Vision

The development of an army of cons components of the process of transformation and t

cious and appropriately deployed cadres as key

he mass character of the ANC.

Strategy

0

Ongoing Political training program of the Department of Political Education and Training, in the form

of workshops, seminars, cadreschools, distribution of papers at all levels and with the L eagues;

O The establishment of the ANC Political School to ensure a targetted,

intensive program of further training for cadres.

Objectives of the Political School

O

Strengthen the pool of people from which we  $in\20111$  positions in the movement and govern ment;

Develop a critical mass of cadres who can form opinions and participate in discussions an d debate

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within the framework of political discipline;

O Do the above in the context of our overall Cadre and Deployment Policy. To develop ANC cadres and potential leaders to ensure an effective organisation;

С

Aims for the next 18 Months

- 21) To run the Political school pilot activities with the <code>i¬\201rst</code> three pilot projects;
- b) To evaluate the pilots and lay the foundation for a fully-fledged Political School;
- 0) To develop and establish an identity for the ANC Political School through its activities.

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18 MONTHS
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ACTIVITIES FOR THE NEXT
2.1
Objectives
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the specii¬\201c
in govenument and
of ANC leadership
Provide in~depth and target trainin
layers
constitutional structures;
Through the training courses, seek to improve our
organisational and
perfomtance in
govemance areas identii¬\201ed (cg. metro or pmvmcial
Increase the numbers and improve the quality of
cadres for deployment in different areas of our
work; and
Link
this
our
deployment strategy
broader
policy
cadre
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to
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rum for theoretical and analytical debates
in the movement;
Share information on and engage with contemporary
progressive theories of change and transtbnnation',
To bring together ANC cadres and
intellectuals in the country to exchange views on these
issues;
To use the outcomes of the seminars to stimulate
broader debates m the ANC and society,
To assist the process to develop and sharpen our tools
of analysis; and
On an ongoing basisâ\200\230 strengthen our theoretical
understanding and practice of transfonnation.
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2.2
.TRAâ\200\230PNING COURSES
The Feasibilizy Report identiï¬\201ed the three. target groupsfor the pirâ\200\231ot phas
e of the Political .S'Chool. The
initial total numbers for ail three groups were +400 people. However, given that this is a
pilot and costs,
it is suggested that we keep the numbers down to 250for
the i \neg \ 201 rst phase.
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0 ANC councillors om Durban,
and
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Town
Pretoria metro authorities;
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n leadership
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from
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o REC members
from
above
a 20%
women
with
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members
metroâ\200\231s;
leadership potential.
leadership potential
o 20% ANC members with
potential, from same. areas.
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with
COURSE 1
COURSE 1
COURSE 1
General AN C Political
General ANC Political
General ANC Political
Training
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Training
(Intermediate level: 3 day in-
house training program)
(Intermediate level: 3 day
in-house training program)
o (Advanced level: 3 day
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in-house training)
5â\200\224day
COURSE 2
Urban Development, LIGovt
0 Two 1-day workshops 6h"ANC
Urban Development, LG policy;
course
Specialised
organised with NGOâ\200\231s (BTU,
Planact, CCLS, AtTesis)
in
three provinces:
(Wits, Fort Hare and UWC)
Management Training
One 5â\200\224day Executive program
with
of Governance
COURSE 3
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COURSE 2
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gender
One 3
program,
consultantassistance.
with
COURSE 2
Management Training
One 5~day Executive program
with Schools of Governance
(WiiS,
Fort Hare and UWC)
COURSE 2
Governance,
Organisation and
Transformation
per social secto r 7
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ANC POLITICAL SCHOOL IMPLEMENTATION PLAN

5/18/98

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# 3. REC Induction Workshops

Induction workshops are ongoing and occur after Regional Congresses. With provincial congresses scheduled to be completed by August 1998all regions of the ANC are having their congresses. The main content of regional induction training has been the following; 0

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an analysis of the state of the nation the ANC National PoA the ANC Provincial PoA developing a Regional PoA - Strategic Planning ANC Constitution the national democratic revolution tasks and functions of REC members reporting procedures coni¬\202ict resolution

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### 4. BEC Induction

This process is also ongoing and is in keeping with provincial and regional congresses. Training at this level includes minute taking, reporting skills, meeting procedure and a understanding of the ANC constitution and its programme. These induction programmes are also extended to the Womenâ\200\231s League and Youth League

5. ANC Womenâ\200\231s League BEC Training

Training of one member per branch executive committee was carried out during the latter part of May 1998 for three provinces that were not trained in 1997. The training that was conducted was as reported to NZA in August 1997 on project 9611.

