pews evaluation, on the one-hand, and attending to specific tasks on the other.

Meetings should be interesting, with a proper agenda and ordef of discussion, and at least one item of interedting debate each eeeeion in which the membefe argue out positions;

Attendance should be compulsory, and appropriate explanation given for non-attendance.

Members should acquire the habit of bringing their problems and doubts to meetings and discussing them in an atmosphere of comradeehip.

Units ehould have a degree of permanency ed that the members get used to working with each other and eeteblieh habits of

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conradeahip and collective work.

domradee; at the heart of all our work lies the building up of unity. What do we mean by unity? We have many unlfying factors in dun organisation, our anthem, our slogans, our flag, to mention but a few. But unity goes far beyond singing the anthem and shouting our elegana together, important though these ale. Unity

refers essentially to how we think, how ie work and how we behave generally.

How we think: The ANC does not have first class and nneonh class members. Every single member is important, every one is value: and must be treated with respect. No one is doing anyone a favour by Joining or being allowed to Join the ANC. It is the duty of

every South gAfrican, young and old, male and female, learned and

illiterate, of every type of Background, to fight for the liberatio of our country. The ANC ie not only the destroyer of apartheid, it

ie the builder of a new nation and a new state. It is in our ranks that we create the new nation in embryo, a cadre of men and women with the consciousness and gay to day habits of a liberated people, examples to the whole nation and the world. It is through struggle, through comradeship, through shared activities and common hopes and sorrows, that we destroy tribaliem and racism, that we build

a new citizenship, that we'realiae in our own ranks the principles of the Freedom Charter. What good is it if we ehout Amandla Ngawethu, but our power ie not Ours, our power is dispersed into

a hundred little fractions and groupings, each spawning ite own quota of ambitious elements ready to assert eome particularity

against the interests of the organisation an a whole? The whole

history of the ANC has been a history of a struggle for unity -

first, unity of the African people against tribal divisions, then, unity of all eppresaed people against ethnic gran; divisions, and now, in our age, the fulfilment of its historic destiny to build

a new South Africa and liberate the whole land and all its peOple, unity of revolutionary, all democratic and patriotic farcee against the total system of apartheid; In order to liberate our country

we have to liberate ourselves, and destroy two fundamental myths: the myth of the inferiority of the black people, and the myth that people of different origins cannot live and work together in

harmony and brotherhood.

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The overcoming of complexes of inferiority and euperionity ie not the werk of a day or even of a year. But we in the RPU can take ache pride in the progress made in this respect in the past period in our region.

Every task is important, There are no first claee and second class activities in the ANC. Every action, from the most dramatic

operation to the moet menial activity, is directed towards the single goal of liberation, and should be treated with attention to detail and appropriate quality. Of course, eome taeke receive priority over others, and in this lsenge proper planning at all levels and in all ehheree requires a determination of what is primary and what is secondary at any stage, But this does not leeeen the importance of the secondary tasks. Every activity should be eonducted with eeriouenese and pride as part and parcel of the total struggle. naiigaith the way we conduct ourselves is important. Even when we sleep we are ANC.menbere, as the enemy proveswhen it tries to murder us in our bade. We have at all times to show respect for our organisation, its structures and its leaders. This applies all the way up and down the organisation. We have to acknowledge that oomradee, all of us, atmll indulge too much in gossip, we personalise questions that are essentially political, we undermine the authority of the structures of the organisation by issuing careless and subjective opinions outside of the proper channels. The position now is certainly far better than it was, and we can eay that a strong sense of comradeehip and mutual respect has been developed in the

Region. But old habits die hard, and we have to be constantly on guard against their revival.

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Comrades, the great task facing the incoming RPC in to further develop the unity achieved, to deepen the process whereby the encouragement of initiative and creativity on the part of specialised groups strengthens the power. of the whole Region. We encourage a "creative and active membership not with a view to dispersing and diluting the strength of the organisation, but with the aim of bringing new and rich currents into the same single stream. Ye have seen new cadres formed, new ideae came forward, new activities undolded. We wish the incoming RPC an even richer and more neQe rewarding period of activity than the one we have been honoured to take part in; We trust that they will continue to develop and deepen relations with our comrades from SACTU who have already

begun to play an important role in the Region. an& we are confident that they will benefit, as we have done, from the close collaboration3 of our comrade Representative, who has been a hodel of support for j us in our work, regularly attending our meetings and always being

awailable to offer his opinions on probleme as they have arisen.