Attendance: 602 delegates.

- 6. Media Training
- ANC Womenâ\200\231s League

The ANC Women $\hat{a}\200\231s$  League National Ofi¬\201ce Bearers, National Organiser and Provincial

Secretaries were trained in the following Media Models

- a. Perception vs. Reality Importance of Conï¬\201dence Image and Substance
- b. Engaging the Community Building a Democratic model of Communication
- (3. News Conference  $\hat{a}$ \200\224 Guidelines for Good coverage

d.

Strategies for engaging the community - such as town meetings, news and current

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## SEMINAR SERIES

### 2.3.1

Background and Motivation

1. The ANC over the decades emphasised the impottance of the relationship between theory and practice,  $i_{1}$ 201nding expression in its political education and cadre development

programmes}. With the re-establishment of the ANC as a legal mass movement and moving into government post

education

programmes in the  $90\hat{a}\200\231s$  tended to be on fast tracking large numbers of new members to

understand the basic programmes, history and policies of the movement; whilst at the same time having t0 confront the complexities of negotiations and leading the process of transformation.

the emphasis of our political

1994-,

2. Large numbers of our most able cadres, theorticians and organic. intellectuals were deployed to public of  $\[ \] \]$  201ce and the civil service and became absorbed in the tasks of governance and transformation.

This, amongst other things, resulted in a diminished

culture of debate and writing in the movement and the fact that we no longer set the tone for public and intellectual debate in the country .

It also impacts on organisation,

as increasingly the larger body of cadres of the movement have not been exposed to in depth theoretical training.

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 $\hat{a}\200\2303$  . Globally, the world has undergone changes over the last decade or  $\hat{a}\200\230$  so . This has meant

progressive movement/s on their

of change in society. As a. movement which has always pride these  $% \left\{ 1,2,\ldots ,n\right\}$ 

changes and rethought by the theories/appmaches

ourselves a. On our internationalism, developments.

not been immune to

international

the ANC has

- 4. One of the problems facing the movement in dealing with all these changes, is the absence/ fragmentation of Our theoretical framework and hence a common set of tools of analysis
- 5 The Seminar series is therefore aimed at stimulating debate on the theory and practice of change and transformation, ensuring that once again the movement takes a leading role in intellectual debates in the country.
- 2.3.2 Themes and Participants

The theme for the 1998 series is  $\hat{a}^200^230$  Theory of Transformation  $\hat{a}^200^235$  . The series for 1999 should

continue on this theme, or with a new theme.

Core participants would. be the NEC

Subcommittee,

a group of ANC cadres and intellectuals and progressive academies/

intellectuals; with one bigger seminar in the cadre school format which will draw in othe

structures and cadres of the movement.  $\label{eq:cadres} \mbox{ANC POLITICAL SCHOOL IMPLEMENTATION PLAN}$ 

5/18/98

## Background

The proposals for an ANC Political school eminated from discussions about the need for a comprehensive cadre development programme.

The 49â\200\230h National Conference in 1994

this adopted a resolution calling for the establishment of  $\hat{a}\200\230$ national and regional political

education centres.  $\hat{a}\200\231$  The Political Education Department in 1995, in taking  $\ddot{a}\201i$  rther the

implementation of this resolution, developed a concept paper on this issue. A number of elements from this concept paper were incorporated into the general programs of the department and a number of study tours were undertaken to investigate the modus operandi of similar centres /schools of other progressive parties in the world.

Towards the end of 1996, the NEC Subcommittee on Political Education commissioned a feasibility study.

The study included a review of relevant documentation on the issue,

interviews with ANC cadres and surveyed education institutions and training providers. During the course of the study a workshop was held with members of the NBC

subcommittee and a Political school advisoxy committee.

Regular reports were also

submitted to the NBC on progress. on the issue, as part of general work of the Subcommittee.

The Feasibility Study was completed at the end of 1997, and submitted to and discussed by. the NEC Subcommittee.

The recommendations from the Feasibility study was

included in the Organisation Report to the  $50 \hat{a} 200 \hat{2} 3011$  Conference in Maï¬\201keng 1997. The

Feasibility study made the following recommendations:-  $\circ$ 

That the i-201rst phase towards the establishment of a Political school should consist of a

pilot programme based in the Department of Political Education and Training; The study identiü $\neg$ \201ed a number of training activities and targets which should form part

of the pilot phase; and

That a dedicated Programme Manager and an Administrator be appointed to undertake the initiation, inception and management of the pilot phase projected to start early in 1998.

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The Conference resolution on  $\hat{a}\200\230$ Cadre Policy $\hat{a}\200\231$  re-afi-

establishment of a Political School in the context of our broader cadre development and deployment strategy.

ANC POLITICAL SCHOOL IMPLEMENTATION PLAN

5/18/98

affairs talk shows alternate media
Interviews - doing it the right way
Accessing various media - getting message across
Message, Media, Masses - Media Action Planning
e.
f.
g.

National Media Strategy Workshop - 29 May 1998

A workshop to develop a cohesive media strategy which was attended by members of NEC, Provincial Political Media heads, Provincial Media Liaison Personnel, and delegates from different departments and leagues was held.

The workshop reviewed the ANC communication structure, capacity and strategy for media

It deï¬\201ned communication priorities and key areas of work

It developed proposals on communication structures and the DIP POA

It dealt with a media approach for elections and its speciï¬\201c needs " â\200\235m the workshop also looked at various media options targeting speciï¬\201c categories of the

South African Community â\200\230 9 9 9 0 0

Elections: 5- 7 June 1998

The department together with the Elections Department convened the National Election Strategy Workshop. This workshop broadly agreed on process that are to be followed nationally and provincially for elections.

Future Programme Plans for the next Quarter

" National Seminar on Crime?
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National Seminar on Education REC Training Provincially On ANC PoA and Elections. Youth League - Political School Womenâ\200\231s League -Political School SASCO Seminar - Focus on Higher Education African National Congress

Department of Political Education and Training

Report to National Executive Committee

March 1998 to June 1998

Introduction:

Post the national conference and the ANC NEC Legkotla the department has concentrated its work in the following areas; Seminars, Strategic Flaming Workshops, REC . Inductionâ\200\231s, BEC Inductionâ\200\231s and Training of Womenâ\200\231s League BBC m embers. The

ANC is however gearing up for the forthcoming 1999 elections

All training in the main have focused on decisions that were taken at the national conference in the form of resolutions that had been adopted.

## 1. Seminars

Seminars have been held at a provincial level in the following provinces and have focused on different aspects of the ANC Programme of Action as well as the on going ideological debates within the movement.

a.

North West Province - Mai¬\201keng - 4 April 1998

A seminar on Cadre Development and Deployment and Organisational Discipline.

This debate that ensued after presentations of various positions was important because it focused on leadership Choices the organisation would have to make with the upcoming provincial congress and the approach of list processes for the 1999 elections.

Attendance: 67 delegates

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KwaZulu Natal - Durban - 2&3 May 1998

A seminar on crime prevention was held. The ANC has in its programme of action adopted a tough stance on crime in general as well on issues of corruption that it  $i\gamma 201$  nds

itself being confronted on from time to time by its membership at senior level that have been deployed to senior public of  $\bar{z}$  201ce.

Attendance: 73 delegates

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POLITICAL SCHOOL SEMINA
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Theories of Transformation

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(8) Finalise arrangements for Course 4 (b) Finalise Seminar series for 1999 (0) Edit Semi
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papers
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(3) Evaluate course (1)) Prepare for Graduation (0)
Invitations, programs. presenters for Seminar 1.
(8) Preparations for Seminar (b) Framework: L/TERM
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(3) Evaluate (b) Edit and Publish seminar papers (c) Start work on LTFFStudy (d) Preparat
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FEASIBILITYAâ\200\231L FUNDINGSTUDY
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for Second semester courses, including curriculum development. selection criteria for
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(3) Selection process for Group C (b) Finalise Seminar
Election; Campaign..!?.i99!i¬\2021£Â§Â£
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(a) Evaluate
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<ul><li>(3) Edit and Publish seminar papers</li><li>(b) Finalise preparations for Course 5</li></ul>
(a) Evaluate Winter school: (b) Preparations for Course 6 (c) Circ ate draft of Long term
Course S(c) Send course outline to
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Consultative process on Long term
(a) Final Report on Pilots and next Phase of School to

plan

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NBC Sub-committee

ANC POLITICAL SCHOOL IMPLEMENTATION PLAN

5/18/98

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### Gauteng:

Johannesburg - 10 May 1998

A seminar was held to launch the Provincial Cadre Development Programme for 1998/ 1999. This seminar was focused on the need for cadre development and deployment strategies and it located the participants within the context of the National Democratic Revolution.