LONG LIVE. THE R. P. 0.!!!

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w. \_m Regional Political Committee, Maputo
Treasurer's Report, R&EXthXXRdXXXKKaXXEXMMXKKEEX as at 15,964;981.

Comrades,

In submitting a treasurer's report we confirm that looking aftee ur financial affairs is an essential part of our political existence at an ievels. at all times.

general

Financial activity of the R.P.C. is by virtue of its being a sub-department although autonomous, of the regional treasury sluggish and limited. Areas of spending, however, are diverse and demanding in respect of the political actr-vities of the area.

With the reconstitution of the R.P.C. and the clearer definition of the reght mal sub-committees and their respective activities, the past few months  $^\prime$  f financial demands on R.P.C. funds have demonstrated the obvious need for

good reserves from which our mededs must be met.

A very active Youth section whhch comprises an integral cultural group as w well as an well-established Womens Unit ,both groups requiring material for the promotion of the socio-politico-cultural life of the community, are making the need fer stable resources one of the priority considerations of thm area. '

"Lifting the face" of the office and library and improving the general aspedt of the residence"the Flat" has required a fair amount of expenditure since a Works and Operations Committee was set up to attend to the necessary improvements. More work yet has to be done in the direction of furniture and drapihgs.

Let us note that expenditure by sub-committees must be authorised by the Ru P.C. executive so that money is eggrectly spent. At a moment when the R.P.C. is trying to consolidate funds forAmuch needed purchase of a vehicle ,a sum of 45.000MT ,unauthorised beforehand, has just been spent on the office fey burglar proofs- expenditure which might not have been considered either a priority or an R.P.C. spending area had the inthded expense been previously referred to this or gan.

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Sources of Funds Subscriptions from membersm

 $^{\prime}$   $^{\prime}$   $^{\prime}$  i tions from earning mether R.P.C. treasury is maintained by monthly shbsrip \_ w . members. This accounts for very little money Viewed gainst our extensive needs and the fact that very few of the community are employed.

# ' ' t ' . ' 'ts .Responsible

I mbers' contributions are supposed to come in Via the uhi \_ g20ple in these unfortunately have been slack inbncouraging and or collect ing monhkly dues.Once more we emphasize the need for the appelntment aft tA of unit sub-treasurers to attend to this task. Where it is hot convEnienV a

Chairperson and the Secretary can see to its fulfilment. Receipt books have # ibers

# " or

been issued to all units and these must be  $\ensuremath{\mathsf{Used}}$  to assure the subs

that thier effers are treated seriously.

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It would help treasury for the compilation of resdrce estimates if the units

each supplied a list of paying members and their respective expected monthly contributions.

To the extent that.this unit is able to look after its day-to-day small neeeks through funds raised during womens anniversaries it has been of assistance to

the R.P.C.He-hepe-that-is-the-future-iqu-raisi. We would like to see more of this so rt of commitment in other sections in the near future.

### Literature Sales

Regular sles of Sechaba and the African Communist should now be a permanent responsibility of the Units in liaison with the information section. The member-

ship is reminded that this is the appointed task of a unit. designated officer to distribute literature for sale to members and by members to the public. Such sales also include the sale of postess when available. Funds from this source are recorded separately from the main body of R.P.Cf funds so that ikey may

be properly monitored and used for purchases of literary material when required.

#### Donations

Donations from support groups and indwiduals gave us a big boost and enabled us to cover expenditure wggch we would not have managed otherwise. The treasury has thanked these frhnds and comrades for their help.

## EHNB RAiSng

The situatiom.outlined above immediately makes clear the need for serious attes ntion to he paid to ways and means of raising funds. Indeed ,a call is being sounded to the Youth Section and its Cultural unit to make this one of its

## tasks.

The Womens Section could also put fUHd raising projects on an more regular footing than ammixaxsaxkxsxx confining it to anniversaries. \_ Let Us all understand that it would be reasonable to pool our resources into the R.P.C. treasury kaxx both because units; and sub-committees fall under the R.P.Cw

and because the R.P.C. pays when called upon to do so within reasonable limits.

One unit proposed the establishment of a coffee cart.Unfortunately this was found infeasible and risky as a commercial enterprise, after due consideration. More suggestions are weldhe. The principle is that as dliberation movement we should be seen to be making efforts to pay our way for our struggle and thus showing our willingness to raise money could infact attract more donations.