Attendance: 87 delegates

d.

Northern Province: Pietersburg - 10 May 1998

This Seminar dealt with a range of challenges facing the ANC in the Northern Province including issues of transformation and understanding what it meant to implement the ANC PoA.

Attendance: 103 delegates

е.

ANC Youth League - Johannesburg - 29-31 May 1998

A National Seminar was held by the ANC Youth League to discuss the formation of a coalition of progressive youth bodies in South Africa that would enable them to lobby greater support for their programmes and have a greater amount of ini $\neg$ \202uence in the So uth

African Youth Council {( SAYC ) which is a national youth forum that represents all the youth in SA irrespective of their political or cultural backgrounds} and the government. Also participating at this seminar were delegates from the followingorganisations; Congress of South African Students, Young Christian Students, South African CongreSs of Students, Students Union for Christian Action and the South African Student Press Union.

Attendance 78 delegates.

2.

Strategic Planning Workshops

Strategic Flaming Workshops were held in the Western Cape and Gauteng post their provincial congresses. These workshops were extended to National and Regional Leadership. The workshops focused on Elections and ANC PoA. In the Western Cape particular attention was placed on crime and gangsterism how to win the coloured vote.

Strategic Flaming Workshops have also been held in Northern Province and Eastern Cape. These workshops have focused on preparing the provincial ANC structures for provincial congresses in accordance with the broader PoA of the ANC that was adopted at its national lekgotla held in February 1998.

## DRAFT PROGRAMME

Welcome, Objectives of Seminar Series

Eggel: \* Historical Evolvement of ANC Theory and Strategy

\* Other theoretical ini¬\202uences on ANC Theory

TEA

# P\_a\_\_n\_el:

\* Progressive theory: An International overview

\* African Experience

LUNCH

th00-10h30

10h30-1 1h30

11/230-12h00

12h00â\200\22413h30

13h30-14h30

M: Theoretical and strategic issues and transformation in SA today

14h30-15h30

TEA

15h30-16h00

M: \* Framework: ANC Tools of Analysis and Theoretical framework 16h00-17h15

Conclusion and Way Forward

17h15-17h30

OBJECTIVES AND ENVISAGED OUTCOMES

o Stimulate debate on the ANCâ\200\231s Tools of Analysis, within a historical, international

and conjunctural context;

O Use the debate to develop a Discussion paper on the ANC Tools of Analysis for use in Political school training courses and other Political education activities.

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igations into Veuugs;
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(3) Evaluate seminar, Edit of Seminar papers; (1)) Finalise paâ\200\230mcipants for Spring
school and Seminar 2;
(c\hat{a}\200\230) Curriculum, course materials and presenters for SPRING SCHOOL; ((1) Logistic
al arrazlgemclus; (6)
CURRICULUM DE VELOPMENT (c)Develop selection criteria for TARGET
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training session; (8) Mentoring proposals; (If: Proposais for agreements with ether
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ents for Course 1
and Seminar 2. (b) Curriculum and materials devenment for Course 2 Wii¬\202x NGOâ\200\231
s. (c) Review and
 (a) Evaluation (b) Edit, layout and print of Seminar
Occasional papers 2.. (c) Fina] logistical arrangements for
Course outline. with invitations to participants. (1) Proposals for Political Schooi laun
Course I. ((1) Course. 2 outline to participants
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(a) Evaluate Course 1 (b) Amendments
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materials for Course 3 and logistical \hat{a}\200\230
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a (b) Proposals for
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ANC POLITICAL SCHOOL IMPLEMENTATION PLAN
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(3) Evaluate course (13) Prepare for Graduation (0) Invitations, programs. presenters for Seminar 1.

(21) Preparations for Seminar (b) Framework: L/TERM FEASIBILITY& FUNDING STUDY Aprâ\200\234 (3) Evaluate (b) Edit and Publish seminar papers (c) Start work on LTFFStudy (d) Preparat ions for Second semester courses, including curriculum development. selection criteria for ......Réi¬\202icipants (GroupC)  $\hat{a}$ 200\224 com above work -(3) Selection process for Group C (b) Finalise Seminar Election; Campaign. E.i. 99!. i¬\2021§Â§sw . . . . . . . . . . . (a) Evaluate â\200\234me Jul." arrangements (b) Curriculum, materials for Course 5(c) Send course outline to Aug (3) Edit and Publish seminar papers (b) Finalise preparations for Course 5 Plan

(3) Evaluate Winter school: (b) Preparations for Course 6 (c) Circulate draft of Long ter

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ANC POLITICAL SCHOOL IMPLEMENTATION PLAN

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Theories of Transformation

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Theories of Transformation

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Theories of Transformation

African National Congress

Department of Political Education and Training

Report to National Executive Committee

March 1998 to June 1998

Introduction:

Post the national conference and the ANC NEC Legkotla the department has concentrated its work in the following areas; Seminars, Strategic Flaming Workshops, REC . Inductionâ\200\231s, BEC Inductionâ\200\231s and Training of Womenâ\200\231s League BBC m embers. The

ANC is however gearing up for the forthcoming 1999 elections

All training in the main have focused on decisions that were taken at the national conference in the form of resolutions that had been adopted.

### 1. Seminars

Seminars have been held at a provincial level in the following provinces and have focused on different aspects of the ANC Programme of Action as well as the on going ideological debates within the movement.

a.

North West Province - Mai¬\201keng - 4 April 1998

A seminar on Cadre Development and Deployment and Organisational Discipline.

This debate that ensued after presentations of various positions was important because it focused on leadership Choices the organisation would have to make with the upcoming provincial congress and the approach of list processes for the 1999 elections.

Attendance: 67 delegates

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KwaZulu Natal - Durban - 2&3 May 1998

A seminar on crime prevention was held. The ANC has in its programme of action adopted a tough stance on crime in general as well on issues of corruption that it i-201 nds

itself being confronted on from time to time by its membership at senior level that have been deployed to senior public of  $\bar{z}$  201ce.

Attendance: 73 delegates

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(a)DcvelOpment, Consultatio: and Decision
$331155 (c) Set up meetings with other hlstjggtiong for mnsourced courses; ((1) Investiga
tions into Vemiggst,
(-3) Funding (0 Content, coz'mnissiou papers for SEMINAR
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(21) SE.MD.~IAR imitations, programme. speakers and preparations; (b)
Jum:
CURRICULUM DE VELOPMENT (c)Develop selection criteria for TARGET
GROUPS and do mam; (d) Mlisc funding and detailed budget for each
training session; (8) Mentoring proposals; \{1\hat{a}\backslash 200\backslash 230\} Proposais for agreements with eth
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July
(3) Evaluate seminar, Edit of Seminar papers; (1)) Finalise paâ\200\230nicipants for Sprin
g school and Se ninar 2;
(c) Curriculum, course materials and presenters for SPRING SCHOOL; ((1) Logistical arrazl
gemcms; (6)
Course outline. with invitations to participants. (O Proposals for Political Schooi launc
h.
Aug
(a) Fi¬\201nalise and prim cumculum, course materials, presenters and logistical anangeme
uts for Course 1
and Seminar 2. (b) Curriculum and materials devepment for Course 2 With NGOâ\200\231s. (:
2) Review and
 ' (a) Evaluation (b) Edit, layout and print of Seminar
Occasional papers 2.. (c) Final logistical arrangements for
Course 1. ((1) Course. 2 outline 1.0 participants
update Implementation pian
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preparations Course
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(a) Evaluate (b) Assesment report of i998; (c) 19991mplemcntation plan and
budgets; (d) Fi¬\201nalise Course 4 with Institutions, outline to participants.
Seminar series in 1999 (C)
General planning process for
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(a) Finalise
Invitations and Speakers,
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1999. (d) Seminar 3
Preparations for
Preparations for
(a) Finalise
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Seminar 3

5/18/98

panici Nov . . .. F3599. . Dec u′l 2 '.â\200\230~\V. â\200\230 ANC POLITICAL SCHOOL IMPLEMENTATION PLAN

## DRAFT PROGRAMME

Welcome, Objectives of Seminar Series

Eggel: \* Historical Evolvement of ANC Theory and Strategy

\* Other theoretical ini¬\202uences on ANC Theory

TEA

# P\_a\_\_n\_el:

\* Progressive theory: An International overview

\* African Experience

LUNCH

th00-10h30

10h30-1 1h30

11/230-12h00

12h00â\200\22413h30

13h30-14h30

M: Theoretical and strategic issues and transformation in SA today

14h30-15h30

TEA

15h30-16h00

M: \* Framework: ANC Tools of Analysis and Theoretical framework 16h00-17h15

Conclusion and Way Forward

17h15-17h30

OBJECTIVES AND ENVISAGED OUTCOMES

o Stimulate debate on the ANCâ\200\231s Tools of Analysis, within a historical, international

and conjunctural context;

O Use the debate to develop a Discussion paper on the ANC Tools of Analysis for use in Political school training courses and other Political education activities.

File C:PS-Seml.doc

c.

#### Gauteng:

Johannesburg - 10 May 1998

A seminar was held to launch the Provincial Cadre Development Programme for 1998/ 1999. This seminar was focused on the need for cadre development and deployment strategies and it located the participants within the context of the National Democratic Revolution.

Attendance: 87 delegates

d.

Northern Province: Pietersburg - 10 May 1998

This Seminar dealt with a range of challenges facing the ANC in the Northern Province including issues of transformation and understanding what it meant to implement the ANC PoA.

Attendance: 103 delegates

е.

ANC Youth League - Johannesburg - 29-31 May 1998

A National Seminar was held by the ANC Youth League to discuss the formation of a coalition of progressive youth bodies in South Africa that would enable them to lobby greater support for their programmes and have a greater amount of ini $\neg$ \202uence in the So uth

African Youth Council {( SAYC ) which is a national youth forum that represents all the youth in SA irrespective of their political or cultural backgrounds} and the government. Also participating at this seminar were delegates from the followingorganisations; Congress of South African Students, Young Christian Students, South African CongreSs of Students, Students Union for Christian Action and the South African Student Press Union.

Attendance 78 delegates.

2.

Strategic Planning Workshops

Strategic Flaming Workshops were held in the Western Cape and Gauteng post their provincial congresses. These workshops were extended to National and Regional Leadership. The workshops focused on Elections and ANC PoA. In the Western Cape particular attention was placed on crime and gangsterism how to win the coloured vote.

Strategic Flaming Workshops have also been held in Northern Province and Eastern Cape. These workshops have focused on preparing the provincial ANC structures for provincial congresses in accordance with the broader PoA of the ANC that was adopted at its national lekgotla held in February 1998.

# 3. REC Induction Workshops

Induction workshops are ongoing and occur after Regional Congresses. With provincial congresses scheduled to be completed by August 1998all regions of the ANC are having their congresses. The main content of regional induction training has been the following; 0

a -

an analysis of the state of the nation the ANC National PoA the ANC Provincial PoA developing a Regional PoA - Strategic Planning ANC Constitution the national democratic revolution tasks and functions of REC members reporting procedures coni¬\202ict resolution

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#### 4. BEC Induction

This process is also ongoing and is in keeping with provincial and regional congresses. Training at this level includes minute taking, reporting skills, meeting procedure and a understanding of the ANC constitution and its programme. These induction programmes are also extended to the Womenâ\200\231s League and Youth League

5. ANC Womenâ\200\231s League BEC Training

Training of one member per branch executive committee was carried out during the latter part of May 1998 for three provinces that were not trained in 1997. The training that was conducted was as reported to NZA in August 1997 on project 9611.

Attendance: 602 delegates.

- 6. Media Training
- ANC Womenâ\200\231s League

The ANC Women $\hat{a}\200\231s$  League National Ofi¬\201ce Bearers, National Organiser and Provincial

Secretaries were trained in the following Media Models

- a. Perception vs. Reality Importance of Conï¬\201dence Image and Substance
- b. Engaging the Community Building a Democratic model of Communication
- (3. News Conference  $\hat{a}$ \200\224 Guidelines for Good coverage

d.

Strategies for engaging the community - such as town meetings, news and current

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#### Vision

The development of an army of conscious and appropriately deployed cadres as key components of the process of transformation and the mass character of the ANC.

## Strategy

n

Ongoing Political training program of the Department of Political Education and Training, in the form

of workshops, seminars, cadreschools, distribution of papers at all levels and with the L eagues;

O The establishment of the ANC Political School to ensure a targetted,

intensive program of further training for cadres.

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Strengthen the pool of people from which we  $in\20111$  positions in the movement and govern ment;

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Develop a critical mass of cadres who can form opinions and participate in discussions and debate

Objectives of the Political School

within the framework of political discipline;

- c To develop ANC cadres and potential leaders to ensure an effective organisation;
- $\ensuremath{\text{O}}$  Do the above in the context of our overall Cadre and Deployment Policy.
- 21) To run the Political school pilot activities with the i-201rst three pilot projects; Aims for the next 18 Months
- b) To evaluate the pilots and lay the foundation for a fully-fledged Political School;
- 0) To develop and establish an identity for the ANC Political School through its activities.

# ACTIVITIES FOR THE NEXT â\200\23118 MONTHS

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Objectives

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of ANC leadership

Provide ill~depth and target training todifferent la)ers in govenmient and constitutional structures; Through the training courses, seek to improve our perfomiance iii organisational and govemancc areas identified (cg. metro or provincial govenument); Increase the numbers and improve the quality Of cadres for deployment in different areas of our work; and Link this our deployment strategy

broader

policy

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Prowde a forum for theoretical and analytical debates in the movement;

Share information on and engage with contemporary progressive theories of change and transtomiation, 10 bring together ANC cadres and progressive intellectuals in the country to exchange views 011 these issues; To use the outcomes of the seminars to stimulate broader debates 1n the ANC and society, To assist the process to develop and sharpen our tools ofana!ysis;alld On an ongoing basis, strengthen our theoretical understanding and practice of transfomiation.

## 2.2 1erch COURSES

The Feasibility Report identiï¬\201ed {he three target groupsfor the pizâ\200\231ot phase of the Political .S'chool. The initial total numbersfor 12/] three groups were +400 people. However, given that this i3 0 pilot and costs, it is suggested that we keep the numbers down to 250for the ï¬\201rst phase.

0 ANC counmllorsfrorh Durban, and Pretoria, Town Pretoria metro authorities; Cape a ANC women leadership and from constitutional structures: govenmient 0 MECStromdllprm'inces Ii 0 PEG members t10111 all provinces o REC members from above 0 20% women with o 20% members metroâ\200\231s;

0 20% ANC members with

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COURSE 1
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(Intermediate level: 3 day in-
house training program)
(Intermediate level: 3 day
in-house training program)
. (Advanced level: 3 day
in-house training)
5-day
COURSE 2
Urban Development, LZGovt
. Two 1-day workshops 611"ANC
Urban Development, LG policy;
Specialised
course
organised m'th NGOâ\200\231s (BTU,
Planact, CCLS, AtTesis)
three provinces:
(Wits, Fort Hare and UWC)
Management Training
One 5â\200\224day Executive program
with
of Governance
COURSE 3
Schools
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COURSE 2
Gender Training
One 3 day in-house training
program,
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C CURSE 2
Management Training
One 5~day Executive program
with Schools of Governance
(Wits, F011 Hare aï¬\202d UWC)
COURSE 2
Governance,
Organisation and
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ANC POLITICAL SCHOOL IMPLEMENTATION PLAN
5/18/98
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affairs talk shows alternate media
Interviews - doing it the right way
Accessing various media - getting message across
Message, Media, Masses - Media Action Planning
e.
f.
g.

National Media Strategy Workshop - 29 May 1998

A workshop to develop a cohesive media strategy which was attended by members of NEC, Provincial Political Media heads, Provincial Media Liaison Personnel, and delegates from different departments and leagues was held.

The workshop reviewed the ANC communication structure, capacity and strategy for media

It deï¬\201ned communication priorities and key areas of work

It developed proposals on communication structures and the DIP POA

It dealt with a media approach for elections and its speciï¬\201c needs

the workshop also looked at various media options targeting specii-\201c categories of th

South African Community

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7.

Elections: 5- 7 June 1998

The department together with the Elections Department convened the National Election Strategy Workshop. This workshop broadly agreed on process that are to be followed nationally and provincially for elections.

Future Programme Plans for the next Quarter

" National Seminar on Crime?
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National Seminar on Education REC Training Provincially On ANC PoA and Elections. Youth League - Political School Womenâ\200\231s League -Political School SASCO Seminar - Focus on Higher Education

## SEMINAR SERIES

#### 2.3.1

Background and Motivation

1. The ANC over the decades emphasised the importance of the relationship between theory and practice,  $i_{1}$ 201nding expression in its political education and cadre development

programmes}. With the re-establishment of the ANC as a legal mass movement and moving into government post

education

programmes in the  $90\hat{a}\200\231s$  tended to be on fast tracking large numbers of new members to

understand the basic programmes, history and policies of the movement; whilst at the same time having t0 confront the complexities of negotiations and leading the process of transformation.

the emphasis of our political

1994-,

2. Large numbers of our most able cadres, theorticians and organic. intellectuals were deployed to public of  $\[ \] \]$  201ce and the civil service and became absorbed in the tasks of governance and transformation.

This, amongst other things, resulted in a diminished

culture of debate and writing in the movement and the fact that we no longer set the tone for public and intellectual debate in the country .

It also impacts on organisation,

as increasingly the larger body of cadres of the movement have not been exposed to in depth theoretical training.

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 $\hat{a}\200\2303$  . Globally, the world has undergone changes over the last decade or  $\hat{a}\200\230$  so . This has meant

progressive movement/s on their

of change in society. As a. movement which has always pride these  $% \left\{ 1,2,\ldots ,n\right\}$ 

changes and rethought by the theories/appmaches ourselves a. On our internationalism, developments.

not been immune to

international

the ANC has

- 4. One of the problems facing the movement in dealing with all these changes, is the absence/ fragmentation of Our theoretical framework and hence a common set of tools of analysis
- i. The Seminar series is therefore aimed at stimulating debate on the theory and practice of change and transformation, ensuring that once again the movement takes a leading role in intellectual debates in the country.
- 2.3.2 Themes and Participants

The theme for the 1998 series is  $\hat{a}^200^230$  Theory of Transformation  $\hat{a}^200^235$  . The series for 1999 should

continue on this theme, or with a new theme.

Core participants would. be the NEC

Subcommittee,

a group of ANC cadres and intellectuals and progressive academies/

intellectuals; with one bigger seminar in the cadre school format which will draw in othe

structures and cadres of the movement.  $\label{eq:cadres} \mbox{ANC POLITICAL SCHOOL IMPLEMENTATION PLAN}$ 

5/18/98

### Background

The proposals for an ANC Political schooleminated from discussions about the need for a comprehensive cadre development programme.

The 49â\200\230h National Conference in 1994

this adopted a resolution calling for the establishment of  $a\200\230$ national and regional political

education centres.  $\hat{a}\200\231$  The Political Education Department in 1995, in taking  $\ddot{a}\201$  rther the

implementation of this resolution, developed a concept paper on this issue. A number of elements from this concept paper were incorporated into the general programs of the department and a number of study tours were undertaken to investigate t..e modus operandi of similar centres /schools of other progressive parties in the world.

Towards the end of 1996, the NEC Subcommittee on Political Education commissioned a feasibility study.

The study included a review of relevant documentation on the issue,

interviews with ANC cadres and surveyed education institutions and training providers. During the course of the study a workshop was held with members of the NEC

subcommittee and a Political school advisory committee.

Regular reports were also

submitted to the NEC on progress. on the issue, as part of general work of the Subcommittee.

The Feasibility Study was cdmpleted at the end of 1997, and submitted to and discussed The recommendations from the Feasibility study was

by. the NBC Subcommittee.

included in the Organisation Report to the  $50 \hat{a} 200 \hat{2} 3011$  Conference in Maï¬\201keng 1997. The

Feasibility study made the following recommendations:-  $\circ$ 

That the i-201rst phase towards the establishment of a Political school should consist of a

pilot programme based in the Department of Political Education and Training; The study identiï¬\201ed a number of training activities and targets which should form part.

of the pilot phase; and

That a dedicated Programme Manager and an Administrator be appointed to undertake the. initiation, inception and management of the pilot phase projected to start early in 1998.

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The Conference resolution on  $\hat{a}\200\230$ Cadre Policy $\hat{a}\200\235$  re-afi-201rmed the commitmen t to the

establishment of a Political School in the context of our broader cadre development and deployment strategy.

ANC POLITICAL SCHOOL IMPLEMENTATION PLAN

5/18/98